

SERVICE DELIVERY BUDGET AND IMPLEMATION PLAN

2017-2018

CONTENTS

FOREWORD BY THE EXECUTIVE MAYOR

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1. APPROVAL

The SDBIP gives meaning to both in-year reporting in terms of section 71 (monthly financial reporting), section 72 (mid-year report) and section 46 (end-of-year annual reports) and is a vital monitoring tool for the Executive Mayor and Council to monitor in-year performance of the municipality within the financial year. This enables the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP aims to ensure that Directors are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the



Council to monitor the performance of the municipality against quarterly targets on service delivery and to serve as early warning for underperformance. The SDBIP serves as a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager and Directors in delivering services to the community.

APPROVED BY THE EXECUTIVE MAYOR

MOPANI DISTRICT MUNICIPALITY

CLLR N.C RAKGOALE

2. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the bud get based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community."

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

3. LEGISLATION

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: 'a detailed plan approved by the Mayor of a municipality in terms of section 53

- (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must (2) indicate-
- (a) projections for each month of-
- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;
 - (b) service delivery targets and performance indicators for each quarter'

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

- Monthly projections of revenue to be collected by source
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Detailed capital works plan over three years

4. METHODOLOGY AND CONTENT

The MFMA circular 13 provides clear directives on the contents and methodology to derive at the SDBIP. The IDP objectives need to be quantified and related into key performance indicators.

The Priorities, Objectives and Strategies contained in the IDP lead the way in the development of the Municipal SDBIP. The SDBIP of the Mopani District Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale.

The service delivery and performance indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery and other performance targets and time frames as indicated on this plan. More details per directorate and sub-directorate are contained in the second layer of the SDBIP in the form of Divisional SDBIPs. This second layer need not be made public and mainly serves as internal organisational and individual monitoring tools. These details will form the basis for departmental and individual performance monitoring and employee performance management alignment.

Section 1 of the MFMA defines a "vote" as:

5. VISION, MISSION AND VALUES

The Vision of Mopani District Municipality is:

"To be the Food Basket of Southern Africa and thé Tourism destination of choice"

The strategic Mission is:

"To provide integrated, sustainable and equitable services through democratic, responsible and accountable governance; Promoting the sustainable use of resources for economic growth to benefit the community"

The Values of Mopani District Municipality are:

| Values | Description |
|-----------------|---|
| Innovation | For the District Municipality to achieve its vision it must have "out of the box" thinking to do things differently for maximum impact. The District Municipality needs to identify creative strategies to enable it to address the back log as well as pre pare for future growth in the area. |
| Commitment | Each and every role player needs to b e fully committed to the vision of the District Municipality, both from an institutional as well an individual point of view. |
| Excellence | Synonyms for 'Excellence' include 'fineness' 'brilliance', 'superiority', 'distinction', 'quality', and 'merit'. Excellence in all endeavours must be a defining virtue by which the District area pursues its vision. |
| Ubuntu and Care | The District Municipality needs to subscribe to the philosophy of Ubuntu – "We are because you are". Ubuntu was described by Archbishop Desmond Tutu (1999) as: "A person with <i>Ubuntu</i> is open and available to others, does not feel threatened that others are able and good, for he or she has a proper self-assurance that comes from knowing that he or she belongs in a greater whole and is diminished when others are humiliated or diminished …" Furthermore, the concept of <i>caring</i> needs to be inculcated into the hearts and minds of both officials and politicians: caring for the marginalised, caring for the environment, caring about consequences, care in every action, decision and thought, and caring about each value underpinning the vision for the Mopani District Municipality. |

6. STRATEGIC OBJECTIVES

The Strategic Objectives of Mopani District Municipality are indicated on the strategy map below. These objectives serve as the road map on how the municipality plans to become the Food Basket of Southern Africa and the Tourism destination of choice. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives below:

To be the food d basket of Southern Africa and the tourism destination of choice

7. MONTHLY REVENUE AND EXPENDITURE PROJECTIONS

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation.

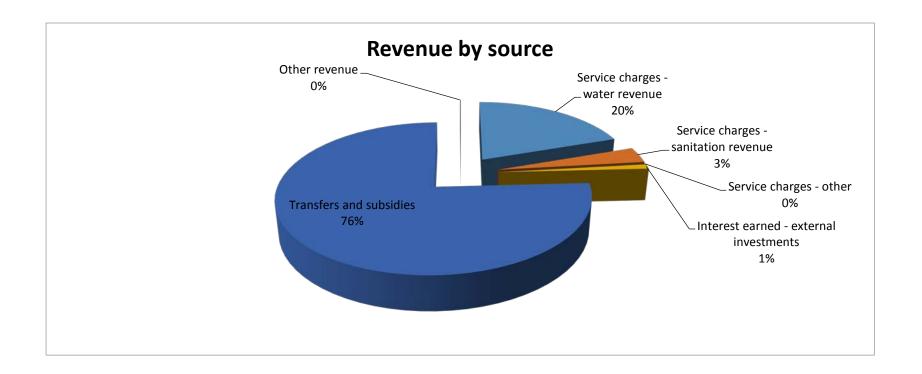
It is necessary to also should show monthly projections of expenditure. The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties. The reason for specifying cash flows is to ensure that expenditure does not exceed actual income.

This part of the plan will deal with the following:

- 1. Monthly revenue projections:
 - a. Revenue by source;
 - b. Revenue by vote;
 - c. Revenue in terms of standard classifications.
- 2. Monthly expenditure projections:
 - a. Expenditure by type;
 - b. Operational expenditure:
 - i. By vote
 - ii. In terms of standard classifications
 - c. Capital expenditure:
 - i. By vote
 - ii. In terms of standard classifications
- 3. Cash flow projections
 - a. Cash receipts by source
 - b. Cash payments by type

REVENUE

From the graph below, it can be observed that the majority (76 %) of the revenue for 2017-2018 is expected to come from transfers and subsidies, followed by service charges for water (20%):



a. The revenue by source, broken down in actual and projected revenue by month, is included below:

| Description | Ref | | | | | | Budget Ye | ear 2017/18 | | | | | | Medium Tern | n Revenue and Framework | I Expenditure |
|------------------------|------------------|---------|--------|-------|---------|----------|-----------|-------------|----------|---------|-------|-----|-----------|------------------------|----------------------------|---------------------------|
| R thousand | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | | | | | | | | | |
| Service charges - wa | ater rev enue | 3 | 6 | 8 | 9 | - | -1 | 8 | 12 | 13 | 8 | 15 | 202 043 | 202 124 | 214 402 | 226 809 |
| Service charges - sa | nitation revenue | - | 1 | - | 1 | - | - | ı | - | - | - | - | 35 596 | 35 596 | 37 731 | 39 892 |
| Service charges - ref | fuse revenue | 62 | 765 | 786 | 207 | 133 | 2 369 | 243 | 2 039 | 1 000 | 1 118 | 178 | (8 899) | - | - | - |
| Service charges - oth | ner | - | 1 | - | 1 | - | 1 | 1 | - | - | - | - | 200 | 200 | 212 | 225 |
| Interest earned - exte | rnal investments | _ | _ | _ | - | - | - | - | _ | _ | _ | - | 10 300 | 10 300 | 10 939 | 11 584 |
| Agency services | | 265 564 | 652 | 1 618 | 1 | 210 472 | 1 | 1 | 3 842 | 158 076 | 31 | | (640 255) | - | - | - |
| Transfers and subsid | lies | 7 | 6 | 2 | 77 | 27 | 22 | 201 | 210 | 221 | 54 | - | 776 472 | 777 299 | 860 258 | 940 122 |
| Other revenue | | - | - | - | 1 | - | 1 | ı | - | - | - | - | 840 | 840 | 892 | 945 |
| Gains on disposal of | PPE | 265 636 | 1 429 | 2 414 | 292 | 210 632 | 2 390 | 452 | 6 102 | 159 311 | 1 210 | 193 | 376 297 | 1 026 359 | 1 124 434 | 1 219 577 |

Supporting Table SA 25 Budget - monthly revenue

b. The actual and projected monthly revenue by vote follows:

| Description Ref | | | | | | Budget Ye | ear 2017/18 | | | | | | Medium Tern | n Revenue and Framework | 1 Expenditure |
|---|--------|--------|--------|---------|------------|-----------|-------------|----------|---------|---------|--------|---------|------------------------|----------------------------|---------------------------|
| R thousand | July | August | Sept. | October | N ovem ber | Decem ber | January | February | March | A pril | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Revenue by Vote | | | | | | | | | | | | | | | |
| Vote 3 - Finance & Admin/Finance | 54 635 | 68 900 | 67 422 | 100 500 | 78 000 | 89 700 | 98 000 | 69 700 | 269 355 | 127 249 | 56 400 | 268 728 | 1 348 589 | 1 472 725 | 1 586 409 |
| Vote 12 - Water/Water Distribution | 20 443 | 16 000 | 13 000 | 17 684 | 15 588 | 12 000 | 8 000 | 9 000 | 3 000 | 4 000 | 3 500 | 79 911 | 202 124 | 214 402 | 226 809 |
| Vote 13 - Electricity/Electricity Distribution | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - Corporate Services/Information Technology | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - Waste Water Management/Sew erage | 1 568 | 1 782 | 1 850 | 2 923 | 2 500 | 1 800 | 2 400 | 2 980 | 2 500 | 1 900 | 2 800 | 10 592 | 35 596 | 37 731 | 39 892 |
| Total Revenue by Vote | 76 646 | 86 682 | 82 272 | 121 107 | 96 088 | 103 500 | 108 400 | 81 680 | 274 855 | 133 149 | 62 700 | 359 231 | 1 586 309 | 1 724 858 | 1 853 111 |

Supporting Table SA 26 Budget - monthly revenue

c. The actual and projected monthly revenue in terms of standard classification follows:

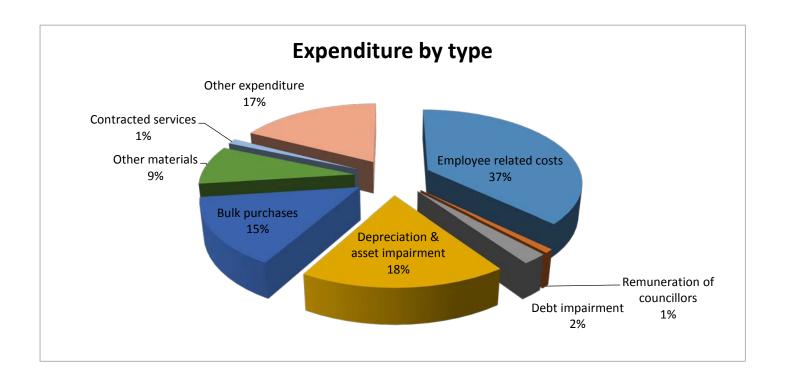
| Description | Ref | | | | | | Budget Ye | ear 2017/18 | | | | | | Medium Tern | n Revenue and Framework | d Expenditure |
|--------------|---------------------------|--------|--------|--------|---------|----------|-----------|-------------|----------|---------|---------|--------|-------------|------------------------|----------------------------|---------------------------|
| R thousand | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | | | | | | | | | |
| Revenue - F | unctional | 54 635 | 68 900 | 67 422 | 100 500 | 78 000 | 89 700 | 98 000 | 69 700 | 269 355 | 127 249 | 56 400 | (1 079 861) | - | - | - |
| Gov ernand | e and administration | | | | | | | | | | | | 1 348 589 | 1 348 589 | 1 472 725 | 1 586 409 |
| Executive | and council | 54 635 | 68 900 | 67 422 | 100 500 | 78 000 | 89 700 | 98 000 | 69 700 | 269 355 | 127 249 | 56 400 | (1 079 861) | - | - | - |
| Finance ar | nd administration | | | | | | | | | | | | 1 348 589 | 1 348 589 | 1 472 725 | 1 586 409 |
| Internal aud | lit | - | - | - | - | - | - | - | - | - | - | - | - | _ | - | - |
| Community | y and public safety | | | | | | | | | | | | - | - | - | - |
| Community | y and social services | | | | | | | | | | | | - | - | - | - |
| Sport and r | recreation | | | | | | | | | | | | - | - | - | - |
| Public safe | ty | | | | | | | | | | | | - | - | - | - |
| Housing | | | | | | | | | | | | | - | - | - | - |
| Health | | - | - | - | - | - | - | _ | _ | - | - | - | _ | _ | - | - |
| Economic | and environmental service | es | | | | | | | | | | | - | - | - | - |
| Planning a | nd dev elopment | | | | | | | | | | | | - | - | - | - |
| Road trans | port | | | | | | | | | | | | - | - | - | - |
| Environme | ntal protection | 22 011 | 17 782 | 14 850 | 20 607 | 18 088 | 13 800 | 10 400 | 11 980 | 5 500 | 5 900 | 6 300 | (147 217) | _ | _ | - |
| Trading se | rvices | | | | | | | | | | | | 237 720 | 237 720 | 252 133 | 266 702 |
| Energy so | urces | 20 443 | 16 000 | 13 000 | 17 684 | 15 588 | 12 000 | 8 000 | 9 000 | 3 000 | 4 000 | 3 500 | (122 214) | - | - | - |
| Water man | agement | 1 568 | 1 782 | 1 850 | 2 923 | 2 500 | 1 800 | 2 400 | 2 980 | 2 500 | 1 900 | 2 800 | 177 121 | 202 124 | 214 402 | 226 809 |
| Waste wat | er management | | | | | | | | | | | | 35 596 | 35 596 | 37 731 | 39 892 |
| Waste mana | agement | | | | | | | | | | | | _ | _ | - | - |
| Other | | 76 646 | 86 682 | 82 272 | 121 107 | 96 088 | 103 500 | 108 400 | 81 680 | 274 855 | 133 149 | 62 700 | (1 227 079) | - | - | - |
| | | | 86 682 | 82 272 | 121 107 | 96 088 | 103 500 | 108 400 | 81 680 | 274 855 | 133 149 | 62 700 | | | | |

Supporting Table SA 27 Budget – standard classification

EXPENDITURE:

d. Operational expenditure:

Of the Operating Expenditure projected for 2017-2018, employee related costs (37%), that is above the national norms, as can be seen on the graph below:



i. The monthly actual and projections for operational expenditure by type follows:

| B | D (| | | | | | 5 1 1 7 | 0047/40 | | | | | | Medium Tern | n Revenue and | d Expenditure |
|---|---------------------|-------------------|-------------------|------------------|-----------------|----------------|-------------------|-------------------|-----------------|------------------|--------------------|--------------------|-----------|------------------------|---------------------------|---------------------------|
| Description | Ref | | | | | | Budget Ye | ear 2017/18 | | | | | | | Framework | |
| R thousand | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Expenditure By Typ | e | 38 903 | 19 762 | 20 767 | 22 435 | 64 166 | 23 993 | 23 590 | 24 430 | 24 415 | 53 337 | 27 100 | (342 897) | - | - | - |
| Employ ee related co | osts | 798 | 775 | 795 | 675 | 665 | 658 | 966 | 666 | 703 | 555 | 880 | 377 453 | 385 590 | 412 196 | 440 225 |
| Remuneration of cou | uncillors | | | | | | | | | | | - | 8 509 | 8 509 | 9 096 | 9 714 |
| Debt impairment | | 56 | 691 | 14 449 | 1 399 | 236 | 65 | 2 867 | 915 | 14 394 | 4 855 | 429 | (16 958) | 23 399 | 24 807 | 26 294 |
| Depreciation & asset | t impairment | - | - | - | - | - | - | - | - | - | - | - | 184 688 | 184 688 | 196 138 | 207 711 |
| Finance charges | | 30 000 | 10 000 | 10 000 | 10 000 | 17 000 | 10 000 | 10 000 | 10 000 | 10 000 | 10 000 | 10 000 | (137 000) | _ | - | _ |
| Bulk purchases | | 4 700 | 3 977 | 4 230 | 4 595 | 5 148 | 11 211 | 5 133 | 8 900 | 16 902 | 14 520 | 4 000 | 69 523 | 152 840 | 159 300 | 168 699 |
| Other materials | | 398 | 890 | 1 111 | 951 | 780 | 2 589 | 992 | 790 | 896 | 850 | 630 | 77 745 | 88 622 | 101 265 | 108 321 |
| Contracted services | | - | _ | - | _ | - | - | - | - | - | - | - | 11 877 | 11 877 | 12 592 | 13 314 |
| Transfers and subsid | dies | 14 500 | 16 800 | 18 904 | 17 500 | 27 900 | 13 400 | 15 000 | 9 400 | 22 858 | 9 834 | 9 200 | (175 297) | _ | - | _ |
| Other ex penditure | | - | - | - | _ | - | - | - | - | - | - | - | 179 791 | 179 791 | 195 652 | 187 352 |
| Loss on disposal of | PPE | 89 355 | 52 895 | 70 256 | 57 555 | 115 895 | 61 917 | 58 548 | 55 102 | 90 167 | 93 952 | 52 239 | 237 434 | 1 035 314 | 1 111 047 | 1 161 629 |
| | | | | | | | | | | | | | | | | |
| (| D | 176 282 | (51 465) | (67 842) | (57 262) | 94 737 | (59 526) | (58 095) | (49 000) | 69 144 | (92 743) | (52 046) | 138 863 | (8 955) | 13 387 | 57 949 |
| Surplus/(Deficit) | | 39 646 | 39 646 | 39 646 | 39 646 | 39 646 | 39 646 | 39 646 | 39 646 | 39 646 | 39 646 | 39 646 | (445 065) | (8 955) | 13 387 | 57 949 |
| Transfers and subsidies - capital (monetary allocations) (Nationa / Provincial and District) | | - | - | - | - | - | - | - | - | - | - | - | 559 950 | 559 950 | 600 424 | 633 533 |
| Transfers and subsid | dies - capital (mo | netary allocation | ns) (National / F | rov incial Depar | tmental Agencie | s, Households, | Non-profit Instit | utions, Private E | nterprises, Pub | lic Corporatons, | , Higher Education | onal Institutions) | _ | _ | _ | _ |
| Transfers and subsidies - capital (in-kind - all) | | 215 928 | (11 819) | (28 196) | (17 616) | 134 383 | (19 880) | (18 449) | (9 353) | 108 791 | (53 096) | (12 399) | 253 747 | 542 040 | 627 198 | 749 431 |
| Surplus/(Deficit) after | · capital transfers | _ | - | - | - | - | - | - | - | - | - | - | 550 995 | 550 995 | 613 811 | 691 482 |
| Surplus/(Deficit) after | tax ation | _ | - | _ | _ | - | - | - | - | - | - | - | 550 995 | 550 995 | 613 811 | 691 482 |
| Surplus/(Deficit) attributable to municipality | | | | | | | | | | | | | | | | |
| | | - | - | _ | _ | _ | _ | _ | _ | - | - | - | 550 995 | 550 995 | 613 811 | 691 482 |
| (| 1 | 215 928 | (11 819) | (28 196) | (17 616) | 134 383 | (19 880) | (18 449) | (9 353) | 108 791 | (53 096) | (12 399) | 1 906 733 | 2 195 026 | 2 468 631 | 2 823 877 |

Supporting Table SA 25 - monthly expenditure

ii. The monthly actual and projections for operational expenditure by vote is included below:

| Description Ref | | | | | | Budget Ye | ear 2017/18 | | | | | | Medium Term | Revenue and Framework | d Expenditure |
|---|--------|--------|--------|---------|----------|-----------|-------------|----------|---------|---------|--------|---------|------------------------|---------------------------|---------------------------|
| R thousand | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | |
| Vote 1 - Executive and Council/Mayor & council | 1 317 | 1 193 | 1 325 | 2 501 | 1 479 | 1 450 | 1 022 | 4 500 | 1 389 | 3 075 | 6 078 | 8 531 | 33 859 | 36 163 | 38 477 |
| Vote 2 - Executive & Council/Municipal Manager | 659 | 692 | 1 031 | 624 | 809 | 932 | 250 | 2 419 | 1 420 | 1 000 | 256 | 2 985 | 13 078 | 15 213 | 14 541 |
| Vote 3 - Finance & Admin/Finance | 2 575 | 3 500 | 3 754 | 1 580 | 3 600 | 3 690 | 1 350 | 2 540 | 4 800 | 2 500 | 4 500 | 12 821 | 47 210 | 49 626 | 51 688 |
| Vote 4 - Corporate Services/HR | 307 | 290 | 2 500 | 315 | 367 | 1 800 | 478 | 370 | 2 365 | 259 | 980 | 14 336 | 24 367 | 22 752 | 24 078 |
| Vote 5 - Finance & Admin/Other Admin | 1 281 | 3 850 | 2 416 | 2 606 | 1 931 | 2 758 | 2 389 | 3 500 | 8 790 | 9 800 | 5 065 | 38 980 | 83 366 | 88 084 | 93 279 |
| Vote 6 - Planning & Development/Economic | 580 | 616 | 631 | 538 | 664 | 640 | 512 | 665 | 325 | 223 | 1 580 | 11 612 | 18 587 | 22 820 | 22 896 |
| Vote 7 - Health/Other | 194 | 190 | 235 | 2 800 | 6 500 | 5 600 | 354 | 273 | 8 400 | 120 | 850 | 10 267 | 35 783 | 38 167 | 40 645 |
| Vote 8 - Community Services/Other Community | 371 | 379 | 394 | 378 | 431 | 385 | 414 | 176 | 158 | 173 | 654 | 5 311 | 9 222 | 9 821 | 10 438 |
| Vote 9 - Public Services/Fire | 1 827 | 1 717 | 6 600 | 1 963 | 9 500 | 1 809 | 6 800 | 502 | 560 | 5 800 | 890 | 12 782 | 50 751 | 51 618 | 55 354 |
| Vote 10 - Public Safety/Other | 865 | 4 600 | 987 | 885 | 1 056 | 3 600 | 860 | 3 840 | 1 007 | 4 530 | 1 438 | 2 178 | 25 845 | 26 859 | 28 271 |
| Vote 11 - Roads Transport/Roads | 259 | 167 | 167 | 368 | 166 | 328 | 405 | 369 | 264 | 500 | 620 | 6 212 | 9 825 | 11 397 | 12 194 |
| Vote 12 - Water/Water Distribution | 35 000 | 28 000 | 18 050 | 29 000 | 48 000 | 56 000 | 24 468 | 46 988 | 142 556 | 101 381 | 30 970 | 70 496 | 630 908 | 685 973 | 714 665 |
| Vote 13 - Electricity/Electricity Distribution | 59 | 60 | 98 | 61 | 107 | 60 | 56 | 62 | 63 | 56 | 54 | 709 | 1 444 | 1 543 | 1 648 |
| Vote 14 - Corporate Services/Information Technology | 2 333 | 530 | 1 002 | 1 659 | 2 800 | 284 | 337 | 2 700 | 605 | 590 | 480 | 2 274 | 15 595 | 13 380 | 13 642 |
| Vote 15 - Waste Water Management/Sew erage | 3 500 | 1 783 | 973 | 1 875 | 3 590 | 2 470 | 2 900 | 6 500 | 3 366 | 2 437 | 2 389 | 3 693 | 35 475 | 37 628 | 39 812 |
| Total Expenditure by Vote | 51 127 | 47 566 | 40 163 | 47 152 | 80 998 | 81 806 | 42 596 | 75 405 | 176 067 | 132 443 | 56 803 | 203 187 | 1 035 314 | 1 111 047 | 1 161 629 |
| Surplus/(Deficit) before assoc. | 25 519 | 39 116 | 42 110 | 73 954 | 15 089 | 21 694 | 65 804 | 6 276 | 98 788 | 706 | 5 897 | 156 043 | 550 995 | 613 811 | 691 482 |
| | | | | | | | | | | | | | | | |
| Tax ation | _ | - | - | - | - | - | - | - | - | - | - | _ | - | - | - |
| Attributable to minorities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Share of | | | | | | | | | | | | | | | |
| surplus/ | | | | | | | | | | | | | | | |
| (deficit) of | | | | | | | | | | | | | | | |
| associate Surplus/(Def | _ | _ | _ | _ | - | _ | _ | - | _ | - | - | _ | _ | _ | _ |
| icit) | 25 519 | 39 116 | 42 110 | 73 954 | 15 089 | 21 694 | 65 804 | 6 276 | 98 788 | 706 | 5 897 | 156 043 | 550 995 | 613 811 | 691 482 |

Supporting Table SA26 - monthly expenditure (municipal vote)

iii. The details of the monthly actual and projections for capital expenditure by vote follow:

| Description | Ref | | | p. ojec | | <u> </u> | Budget Ye | <u> </u> | | | | | | | n Revenue and Framework | |
|-----------------------|---------------------------|--------|--------|---------|---------|----------|-----------|----------|----------|---------|---------|----------|-----------|------------------------|----------------------------|---------------------------|
| R thousand | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Expenditure | e - Functional | 15 257 | 5 867 | 11 714 | 12 268 | 6 485 | 6 761 | 10 227 | 12 771 | 18 262 | 7 375 | 11 629 | (118 616) | - | - | - |
| Gov ernand | e and administration | 1 976 | 1 884 | 2 356 | 2 108 | 2 288 | 2 382 | 2 272 | 3 723 | 2 809 | 4 075 | 6 334 | 157 119 | 189 327 | 195 248 | 203 985 |
| Ex ecutiv e | and council | 12 575 | 3 500 | 8 754 | 9 580 | 3 600 | 3 690 | 7 350 | 8 540 | 14 800 | 2 500 | 4 500 | (39 969) | 39 420 | 41 786 | 44 470 |
| Finance ar | nd administration | 706 | 482 | 604 | 580 | 597 | 689 | 605 | 508 | 653 | 799 | 795 | 135 371 | 142 390 | 143 871 | 150 968 |
| Internal aud | lit | 2 392 | 2 286 | 9 229 | 4 670 | 14 733 | 7 794 | 7 568 | 952 | 13 358 | 6 093 | 2 394 | (63 951) | 7 517 | 9 590 | 8 548 |
| Community | y and public safety | 371 | 379 | 394 | 378 | 431 | 385 | 414 | 176 | 158 | 173 | 654 | 117 690 | 121 602 | 126 466 | 134 709 |
| Community | y and social services | - | - | - | - | - | - | - | - | - | - | - | 35 068 | 35 068 | 36 681 | 38 710 |
| Sport and r | recreation | 1 827 | 1 717 | 8 600 | 1 963 | 7 803 | 1 809 | 6 800 | 502 | 4 500 | 5 800 | 890 | (42 211) | - | - | - |
| Public safe | ty | - | - | - | - | - | - | - | - | - | - | - | 50 751 | 50 751 | 51 618 | 55 354 |
| Housing | | 194 | 190 | 235 | 2 329 | 6 500 | 5 600 | 354 | 273 | 8 700 | 120 | 850 | (25 345) | - | - | - |
| Health | | 839 | 1 435 | 1 139 | 1 191 | 1 463 | 1 435 | 1 195 | 1 269 | 1 014 | 1 828 | 2 286 | 20 688 | 35 783 | 38 167 | 40 645 |
| Economic | and environmental service | 580 | 616 | 631 | 538 | 664 | 640 | 512 | 665 | 325 | 223 | 1 580 | 49 584 | 56 559 | 64 189 | 66 810 |
| Planning a | nd development | 259 | 819 | 508 | 653 | 799 | 795 | 682 | 604 | 689 | 1 605 | 706 | 38 614 | 46 734 | 52 792 | 54 616 |
| Road trans | port | - | - | - | - | - | - | - | - | - | - | - | 9 825 | 9 825 | 11 397 | 12 194 |
| Environme | ntal protection | 38 559 | 29 842 | 19 121 | 30 936 | 71 697 | 58 529 | 97 424 | 53 550 | 145 985 | 121 058 | 83 412 | (750 114) | - | - | - |
| Trading se | rvices | 59 | 60 | 98 | 61 | 107 | 60 | 56 | 62 | 63 | 56 | 54 | 667 092 | 667 827 | 725 144 | 756 124 |
| Energy so | urces | 35 000 | 28 000 | 18 050 | 29 000 | 68 000 | 56 000 | 94 468 | 46 988 | 142 556 | 118 566 | 80 970 | (716 153) | 1 444 | 1 543 | 1 648 |
| Water man | agement | 3 500 | 1 783 | 973 | 1 875 | 3 590 | 2 470 | 2 900 | 6 500 | 3 366 | 2 437 | 2 389 | 599 127 | 630 908 | 685 973 | 714 665 |
| Waste wat | er management | - | - | - | - | - | - | - | - | - | - | - | 35 475 | 35 475 | 37 628 | 39 812 |
| Waste mana | agement | - | - | - | - | - | - | - | - | - | - | - | _ | _ | - | - |
| Other | | 57 047 | 39 431 | 41 203 | 49 066 | 94 378 | 74 519 | 116 414 | 68 542 | 178 618 | 136 354 | 99 722 | (911 992) | 43 300 | 47 757 | 49 194 |
| | | | | | | | | | | | | | | | | |
| before assoc | | 19 599 | 47 251 | 41 070 | 72 041 | 1 709 | 28 981 | (8 014) | 13 139 | 96 237 | (3 205) | (37 022) | (315 086) | (43 300) | (47 757) | (49 194) |
| | | | | | | | | | | | | | | | | |
| Surplus/(Def | | | | | | | | | | | | | | | | |
| icit) attributable | | | | | | | | | | | | | | | | |
| to | | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | 550 995 | 550 995 | 613 811 | 691 482 |
| 0 | 1 | 19 599 | 47 251 | 41 070 | 72 041 | 1 709 | 28 981 | (8 014) | 13 139 | 96 237 | (3 205) | (37 022) | 235 909 | 507 695 | 566 054 | 642 288 |

| Description | Ref | | | | | | Budget Ye | ear 2017/18 | | | | | | Medium Tern | n Revenue and Framework | I Expenditure |
|---|------------|--------|--------|--------|---------|--------|-----------|-------------|--------|--------|-------|--------|----------|------------------------|----------------------------|---------------------------|
| R thousand | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Multi-year expenditure to be appropriated | 1 | | | | | | | | | | | | | | | |
| Vote 1 - Executive and Council/Mayor & counci | • | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 2 - Executive & Council/Municipal Manage | ŗ | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - Finance & Admin/Finance | | - | - | - | - | - | - | - | - | - | - | - | 3 500 | 3 500 | 50 | - |
| Vote 4 - Corporate Services/HR | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 5 - Finance & Admin/Other Admin | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - Planning & Dev elopment/Economic | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - Health/Other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 8 - Community Services/Other Community | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 9 - Public Services/Fire | | - | 2 300 | - | - | 1 650 | - | - | 200 | - | - | - | 14 450 | 18 600 | 35 400 | 26 800 |
| Vote 10 - Public Safety/Other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - Roads Transport/Roads | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - Water/Water Distribution | | 37 510 | 35 490 | 32 475 | | - | 38 857 | 39 566 | 31 805 | 33 634 | - | 33 056 | (4 406) | 277 987 | 577 469 | 135 200 |
| Vote 13 - Electricity/Electricity Distribution | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - Corporate Services/Information Techno | ology | 120 | - | - | 245 | - | 335 | - | - | 480 | - | 379 | 3 941 | 5 500 | 2 400 | 2 300 |
| Vote 15 - Waste Water Management/Sewerage | | - | - | - | - | - | - | - | - | - | - | - | 12 400 | 12 400 | 11 000 | 15 600 |
| Capital multi-year expenditure sub-total | 2 | 37 630 | 37 790 | 32 475 | 245 | 1 650 | 39 192 | 39 566 | 32 005 | 34 114 | - | 33 435 | 29 885 | 317 987 | 626 319 | 179 900 |
| Single-year expenditure to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - Executive and Council/Mayor & counci | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 2 - Executive & Council/Municipal Manage | r | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - Finance & Admin/Finance | | - | - | - | 250 | - | - | - | - | - | - | - | (250) | - | - | - |
| Vote 4 - Corporate Services/HR | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 5 - Finance & Admin/Other Admin | | - | - | - | - | - | - | | - | - | - | | - | - | - | - |
| Vote 6 - Planning & Dev elopment/Economic | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - Health/Other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 8 - Community Services/Other Community | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 9 - Public Services/Fire | | 250 | | | | 12 250 | | | | | | | (12 500) | - | - | - |
| Vote 10 - Public Safety/Other | | - | - | - | - | - | _ | - | - | - | - | - | - | _ | - | - |
| Vote 11 - Roads Transport/Roads | | - | - | - | - | - | _ | - | _ | - | - | - | - | - | _ | - |
| Vote 12 - Water/Water Distribution | | 20 276 | 15 159 | 12 057 | 11 966 | 10 867 | 10 953 | 19 942 | 9 733 | 18 926 | 7 826 | 14 224 | 104 166 | 256 093 | 37 499 | - |
| Vote 13 - Electricity/Electricity Distribution | | _ | - | - | - | - | _ | _ | _ | - | - | - | - | _ | - | - |
| Vote 14 - Corporate Services/Information Techno | i ology | - | - | - | - | - | - | _ | - | - | - | _ | - | - | 500 | - |
| Vote 15 - Waste Water Management/Sewerage | " | 5 236 | 5 255 | - | 4 790 | 3 570 | _ | - | 1 500 | 3 270 | 1 546 | | 41 589 | 66 755 | 2 900 | 14 200 |
| Capital single-year expenditure sub-total | 2 | 25 762 | 20 414 | 12 057 | 17 005 | 26 686 | 10 953 | 19 942 | 11 233 | 22 196 | 9 371 | 14 224 | 133 005 | 322 848 | 40 899 | 14 200 |
| Total Capital Expenditure | 2 | 63 392 | 58 204 | 44 532 | 17 250 | 28 336 | 50 145 | 59 508 | 43 238 | 56 309 | 9 371 | 47 659 | 162 890 | 640 835 | 667 218 | 194 100 |

Supporting Table SA 27 - monthly capital expenditure (municipal vote)

iv. The monthly projections in terms of standard classification for capital expenditure follow:

Supporting Table SA 29 - monthly capital expenditure (standard classification)

3. CASH FLOWS:

The monthly projected cash flow (reconciliation between cash receipts by source and cash payments by type) is indicated below. The SDBIP information on revenue and expenditure will be monitored and reported on monthly basis in terms of section 71 of the MFMA.

| MONTHLY CASH FLOWS | | | | | | Budget Ye | ear 2017/18 | | | | | | Medium Terr | n Revenue and Framework | d Expenditure |
|--|---------|--------|-------|---------|----------|-----------|-------------|----------|---------|-------|-------|--------|------------------------|----------------------------|---------------------------|
| R thousand | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Cash Receipts By Source | | | | | | | | | | | | | 1 | | |
| Interest earned - external investments | 690 | 843 | 809 | 627 | 566 | 322 | 346 | 1 350 | 1 250 | 1 090 | 1 078 | (670) | 8 300 | 10 939 | 11 584 |
| Transfer receipts - operational | 286 097 | 5 430 | 1 | 3 353 | 228 878 | 4 072 | ı | 4 072 | 211 658 | - | - | 33 740 | 777 299 | 860 258 | 940 122 |
| Other revenue | 11 | 48 | 13 | 100 | 15 | 23 | 11 | 22 | 216 | 80 | 43 | 457 | 1 040 | 1 104 | 1 170 |
| Cash Receipts by Source | 286 798 | 6 321 | 822 | 4 080 | 229 459 | 4 417 | 357 | 5 444 | 213 124 | 1 170 | 1 121 | 33 527 | 786 639 | 872 301 | 952 876 |

| MONTHLY CASH FLOWS | | | | | | Budget Ye | ear 2017/18 | | | , | | | Medium Terr | n Revenue and Framework | d Expenditure |
|--|---------|----------|----------|----------|----------|-----------|-------------|-----------|---------|----------|----------|-----------|------------------------|----------------------------|---------------------------|
| R thousand | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Other Cash Flows by Source | | | | | | | | | | | | | | | |
| Transfer receipts - capital | 173 571 | 2 000 | 1 | 1 | 200 186 | _ | 1 | - | 170 000 | _ | 1 | 14 193 | 559 950 | 600 424 | 633 533 |
| Decrease (increase) in non-current investments | _ | - | _ | - | - | _ | - | _ | - | - | - | - | | | |
| Total Cash Receipts by Source | 460 369 | 8 321 | 822 | 4 080 | 429 645 | 4 417 | 357 | 5 444 | 383 124 | 1 170 | 1 121 | 47 720 | 1 346 589 | 1 472 725 | 1 586 409 |
| Cash Payments by Type | | | | | | | | | | | | | | | |
| Employ ee related costs | 22 080 | 24 559 | 19 565 | 23 349 | 18 429 | 20 180 | 18 895 | 20 790 | 21 569 | 21 582 | 23 100 | 88 845 | 322 943 | 265 000 | 278 000 |
| Remuneration of councillors | 638 | 458 | 1 150 | 857 | 689 | 608 | 719 | 791 | 791 | 625 | 880 | 303 | 8 509 | 9 096 | 9 714 |
| Finance charges | - | - | _ | - | - | - | - | - | - | - | _ | - | - | - | - |
| Bulk purchases - Electricity | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Bulk purchases - Water & Sewer | 889 | 1 570 | 1 | 1 258 | - | - | - | 16 662 | 20 000 | 18 000 | 18 000 | 76 461 | 152 840 | 159 300 | 168 699 |
| Other materials | 3 400 | 3 950 | 4 917 | 5 536 | 8 187 | 6 016 | 3 794 | 1 541 | 1 902 | 1 520 | 4 000 | 3 094 | 47 857 | 101 301 | 108 291 |
| Contracted services | 298 | 680 | 564 | 252 | 1 | 921 | 516 | - | 390 | 550 | 630 | 199 | 5 000 | 5 310 | 5 623 |
| Transfers and grants - other municipalities | - | - | - | | - | _ | - | - | - | - | - | - | _ | - | _ |
| Transfers and grants - other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other expenditure | 13 396 | 8 506 | 8 460 | 15 257 | 9 134 | 8 793 | 4 764 | 18 102 | 13 858 | 9 834 | 15 200 | 39 362 | 164 665 | 210 578 | 225 877 |
| Cash Payments by Type | 40 701 | 39 722 | 34 656 | 46 509 | 36 439 | 36 519 | 28 688 | 57 886 | 58 509 | 52 111 | 61 810 | 208 264 | 701 814 | 750 585 | 796 205 |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | | |
| Capital assets | 44 849 | 20 249 | 39 263 | 38 003 | 119 628 | 63 322 | 15 841 | 54 429 | 154 803 | 35 869 | 35 800 | 18 778 | 640 835 | 667 218 | 194 600 |
| Repay ment of borrowing | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Cash Flows/Payments | - | - | - | - | - | - | - | - | - | - | - | _ | - | - | - |
| Total Cash Payments by Type | 85 550 | 59 972 | 73 919 | 84 513 | 156 067 | 99 841 | 44 529 | 112 315 | 213 312 | 87 980 | 97 610 | 227 042 | 1 342 649 | 1 417 803 | 990 805 |
| NET INCREASE/(DECREASE) IN CASH HELD | 374 820 | (51 651) | (73 097) | (80 433) | 273 577 | (95 423) | (44 172) | (106 871) | 169 812 | (86 810) | (96 489) | (179 322) | 3 940 | 54 922 | 595 604 |
| Cash/cash equivalents at the month/year begin: | _ | 374 820 | 323 169 | 250 072 | 169 639 | 443 216 | 347 793 | 303 620 | 196 749 | 366 561 | 279 751 | 183 262 | _ | 3 940 | 58 862 |
| Cash/cash equivalents at the month/year end: | 374 820 | 323 169 | 250 072 | 169 639 | 443 216 | 347 793 | 303 620 | 196 749 | 366 561 | 279 751 | 183 262 | 3 940 | 3 940 | 58 862 | 654 466 |

Supporting Table SA 30 - monthly cash flow

8. SERVICE DELIVERY AND PERFORMANCE INDICATORS METHODOLOGY

The strategic objectives of the MDM are linked to the Strategic Scorecard in the IDP 2016-2017 wherein detail is provided to relate d programmes and subprogrammes to ensure the execution and the achievement of strategic objectives.

Table 3.8: Combined Strategic and Programme Scorecard

| Strategic Objective | Programme | Sub-Programme | Programme Objective | Programme Strategies |
|------------------------------------|-------------------------------------|--|--|---|
| | | | | |
| | Customer Relations Management | Community Satisfaction | To improve on the satisfaction level of community members | Establish a fully functional and resourced call centre and hotline whereby enquiries, complaints and reporting of allegations of corruption and fraud can be reported. This call centre to be equipped with a complaint management system. Development and implementation of plans and a policy regarding the management of the call centre and the management thereof. Annually produce, distribute and analyse a community satisfaction survey with a report to determine the satisfaction of the community and addressing shortcomings |
| | | Marketing and branding | To promote the tourism in the District, South Africa and Internationally to ensure economic growth through attractions | Branding of the Vision and making known the contributions to achieve vision. Develop marketing strategy. Implementation of standardisation of publications. Keeping website updated. Provide local municipalities with strategy to localise for own marketing purposes. |
| | Health | Coordination of Health and Social Development Services | To ensure a healthy community | Ensure that the District Health Plan is reviewed by involving all key stakeholders. Support and monitor the implementation of the Integrated District Health and Social Development Plans and the HIV and AIDS Strategy. Council to adopt the reviewed HIV and AIDS Strategy; Ensure that strategies are aligned district – wide. Continuously attend local municipality's meetings where necessary. Continuously monitor schools for health purposes. Encourage and support Local AIDS Councils. |
| Improve Community well-being | Disaster Management | Disaster institutional capacity and information management & communication | To prevent loss of life, infrastructure, environmental degradation and economic disruption due to disasters. | Strengthen institutional arrangements for Disaster Risk Management, enhancing capacity (access to resources) and capability (trained personnel). Establish a comprehensive disaster management information and communication system. |

| Strategic Objective | Programme | Sub-Programme | Programme Objective | Programme Strategies | | | | | |
|------------------------|---------------------------------------|--|---|--|--|--|--|--|--|
| | | | | | | | | | |
| | | Disaster risk assessment and reduction | | Conduct risk assessment to ensure guide risk reduction. Introduce disaster risk management planning and implementation to inform developmentally-orientated approaches, plans, programs and projects to reduce risks. The review of the disaster management plan. | | | | | |
| | | Disaster response and recovery, education, training and public awareness | | The implementing priorities concerned disaster response, recovery and rehabilitation The coordination of integrated multi-stakeholder response ability and the preparation and implementation of appropriate aspect specific high risk preparedness and contingency plans. Address disaster risk management priorities in education, training, public awareness and research. | | | | | |
| | Municipal/ Environmental Health | Environmental Health | To provide a safe, healthy and sustainable living environment | Support and monitor development and implementation of the Environmental Health policies, legislations, norms and standards. Establishment of effective governance structures of Environmental Health Services in the District Reduction of the incidents of environmental health risks through effective implementation of MHS programmes Strengthening Environmental Health promotion. Support and monitor the implementation of the District HIV & AIDS Strategy | | | | | |
| | Fire Services | Fire Services response and rescue | To prevent loss of lives and infrastructure through fire | Effective and efficient implementation of Emergency Fire Services By - laws Ensure provision of appropriate resources and capacity building in the fire services Unit. Effective and efficient utilisation of resources to maximise fire service delivery | | | | | |
| Improve Community | Social Development | Disability, youth ad gender Development | To ensure quality of life of vulnerable groups through national, provincial and municipal initiatives | Establish status quo on beneficiation of people with disability, youth and women from municipal programmes a projects. Ensure mainstreaming of people with disabilities, youth and women in municipal programmes and projects. | | | | | |
| well-being | Sport, Arts and Culture | Coordination and support of Sport, Recreation, Arts and Culture (SRAC) | To ensure a mental and physical healthy community | Promotion and sustenance of effective implementation of SRAC programmes Integration of SRAC programmes with municipalities, departments and federations in the district. | | | | | |

| Strategic Objective | Programme | Sub-Programme | Programme Objective | Programme Strategies |
|---------------------------------|-------------------------------|-----------------------------|---|---|
| | | | | |
| | | Agricultural Development | To account for permanent and temporary jobs per categories | Implementing broad based black economic empowerment (roll-out of the strategic framework). |
| Grow the economy | Local Economic Development | Tourism Development | To promote tourism attractions to ensure economic growth | Branding and Marketing of tourism attractions domestically, nationally and internationally |
| Become financially viable | Budget Management | Expenditure management | To manage the financial affairs of the municipality to ensure financial viability | Draft budget within benchmark set by National Treasury within guidelines from MFMA. Fully in line with GAMAP legislation, National Treasury benchmark and MFMA. Ensure budget is totally aligned with IDP. Contain personnel costs within the targets. Timeous compilation and submission of financial statement. Ensure expenditure within municipal budget. Implement and maintain of control system to ensure accurate information of the municipal budget |
| Become financially viable | Budget Management | Revenue Management | To increase revenue to become financially sustainable | Implementation of revenue enhancement strategy, assess the impact of the strategy. Ensure revenue enhancement strategy includes measures to decrease municipal debt, review revenue enhancement strategy if necessary. Ensure cost recovery and credit control. Implement measures to reduce municipal debt |

| Strategic Objective | Programme | Sub-Programme | Programme Objective | Programme Strategies |
|----------------------------|----------------------------------|---------------------------|---|--|
| | | | | |
| | Supply Chain Management | Procurement | To streamline supply chain processes | Draft supply chain processes and ensure that it is equitable and transparent and in line with legislation. Ensure compliance with all legislation. Maintain service level with all departments. Structuring of committees in line with MFMA. Streamline and optimise procedure processes, especially regarding demand management. Deliver optimal supply chain management services to all departments in the institution in line with departmental needs. Review supply chain management policy to include aspects such as BEE rating. All tender adverts should include BEE rating as an additional requirement. Analyse statistics and ensure targets are achieved. Conduct a survey on individuals empowered through the BEE rating to determine impact. Source participation from SA Statistics. Review strategic approach in terms of the impact achieved |
| | Fleet Management | Municipal Fleet | To ensure that the municipal fleet is managed cost effectively | Restructuring of the fleet management unit. Fully resource the fleet management unit. Review, implementation and monitoring of control measures. Annual review of cost effectiveness of municipal fleet |
| | Asset Management | Asset register | To manage, maintain and upgrade municipal assets | Updating of asset register in terms of legislation. Conversion to be GRAP compliant. Ensure that the Asset Management unit is resourced. Keeping asset register updated. Regularly verify office equipment and furniture against the asset register |
| Democratic and accountable | IGR | Cooperative Governance | To establish and develop sustainable partnerships to ensure economic growth in the District | Coordination of different government structures within the District |
| organisation | Governance and Administration | Anti – corruption | To ensure a corrupt free institution | Intensification of the implementation of anti-corruption strategy. Disseminate the strategy to all employees and Councillors. Utilisation of the hotline to address reported cases of alleged corruption. Once the hotline is in place, review the strategy |

| Strategic Objective | Programme | Sub-Programme | Programme Objective | Programme Strategies |
|------------------------|---------------------------------------|---|---|--|
| | | | | |
| | | Audit | To ensure clean audits through good corporate governance | . Development of three years and annual internal audit plan. Ensure compliance and consistent adherence to policies (continuous monitoring and reporting). To strengthen and support oversight |
| | | Risk Management | To review and approve the risk register annually and monitor the implementation of risk mitigated plans | Review Enterprise Risk Assessment annually. Ensure that identified risks according to the Risk Assessment are minimised and addressed. |
| | | Governance | To develop, implement & enforce policies and by-laws | Internalise organisational policies and implement management and Council resolutions timeously. Update existing policies and develop new policies. |
| | | Powers and functions | Implementation of powers and functions as prescribed by the Constitution | Explore the District powers and functions allocated by the Constitution which can be rendered economically, especially the establishment of a District library. Follow the legal procedures in the transfer of those economically viable functions. Manage the rendering of those functions in an economical, efficient and effective manner |
| | Monitoring and Evaluation | Organisational monitoring, evaluation and reporting | To ensure an organisation that is accountable and responsible | To monitor the implementation of the IDP through the SDBIP. To evaluate the implementation of the IDP through monthly and quarterly reports To ensure that formal and informal quarterly evaluations are conducted |
| Manage | Geographic and | Record keeping | To ensure proper record keeping | Registry division to be capacitated and resourced to ensure optimal functionality. Enhance supervision on record data keeping and collection |
| through information | Information systems | GIS development | To ensure effective institutional data management | To ensure implementation of the GIS policy |
| Plan for the future | Integrated Development Planning | IDP Review | To have an integrated development plan | Facilitate the District IDP process |

| Strategic Objective | Programme | Sub-Programme | Programme Objective | Programme Strategies |
|----------------------------|------------------------|---|---|--|
| | | | | |
| | Spatial Planning | Develop and review spatial development frameworks (SDF) | To have integrated spatial planning | The implementation and monitoring of SDF and spatial policies |
| Plan for the future | Spatial Planning | Monitoring the implementation and Compliance of LUMS | To ensure sustainable human settlements | Developing rural areas to ensure that people stay in rural areas and thereby reduce urbanization 1. Identification of development potentials of various rural areas. To advise on areas with the highest potential for economic growth with needed infrastructure, social services, economic base such as manufacturing, tourism, mining, farming, retail or commercial activities, etc. To provide guidance on where exactly certain activities should or should not take place based on the spatial research |
| Develop and | Free Basic Services | Free basic water and sanitation | To ensure that all indigent households have access to free basic services | Review District Indigent register in consultation with local municipalities. Assist local municipalities with campaigns on indigent registers so that communities are informed of the existence of the indigent registers. Enhance partnerships to speed up eradication of backlogs. Eradicate basic services backlogs equal to or earlier than national targets |
| maintain infrastructure | | Bulk water infrastructure | To ensure that all households have access to basic water | Establish status quo of backlogs in the provision of basic water. Develop and implement strategies on how basic water backlogs will be eradicated |
| | | Sanitation infrastructure | To ensure that all households have access to basic level of sanitation | Establish status quo of provision of water to all households. Develop and implement strategies on how basic sanitation backlogs will be eradicated |

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¹ Urbanisation means mass movement of people from rural areas to urban areas. Most squatting or informal settlements in urban areas are due to urbanization process. Therefore developing rural areas will stem the urbanization tide and thereby bring stability in both rural and urban areas and this is what we call sustainable human settlements.

The achievement of strategic objectives will lead to the realisation of the vision and mission of the municipality in line with national and provincial priorities. In this way a downwards cascading from national and provincial priorities that influences the strategic intent of the MDM is achieved. Strategic objectives linked to programmes and sub-programmes as described in the Strategic Scorecard are operationalised in the IDP Programme Strategies and Reporting Scorecard so as to ensure the measurement and reporting in line with the achievement of the strategic objectives of the MDM. This IDP Programme Strategies and Reporting Scorecard provides the framework for the development of the SDBIP which includes annual targets broken down into quarterly targets for improved measurement. Programmes included in the IDP Strategic and Programme Strategies and Institutional Scorecard are also linked to directorates which will be responsible for the execution of activities, programmes and processes (actions) to ensure the achievement of programmes and related sub-programmes. The Strategic and IDP Programme Strategies and Reporting Scorecard included in the IDP are thus cascaded to the different directorates where they report on the actions taken to ensure the achievement of the three-year IDP targets broken down within the SDBIP.

The IDP Strategic (Highest level) and Programme Indicators are indicated below, followed by the Reporting Scorecard that have been developed into Directorate responsibility Scorecards per Vote.

8.1. SERVICE DELIVERY KEY PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental score cards, which will be used for internal monitoring of the organisation and relevant individuals. The service delivery and other performance indicators follow per directorate below:

8.2. OFFICE OF THE MUNICIPAL MANAGER – VOTES 005, 080, 006

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 Target | Dec 17 Target | Mar 18 Target | Jun 18 Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|--|------------------|---|-------------|------------|---------------|---------------|---------------|---------------|------------------|----------|---|-----------------|----------------------|---|-------------------|--|
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Inter governmental relations(Adminis tration) | M - 0 1 | Percentage of Municipal Managers Forum Resolutions related to department implemented within specified timeframes | % | MDM_ MM | 100% | 100% | 100% | 100% | 100% | 0% | To measure the extent to which managers forum resolutions are resolved on quarterly basis | Quarterly | Non Cumulative | Count the number of resolutions implemented/ total number of resolutions*1 | Outcome | Resolution register with implemented resolutions |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\MD M_DOEM | M _ 0 2 | Percentage of complaints received on the Presidential and Premier hotlines received | % | MDM_ MM | 100% | 100% | 100% | 100% | 100% | 100% | To measure the level of response in terms o complaints registered | Quarterly | Non_ cumulative | Number of complaints resolved/total number of complaints10 0 | Outcome | Report with the list of complaints resolved |
| MM\ Financial Viability\To Increase revenue generation and implement financial controls system\MDM_En g | M - 0 3 | Percentage of capital spent on projects as prioritised in IDP for specific year | % | MDM_ MM | 25% | 50%% | 75 | 100% | 100% | 0% | To measure the level of captial budget spending | Quarterly | Cumulative | Non_ cumulative | Input | Monthly expenditure report |
| MM\ Financial Viability\To Increase revenue generation and implement financial controls system\Expenditu re Management | M - 0 4 | Percentage of the MM departmental budget spent | % | MDM_ MM | 25% | 50% | 75% | 100% | 100% | 0% | To ensure that the budget is spent according to target | Quarterly | Cumulative | Calculate the amount of budget spent/planne d budget*100 | Input | Monthly expenditure report |

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 | Dec 17 | Mar 18 | Jun 18 | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of | |
|--|------------------|---|-------------|------------|--------|--------|--------|--------|------------------|----------|---|-----------------|----------------------|--|-----------|--|
| | | | | | Target | Target | Target | Target | | | | , | 3. | | Indicator | POE |
| MM\ Financial Viability\To Increase revenue generation and implement financial controls system\Supply Chain Management | M -0 5 | Percentage of bids approved by MM within 90 days after close of tender | % | MDM_ MM | 100% | 100% | 100% | 100% | 100% | 0% | To ensure compliance in approving bids | Monthly | Cumulative | Number of tenders approved / Total number of tenders *100 | Output | Bids approval, SCM Process checklist |
| MM\ Financial Viability\To Increase revenue generation and implement financial controls system\Supply Chain Management | M - 0 6 | Demand Management Plan approved by Council by 30 June Annually | # | MDM_ MM | N/A | N/A | N/A | 1 | 1 | 1 | To ensure compliance in procureme nt | Last quarter | Non Cumulative | 1Demand Management Plan submitted | Output | Demand management Plan |
| MM\ Financial Viability\To Increase revenue generation and implement financial controls system\Supply Chain Management | M - 0 7 | Percentage of Bids awarded within 2 weeks after adjudication recommendation | % | MDM_ MM | 100% | 100% | 100% | 100% | 100% | 0% | To ensure compliance in bid awarding | Monthly | Non- Cumulative | Bids awarded/total number of bids adjudicated *100 | Outcome | SCM submission register , Bids approval by MM |
| MM\ Financial Viability\To Increase revenue generation and implement financial controls system\Expenditu re Management | M - 0 8 | Percentage of Capital Budget spent | % | MDM_ MM | 25% | 50% | 75% | 100% | 100% | 64% | To ensure that Capital Budget is spent as projected | Monthly | Cumulative | Capital budget spent / total Capital budget *100 | Input | Expenditure report |

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 | Dec 17 | Mar 18 Target | Jun 18 | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of | 505 |
|---|------------------|---|-------|------------|---------------|------------|---------------|--------|------------------|----------|---|-----------------------------|----------------------|--|-----------------|--|
| MM\ Financial Viability\To Increase revenue generation and implement financial controls system\Expenditu re Management | M - 0 9 | Percentage of Operational budget spent | % | MDM_ MM | Target 25% | Target 50% | 75% | Target | 100% | 0% | To ensure that the operating Budget is spent as projected | Monthly | Cumulative | Operating budget spent / Total operating budget *100 | Indicator Input | Expenditure report |
| MM\ Financial Viability\To Increase revenue generation and implement financial controls system\Expenditu re Management | M - 1 0 | Percentage of operating budget spent on Personnel costs (excl Salaries of councillors | % | MDM_ MM | 10% | 15% | 20% | 30% | 30% | 0% | To ensure compliance in spending of the Operating budget spent on Personnel costs | Monthly | Cumulative | Operating budget spent on Personnel costs / Total operating budget on personnel costs *100 | Input | Expenditure report |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Audi t | M - 1 1 | Submission of AG Action Plan to Council by 31 January | # | MDM_ MM | N/A | N/A | 1 | N/A | 1 | 1 | To measure the level of compliance in dealing with the AG Action Plan | First quarter | Non- Cumulative | 1 AG Action Plan submitted | Output | Council resolution and council minutes |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Audi t | M - 1 2 | Percentage of AG queries resolved | % | MDM_ MM | N/A | N/A | 40% | 100% | 100% | 37% | To ensure that AG queries are resolved | Third and fourth Quarter | Cumulative | Number of queries resolved/Tota I number of queries *100 | Output | Action plan with resolved queries |
| MM\ Good Governance and | М | Percentage of Council resolutions | % | MDM_ MM | 100% | 100% | 100% | 100% | 100% | 0% | To measure | Quarterly | Non- Cumulative | Number of resolutions | Output | Resolution register |

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 | Dec 17 | Mar 18 | Jun 18 | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of | |
|---|------------------|---|-------|------------|--------|--------|--------|--------|------------------|----------|--|-------------------|----------------------|---|-----------|--|
| Public Participation\To promote democracy and sound Government\Adm inistration | - 1 3 | implemented vs number passed | | | Target | Target | Target | Target | | | the level of implemetati on of council resolutions | | | resolved / Total number of resolutions*1 00 | Indicator | POE |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Mon itoring and Evaluation | M - 1 4 | Mid-year budget and performance report submitted to Provincial Treasury, COGHSTA, and AG by 25 Jan | # | MDM_ MM | N/A | 1 | N/A | N/A | 1 | 1 | To account and comply to legidlation | Second quarter | Non- Cumulative | 1 Midyear report | Output | Mid-year report and submission document or acknowledgeme nt of receipt |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Mon itoring and Evaluation | M - 1 5 | Draft Annual Report tabled to Council by 31 Jan | # | MDM_ MM | N/A | N/A | 1 | N/A | 1 | 1 | To ensure accountabil ity and compliance | Third quarter | Non- Cumulative | 1Draft Annual report submitted to Council | Output | Draft Annual Report and Council resolution |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Mon itoring and Evaluation | M - 1 6 | Final Annual Report approved by Council by 31 March | # | MDM_ MM | N/A | N/A | 1 | N/A | 1 | 1 | To ensure accountabil ity and compliance | Third quarter | Non- Cumulative | 1Final Annual report | Output | Annual report and Council resolution |

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 | Dec 17 | Mar 18 | Jun 18 | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of | |
|---|------------------|---|-------|------------|--------|--------|--------|--------|------------------|----------|--|------------------|----------------------|---|-----------|---|
| | | | | | Target | Target | Target | Target | | | | _ | | | Indicator | POE |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Mon itoring and Evaluation | M - 1 7 | Number of Quarterly SDBIP reports submitted to Council | # | MDM_ MM | 1 | 2 | 3 | 4 | 4 | 1 | To account on our performanc e and comply to legislation | Quarterly | Non- Cumulative | Count the number of report submitted to Council | Output | SDBIP reports and council resolution |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Mon itoring and Evaluation | M - 1 8 | Number of Back to Basics statistical reports submitted to CoGHSTA by the 10th of each month | # | MDM_ MM | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performanc e of the institution | Monthly | Cumulative | 1 Back to Basic Report | Output | Back to Basic report and . Acknowledgeme nt of receipt |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Mon itoring and Evaluation | M - 1 9 | Number of Back to Basics statistical reports submitted to CoGTA by the 10th of each month | # | MDM_ MM | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performanc e of the institution | Monthly | Cumulative | Count the number of report submitted CoGTA | Output | Back to Basic report and . Acknowledgeme nt of receipt |
| MM\ Good Governance and Public Participation\To promote democracy and sound | M - 2 0 | Draft Annual Performance Report submitted to the AG, Audit Committee and Mayor by 31 August | # | MDM_ MM | 1 | N/A | N/A | N/A | 1 | 1 | To account and ensure compliance | Third Quarter | Non- Cumulative | 1 Draft Annual Performance Report submitted | Output | Draft Annual Performance Report |

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 | Dec 17 | Mar 18 | Jun 18 | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of | |
|--|---------|---|-------------|------------|--------|--------|--------|--------|------------------|----------|--|-------------------|----------------------|---|-----------|---|
| Government\Mon | | | | | Target | Target | Target | Target | | | | | | | Indicator | POE |
| itoring and Evaluation | | | | | | | | | | | | | | | | |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Mon itoring and Evaluation | M - 2 1 | Number of days taken to submit the SDBIP to the Mayor following budget approval | # | MDM_ MM | N/A | N/A | N/A | 28 | 28 | 26 | To measure the level of compliance in terms of SDBIP submission ito the Mayor within 28days of Budget approval | Fourth Quarter | Non- Cumulative | 1 SDBIP submission | Output | Signed SDBIP reports |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Mon itoring and Evaluation | M - 2 2 | Number of quarterly performance reports audited prior to submission to Council | # | MDM_ MM | 1 | 2 | 3 | 4 | 4 | 4 | To measure the level of accountabil ity and compliance to legislation | Quarterly | Cumulative | Number of quarterly reports submitted to Council | Output | Quarterly report and council resolution |
| MM\ Good Governance and Public Participation\To promote democracy and sound | M - 2 3 | Percentage of Anti- corruption resolutions implemented | % | MDM_ MM | 100% | 100% | 100% | 100% | 100% | 0% | To measure the level of compliance in the implementati | Quarterly | Non- Cumulative | Number of resolutions resolved / Total number of resolutions*1 | Output | Resolution register |

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 Target | Dec 17 Target | Mar 18 Target | Jun 18 Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|--|------------------|--|-------------|------------|---------------|---------------|---------------|---------------|------------------|----------|---|---------------------------------|----------------------|---|-------------------|--|
| Government\Risk Management | | | | | ruiget | ruiget | ruiget | Turget | | | on of resolutions | | | | Indicator | FOL |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Risk Management | M - 2 4 | Percentage of reported cases of Fraud and corruption resolved | % | MDM_ MM | N/A | 100% | N/A | 100%% | 100% | 0% | To measure the level of fraud and corruption cases reported | Second and fourth quarter | Non- Cumulative | Number of cases resolved / total number of cases reported *100 | Outcome | Fraud and corruption register |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Risk Management | M -2 5 | Risk Assessment report submitted to Council by 30 May | # | MDM_ MM | N/A | N/A | N/A | 1 | 1 | 1 | To measure the level compliance in of risk assessmen t | Fourth Quarter | Non- Cumulative | 1Risk register submitted to Council | Output | Risk register and council resolution |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Risk Management | M - 2 6 | Percentage of risk committee resolutions implemented | % | MDM_ MM | 100% | 100% | 100% | 100% | 100% | 0% | To ensure that all resolutions of the risk committee are implemente d | Quarterly | Non- Cumulative | Number of resolutions resolved / Total number of resolutions*1 00 | Output | Risk committee resolution register |
| MM\ Good Governance and Public Participation\To promote | M - 2 7 | Number of Risk monitoring reports submitted to Council | # | MDM_ MM | 1 | 2 | 3 | 4 | 4 | 4 | To ensure that there is compliance in the | Quarterly | Cumulative | Count the number of risks mitigated | Outcome | Risk register with mitigated risks and council resolution |

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 Target | Dec 17 Target | Mar 18 Target | Jun 18 Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|--|--------------|--|-------------|------------|---------------|---------------|---------------|---------------|------------------|----------|--|-----------------|----------------------|--|-------------------|--|
| democracy and sound Government\Risk Management | | | | | g | | | | | | mitigation of risks | | | | mucator | 102 |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Risk Management | M - 2 8 | Number of Strategic Risks mitigated | # | MDM_ MM | 3 | 6 | 9 | 10 | 10 | 1 | To ensure that there is compliance in the mitigation of risks | Quarterly | Cumulative | Count the number of risks mitigated | | Risk register with mitigated risks |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Audi t | M - 2 9 | Percentage of Departmental Internal Audit findings resolved (MM) | % | MDM_ MM | 100% | 100% | 100% | 100% | 100% | 0% | To ensure that Audit findings are resolved | Quarterly | Non- Cumulative | Number of internal audit findings resolved/ number of identified findings *100 | Outcome | Internal Audit Action Plan with resolved findings |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Audi t | M -3 0 | Number of quarterly internal audit reports submitted to audit committee | % | MDM_ MM | 1 | 2 | 3 | 4 | 4 | 4 | To ensure compliance in the implementa tion of the Audit Plan | Quarterly | Cumulative | Count the number of audit reports submitted to Audic Committee | Output | Audit report and AC minutes |

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 Target | Dec 17 Target | Mar 18 Target | Jun 18 | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of | DOE |
|---|------------------|--|-------------|------------|---------------|---------------|---------------|---------|------------------|----------|--|---------------------|----------------------|---|-------------------|---|
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Audi | M - 3 1 | Annual Audit Plan approved by Audit Committee by 30 June | # | MDM_ MM | N/A | N/A | N/A | 1 arget | 1 | 1 | To measure the level of compliance in conducting audits | Fourth Quarterly | Non- Cumulative | I Audit Plan submitted and approved by Audit Committee | Indicator Output | Aunnual Audit Plan and ac Minutes |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Audi t | M - 3 2 | Revised Internal Audit Charter submitted and approved by Audit Committee by 30 June | # | MDM_ MM | N/A | N/A | N/A | 1 | 1 | 1 | To measure the level of compliance in terms of the developme nt of the charter | Fourth Quarter | Non- Cumulative | 1 Internal Audit Charter submitted | Output | Internal Audit charter and AC Minutes |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Audi t | M -3 3 | Percentage of Departmental AG queries responded to within 3 working days | % | MDM_ MM | N/A | N/A | 40% | 100% | 100% | 0% | To measure the level of compliance in resolving AG findings | Third Quarter | Non- Cumulative | Responses to to queriles | Outcome | Record of COMAF tracking |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Audi t | M -3 4 | Percentage of Departmental Internal Audit queries resolved to within 5 days | % | MDM_ MM | 100% | 100% | 100% | 100% | 100% | 0% | To measure the level of compliance in resolving internal findings | Monthy | Non- Cumulative | Number of findings resolved/ Total number of findings *100 | Outcome | Quarterly Audit reports and Ac minutes |

| Hierarchy | ID | КЫ | U O M | Owner | Sep 17 | Sep 17 Dec 17 N | Mar 18 | Jun 18 | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of | |
|--|------------------|---|-------------|------------|--------|-----------------|--------|--------|------------------|----------|---|-------------------|----------------------|---|-----------|-------------------------------|
| | | | | | Target | Target | Target | Target | | | | | 3. | | Indicator | POE |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Audi t | M - 3 5 | Number of AG audit queries passed on by AG | # | MDM_ MM | 0 | 0 | N/A | N/A | 0 | 129 | To measure the level of compliance in terms of the legislation | Third Quarter | Non- Cumulative | Count the number of AG queries | Outcome | Audit Report |
| MM\ Municipal Transformation and Organisational Development\To inculcate entrepreneurial and intellectual capabilities \HR | M - 3 6 | Percentage of employees that received paid overtime at an average of 12 months | % | MDM_ MM | 10% | 10% | 10% | 10% | 10% | 0 | To measure the level of compliance on overtime spending | Monthly | Non- Cumulative | Number of employees who received overtime/ Number of employess *100 | Input | Expenditure Report |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Audi t | M - 3 7 | Unqualified Audit opinion obtained from AG | # | MDM_ MM | N/A | 1 | N/A | N/A | 1 | Adverse | To measure the level of municipalit y in terms of compliance | Second Quarter | Non- Cumulative | Audit opinion passed | Outcome | AG Audit Report |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Audi t | M - 3 8 | Percentage of audit committee resolutions implemented ytd | % | MDM_ MM | 100% | 100% | 100% | 100% | 100% | 72% | To measure the level of implementa tion audit committee resolutions | Quarterly | Non- Cumulative | Number of audit committee resolutions implemented / total number of resolutions *100 | Output | Audit committee Resolution |

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 Target | Dec 17 Target | Mar 18 Target | Jun 18 | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|---|------------------|---|-------------|------------|---------------|---------------|---------------|--------|------------------|----------|---|-------------------|----------------------|---|-------------------|--|
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\MP AC | M -3 9 | Percentage of MPAC resolutions implemented ytd | % | MDM_ MM | 100% | 100% | 100% | 100% | 100% | 0 | To measure the level of implementa tion in terms of MPAC resolutions implemente d | Quarterly | Non- Cumulative | Number of resolutions resolved / Total number of resolutions*1 | Output | MPAC resolution register |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\IDP | M -4 0 | Draft IDP approved by Council by 31 March annually | # | MDM_ MM | N/A | N/A | 1 | N/A | 1 | 1 | To ensure compliance in the IDP developme nt | Third quarter | Non- Cumulative | I Draft IDP approved by by Council | Output | Draft IDP document and Council resolution |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\IDP | M - 4 1 | Final IDP approved by Council by 31 May annually | # | MDM_ MM | N/A | N/A | N/A | 1 | 1 | 1 | To ensure compliance in the IDP developme nt | Second quarter | Non- Cumulative | I Final IDP approved by by Council | Output | Final IDP document and Council resolution |
| MM\Spatial Rationale\To have efficient, effective, economic and integrated use of Land space\ Integrated Development Planning | M - 4 2 | IDP ProcessPlan developed, tabled and adopted by Council by end of June | # | MDM_ MM | N/A | 1 | N/A | 1 | 1 | 1 | To ensure that IPD processes are done according to plan | Fourth Quarter | Non_ cumulative | I Process Plan submitted to council | Output | Process Plan and council resolution |

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 | Dec 17 | Mar 18 | Jun 18 | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of | |
|--|--------------|--|-------------|------------|--------|--------|--------|--------|------------------|----------|--|-------------------------------|----------------------|--|-----------|---|
| | | | | | Target | Target | Target | Target | | | | _ | | | Indicator | POE |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Mon itoring and Evaluation | M - 4 3 | Number of performance assessments for Section 54/ 56 Managers | # | MDM_ MM | 1 | N/A | 1 | N/A | 2 | 2 | To ensure that the level of performanc e is increased | First and third quarter | Cumulative | Count the number of performance evaluations conducted | Output | Mid-year and Annual Assessments report |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Mon itoring and Evaluation | M -4 4 | Number of Senior Managers (MM & Directors) with signed performance agreements by 30 June | # | MDM_ MM | 8 | 8 | 8 | 8 | 8 | 8 | To measure the level of compliance in the signing of performanc e agreement s | Quarterly | Non- Cumulative | Count the number of performance agreements signed | Output | Signed performance Agreements |
| MM\Municipal Transformation and Organisational Development/ To inculcate entrepreneurial and intellec tual capabilities \Risk Management | M -4 5 | Number of risk management workshop conducted year to date | # | MDM_ MM | N/A | N/A | N/A | 1 | N/A | 1 | To measure the level of compliance in making officials aware of the issues of risk | last Quarter | Non- Cumulative | Count the number of workshops conducted | Output | Presentation document, attendance register |
| MM\ Good Governance and Public Participation\To promote democracy and sound | M -4 6 | Number of Risk management strategy developed and approved by Management and tabled to Council | # | MDM_ MM | 1 | N/A | N/A | N/A | 1 | 1 | To ensure compliance in mitigation of risks | first quarter | Non- Cumulative | 1Risk Management Strategy submitted to Council | Output | Risk Management Strategy document and council resolution |

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 | Dec 17 | Mar 18 | Jun 18 | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of | |
|---|--------------|---|-------------|-------------|--------|--------|--------|--------|------------------|----------|--|---|----------------------|--|----------------|---|
| Government\Risk Management | | | | | Target | Target | Target | Target | | | | | | | Indicator | POE |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Risk Management | M - 4 7 | Number of times the Fraud Prevention Strategy updated and approved by Council ytd | # | MDM_ MM | 1 | N/A | N/A | N/A | 1 | 1 | To ensure compliance in dealing with Anti Corruption | 1First quater | Non- Cumulative | 1Risk Strategy submitted to Council | Output | Anti-Fraud Prevention Strategy and Council resolution |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\Audi t | M -4 8 | Number of quarterly performance reports audited within 30 days of end of previous quarter year to date | # | MDM_ MM | N/A | N/A | N/A | 4 | 4 | 4 | 4 | Quarterly | Cumulative | Count the number of reports submitted | Output | Report of the performance report Audit |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/MD M_DWS | M -4 9 | Approved District water Master Management Plan | % | MDM_ DWS | N/A | 1 | 1 | 1 | 1 | 0 | To determine the physical condition of the water services infrastructure | Monthly | Cumulative | Calculate the number of activities achieved | Output | District Water Master Management Plan |
| MM\ Good Governance and Public Participation\To | M - | Number of executive management posts filled after they been vacated YTD | # | MDM_ MM | 2 | 2 | 2 | 2 | 2 | 3 | To measure the level in which | Quarterly/ Thrice in a year only when, | Cumulative | Count the number of executive management | Cumulati ve | Employment contract |

| Hierarchy | ID | КРІ | U O M | Owner | Sep 17 | Dec 17 | Mar 18 | Jun 18 | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of | |
|---|-----|-----|-------------|-------|--------|--------|--------|--------|------------------|----------|--|---|----------------------|-----------------------|-----------|-----|
| promote democracy and sound Government\MD M_DCorp Serve | 5 0 | | | | Target | Target | Target | Target | | | executive vacant positions are filled by people with minimum competenc y requiremen ts three months after the position have been vacated | managers will have completed their employmen t contracts | | positions filled | Indicator | POE |

8.3. THE OFFICE OF THE EXECUTIVE MAYOR – VOTES 010, 045, 112, 114

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|--|------|--|-------------|--------------|---------------|--------|----------------------|----------------------|------------------|----------|--|----------------------------|----------------------|---|-------------------|---------------------------------------|
| DOEM\ Good Governance and Public Participation\ To promote democracy and sound governance\Co mmunication | M_51 | Number of District Communicators meetings held successfully year to date | # | MDM_D OEM | 1 | N/A | N/A | 2 | 2 | 2 | To measure the extent in which communica tion managers meet to deal with municipal Communic ation issues | Quarterly/ Twice a year | Cumulative | Count the number of meetings held | Output | Attendance register and Minutes |
| DOEM\ Good Governance and Public Participation\ To promote democracy and sound governance\Co mmunication | M_52 | Number of internal communication newsletter issues developed and distributed YTD | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure the number of internal communica tion newsletters to be published | Quarterly | Cumulative | Count the number of internal communicatio n newsletters to be published | Output | Newsletter |
| DOEM\ Good Governance and Public Participation\ To promote democracy and sound governance\ Communication | M_53 | Number of external communication newsletters that were developed and distributed YTD | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure the consistency in the distribution of newsletters | Quarterly | Cumulative | Count the Number of internal communicatio n newsletter issues developed and distributed versus target | Output | Newsletter |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|--|------|--|-------------|--------------|---------------|--------|----------------------|------------------|------------------|----------|--|--|----------------------|---|-------------------|--|
| DOEM\ Financial Viability\ To increase revenue generation and implement financial control systems\ MDM_DOEM | M_54 | Demand management plans related to the Office of the Executive Mayor developed and submitted to Budget and Treasury YTD | # | MDM_D OEM | N/A | N/A | N/A | 1 | 1 | 1 | To measure preparedne ss of the directorate in terms on spending the allocated budget through supply chain processes | Once a year in July | Non- cumulative | Submitted demand management plans related to the Office of the Executive Mayor developed and submitted to Budget and Treasury | Outcome | Demand Management Plan |
| DOEM\ Good Governance and Public Participation\ To promote democracy and sound governance\ Communication | M_55 | Communication Strategy reviewed and adopted by council | # | MDM_D OEM | N/A | N/A | N/A | 1 | 1 | 1 | To measure if Communic ation Strategy is reviewed | Quarterly/On ce a year | Non- Cumulative | Count the number of times during the year that the Communicati on strategy has been reviewed and adopted by Council | Output | Communication strategy |
| DOEM\ Good Governance and Public Participation\ To promote democracy and sound governance\ MDM_Disability | M_56 | District Forum meetings held ytd | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 4 | To attend to concerns of people living with disabilities | Quarterly | Cumulative | To count the number of District Disability Forum meetings held | Output | Attendance register and minutes |
| DOEM\ Good Governance and Public Participation\ | M_57 | Anti-corruption Forum established and functional ytd | # | MDM_D OEM | N/A | 1 | N/A | N/A | 1 | 1 | To measure the level of compliance | Quarterly / once in the second quarter | Non- cumulative | Anti- corruption Forum that is established | Outcome | Terms of reference and list of members |

| Hierarchy | ID | KPI | U O M | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|--|------|---|-------------|--------------|--------|--------|--------|--------|------------------|----------|---|-----------------|----------------------|--|-------------------|--|
| To promote democracy and sound governance\ | | | | | Target | Target | Target | Target | | | in establishin g an anti corruption forum to fight against fraud and corruption | | | and functional against the targeted time | | |
| DOEM\ Good Governance and Public Participation\ To promote democracy and sound governance\ Customer care | M_58 | Percentage of complaints received on the Presidential and Premier hotlines received and resolved within 7days | % | MDM_M M | 100% | 100% | 100% | 100% | 100% | 100% | To measure the level of response in terms of complaints registered | Quarterly | Non_ cumulative | Count the number of complaints resolved /by received *100 | Outcome | Report with the list of complaints resolved |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- being\ Disability Development | M_59 | Percentage of District Disability Forum resolutions implemented YTD | % | MDM_D OEM | 100% | 100% | 100% | 100% | 100% | 100% | To measure the extent to which resolutions from District Disability Forum meetings are implemente d | Quarterly | Cumulative | Percentage of Disability Forum resolutions implemented / Number of resolutions*1 | Outcome | District Dis ability Forum resolution register with implemented resolutions |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- | M_60 | Number of District Disability Forum meetings held YTD | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure if the meetings of the District Disability | Quarterly | Cumulative | To count the number of the District Disability Forum held | Output | Attendance register and minutes |

| Hierarchy | ID | KPI | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|---|------|---|-------------|--------------|---------------|--------|----------------------|-------------------------|------------------|----------|---|-----------------|----------------------|--|-------------------|---|
| being\ Disability Development | | | | | raiget | rarget | raryct | rarget | | | Forum are held | | | | | |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- being\ _Events Management | M_61 | Percentage of Plenary sessions held ytd | % | MDM_D OEM | 100% | 100% | 100% | 100% | 100% | 100% | To measure if preparatory meetings for events are held | Quarterly | Cumulative | To count the number of events preparatory meetings held | | Attendance register and minutes |
| DOEM\ Good Governance and Public Participation\ To promote democracy and sound governance \MDM_DOEM | M_62 | Percentage of the District Intergovernmen tal Relations Forum meeting resolutions implemented | % | MDM_M M | 100% | 100% | 100% | 100% | 100% | 100% | To measure the extent in which the District Mayoral Intergovern mental Relations Forum resolutions are implemente d | Quarterly | Non- Cumulative | Count the number of implemented resolutions/T otal identified resolutions*1 00 | Outcome | Resolution register with implemented resolutions |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- being\ Events Management | M_63 | Number of Events Coordinated YTD | # | MDM_D OEM | 3 | 6 | 9 | 12 | 12 | 12 | To measure the extent to which municipal events are co-ordinated | Monthly | Cumulative | Count the number of events held against the target | Output | Agenda and Attendance register |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- | M_64 | Percentage of Gender Forum resolutions implemented YTD | % | MDM_D OEM | 25% | 50% | 75% | 100% | 100% | 100% | To measure if resolutions of the District gender | Quarterly | Cumulative | To count the number of the District Gender Forum | Output | Resolution register with implemented resolutions |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|---|------|--|-------------|--------------|---------------|--------|----------------------|------------------|------------------|----------|---|--------------------|----------------------|---|-------------------|---|
| being\ Gender Development | | | | | Turgot | raigot | raigot | ruiget | | | forum are implemente d | | | resolutions implemented | | |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- being\ Gender Development | M_65 | Percentage of Men's Forum recommendatio ns implemented YTD | % | MDM_D OEM | 25% | 50% | 75% | 100% | 100% | 100% | To measure if resolutions of the District Men's Forum meetings are implemente d | Quarterly | Cumulative | To count the number of the resolutions of the District Men's Forum meetings implemented | Output | Resolution register with implemented resolutions |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- being\Gender Development | M_66 | Number of Gender Forum Meeting held YTD | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure if meetings of the District Gender forum are held | Quarterly | Cumulative | To count the number of District Gender Forum meetings held | Output | Attendance register and minutes |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- being\ Gender Development | M_67 | Number of Men's Forum meeting held YTD | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure if meetings of the District Men's Forum are held | Quarterly | Cumulative | To count the number of District Men's Forum meetings held | Output | Attendance register and minutes |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- being\ Gender Development | M_68 | Number of women's caucus held YTD | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure if meetings of the District Women's Caucus are held | Quarterly | Cumulative | To count the number of District Women's Caucus meetings held | Output | Attendance register and minutes |

| Hierarchy | ID | КЫ | U O M | Owner | 17-Sep | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|--|------|---|-------------|--------------|--------|--------|----------------------|-------------------------|------------------|----------|---|--|----------------------|---|-------------------|---|
| DOEM\ Service Delivery\ Improve Community safety , health and social well- being\ Youth Development | M_69 | Percentage of Children's Rights Parliament recommendatio ns implemented YTD | % | MDM_D OEM | 100% | 100% | 100% | 100% | 100% | 100% | To measure if Children's Rights Parliament resolutions are implemente d | Annually | Cumulative | To count the number of resolutions of the Children's Rights of Parliament implemented | Output | Resolution register with implemented resolutions |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- being\ Youth Development | M_70 | Percentage of Youth Council recommendatio ns implemented YTD | % | MDM_D OEM | 25% | 50% | 75% | 100% | 100% | 100% | To measure if Youth Council resolutions are implemente d | Quarterly | Cumulative | To count the number of resolutions of the Youth Council implemented | Output | Resolution register with implemented resolutions |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- being\ Youth Development | M_71 | Number of Youth Council Meetings held YTD | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure if Youth Council meetings are held | Quarterly | Cumulative | To count the number of Youth Council meetings held | Output | Attendance register and minutes |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- being\ Youth Development | M_72 | Number of Children's Rights in Parliament held YTD | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure if Children's Rights of Parliament are held | Quarterly | Cumulative | To count the number of Children's Rights Parliament held | Output | Attendance register and minutes |
| DOEM\ Service Delivery\ Improve Community safety , health | M_73 | Number of Excellence Awards held successfully year to date | # | MDM_D OEM | N/A | N/A | 1 | N/A | 1 | 1 | To measure if Excellence Awards are held | Quarterly/onc e in the third quarter | Non- Cumulative | To count the of Excellence Awards held | Input | Agenda, list of beneficiaries and list of awards . |

| Hierarchy | ID | KPI | U O M | Owner | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|---|------|--|-------------|--------------|---------------|---------------|------------------|------------------|------------------|----------|--|---|----------------------|--|-------------------|--|
| and social well- being\ MDM_ Events | | | | | ruiget | rurget | rurget | ruiget | | | | | | | | |
| DOEM\ Service Delivery\ Improve Community safety , health and social well- being\ Events Management | M_74 | Number of events whereby logistical arrangements have been made 1 week prior to events | # | MDM_D OEM | 3 | 6 | 9 | 12 | 12 | 12 | To measure if logistical arrangeme nts done one week before the events | Monthly | Cumulative | To count the logistical arrangements made one week before the events | Output | Agenda, attendance register and minutes of the plenary meeting |
| DOEM\ Good Governance and Public Participation\ To promote democracy and sound governance\ Traditional Leaders | M_75 | Number of traditional Leaders meetings held YTD | # | MDM_D OEM | 1 | 3 | 3 | 4 | 4 | 4 | To measure the extent to which traditional leaders do hold meetings | Quarterly | Cumulative | To count the number of traditional leaders meetings held | Output | Attendance register and Minutes |
| DOEM\ Good Governance and Public Participation\ To promote democracy and sound governance\ Disability Development | M_76 | Number of Disability Forum Meetings and public awareness held | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 4 | | Quarterly | Cumulative | Count the number of meetings held | Output | Attendance register and Minutes |
| DOEM\ Good Governance and Public Participation\ To promote democracy and sound | M_77 | Number of Disability Indaba held YTD | # | MDM_D OEM | Ow | 1 | Ow | 1 | 1 | 1 | To measure if the Disability Indaba is held | Quarterly / once in the second quarter | Non- Cumulative | To count number of Disability Indaba held | Output | Attendance register and Minutes |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|--|------|--|-------------|--------------|---------------|--------|------------------|-------------------------|------------------|----------|--|---|----------------------|--|-------------------|---------------------------------------|
| governance\ Disability Development | | | | | raigei | Target | Taryer | raigei | | | | | | | | |
| DOEM\ Good Governance and Public Participation\ To promote democracy and sound governance\ Disability Development | M_78 | Number of Elders Day Celebration held YTD | # | MDM_D OEM | 1 | 1 | N/A | N/A | 1 | 1 | To measure the extent to which Elders' Day is conducted | Quarterly / once in the first quarter | Non- Cumulative | To count the number of Elders 'Day event held YTD | Output | Attendance register and report |
| DOEM\ Service Delivery\ To Improve Community safety, healthand social well- being\ Elders Development | M_79 | Number of Elders Dialogue held YTD | # | MDM_D OEM | 1 | 1 | 1 | 1 | 1 | 1 | To measure the extent to which Elders' Dialogue is held | Annually | Non- Cumulative | To count the number of Elders 'Dialogue held YTD | Output | Attendance register and report |
| DOEM\ Service Delivery\ To Improve Community safety, healthand social well- being\ Elders Development | M_80 | Number of Elders Forum meetings held YTD | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure the extent to which Elders' Forum hold meetings | Quarterly | Cumulative | To count the number of Elders' Forum meetings held YTD | Output | Attendance register and minutes |
| DOEM\ Service Delivery\ To Improve Community safety, healthand social well- | M_81 | Number of 16 Days of Activism meeting held YTD | # | MDM_D OEM | 1 | 1 | 1 | 1 | 1 | 1 | To measure if 16 Days of Activism is held | Annually | Non- Cumulative | To count the number of 16 Days of Activism held | Output | Attendance register and minutes |

| Hierarchy | ID | KPI | U O M | Owner | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|---|------|---|-------|--------------|---------------|---------------|------------------|-------------------------|------------------|----------|--|-----------------------------|----------------------|---|-------------------|-----------------------------------|
| being\ Elders | | | | | raiget | raiget | raiget | raiget | | | | | | | | |
| Development DOEM\ Service Delivery\ To Improve Community safety, health and social well- being\ Elders Development | M_82 | Number of Children's advisory Council meeting held YTD | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 1 | To ensure that there is compliance in children 's involvemen t | Quarterly | Cumulative | To count the number of Children's Advisory Council meetings held YTD | Output | Attendance register and minutes |
| DOEM\ Financial Viability\ To increase revenue generation and implement financial control system\ MDM_DOEM | M_83 | Percentage of the budget actually spent related to the Directorate | % | MDM_D OEM | 50% | 75% | 100% | 100% | 100% | 100% | To measure the level in which the directorate 's budget is spent | Quarterly/ Monthly | Cumulative | Total R-value of the directorate budget spent /Total R-value of the annual directorate's budget*100 | Input | Expenditure report |
| MDM_OEM\ Good Governance and Public Participation\To promote democracy and sound Government\M DM_OEM | M_84 | Percentage of Departmental AG queries responded to within 3 working days | % | MDM_D OEM | N/A | N/A | 40% | 100% | 100% | 0% | To measure the level of compliance in resolving AG findings | Third Quarter | Non- Cumulative | Responses to to queriles | Outcome | Record of COMAF tracking |
| MDM_OEM\ Good Governance and Public Participation\To promote democracy and sound | M_85 | Percentage of AG queries resolved | % | MDM_D OEM | N/A | N/A | N/A | 40% | 100% | 37% | To measure compliance in resolving AG queries | Third and fourth Quarter | Cumulative | Number of queries resolved/Tota I number of queries *100 | Output | Action plan with resolved queries |

| Hierarchy | ID | KPI | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|--|------|---|-------------|--------------|---------------|--------|----------------------|------------------|------------------|----------|---|--------------------|----------------------|--|---|--|
| Government\M DM_OEM | | | | | | | | - | | | | | | | | |
| MDM_OEM\ Good Governance and Public Participation\To promote democracy and sound Government\M DM_OEM | M_86 | Percentage of Departmental Internal Audit findings resolved (MM) | % | MDM_D OEM | 100% | 100% | 100% | 100% | 100% | 0% | To measure compliance in resolving Internal Audit queries | Quarterly | Non- Cumulative | Number of internal audit findings resolved/ number of identified findings *100 | Outcome | Internal Audit Action Plan with resolved findings |
| DOEM \ Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities Develop entrepreneurial and intellectual capability\ MDM_DOEM | M_87 | Departmental Employee Performance Assessments Conducted | # | MDM_D OEM | 1 | 2 | 3 | 4 | 4 | 0 | To ensure compliance in terms of performanc e evaluation framework | Quarterly | Cumulative | Count the number of Employee Assessments Conducted | Outco me | Evaluation Report and Attendance register |
| DOEM \ Good Governance and Public Participation\To promote democracy and sound Government\M DM_DOEM | M_88 | Number of CoGHSTA Back to Basics statistical reports submitted to M&E by the 7th of each month | # | MDM_D OEM | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performanc e of the institution | Monthly | Cumulative | To submit a Back to Basic report by the 10th | Back to Basic report and. Acknowle dgement of receipt | Back to basic report |
| DOEM \ Good Governance | M_89 | Number of CoGTA Back to | # | MDM_D OEM | 3 | 6 | 9 | 12 | 12 | 12 | To account on the | Cumulative | Count the number of | To compile and submit | Back to Basic | Back to Basic report |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|--|------|---|-------|--------------|----------------|---------------|------------------|------------------|------------------|----------|---|--------------------|---|--|---|------------------------|
| and Public Participation\To promote democracy and sound Government\M DM_DOEM | | Basics statistical reports submitted to M&E by the 7th of each month | | | | V | · · | V | | | performanc e of the institution | | report submitted CoGTA | reports on time | report and . Acknowle dgement of receipt | |
| DOEM\ Good Governance and Public Participation\To promote democracy and sound Government\M DM_DOEM | M_90 | Percentage of DOEM Forum Resolutions related to department implemented within specified timeframes | % | MDM_D OEM | 100% | 100% | 100% | 100% | 100% | 4 | To measure the extent to which managers forum resolutions are resolved on quarterly basis | Non- Cumulative | Number of resolutions resolved / Total number of resolutions* 100 | To resolve all findings | Resolutio n register with impleme nted resolutio ns | Resolution register |
| DOEM\ Good Governance and Public Participation\To promote democracy and sound Government\M DM_DOEM | M_91 | Percentage of the DOEM departmental budget spent | % | MDM_D OEM | 25% | 50% | 75% | 100% | 100% | 12 | To measure the level of spending in terms of the department al budget | Cumulative | Calculate the amount of budget spent/plann ed budget*100 | To monitor budget spending | Monthly expendit ure report | Resolution register |
| DOEM\ Good Governance and Public Participation\To promote democracy and sound Government\M DM_DOEM | M_92 | Strategic Risks mitigated ytd | # | MDM_D OEM | 1 | 1 | N/A | N/A | 1 | 1 | To ensure that there is compliance in the mitigation of risks | Cumulative | Count the number of risks mitigated | For directorates To mitigate risks according to plan | Risk register with mitigated risks | Resolution register |

8.4. THE BUDGET AND TREASURY DIRECTORATE – VOTE 020

| Hierarchy | ID | KPI | U O M | O wn er | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|----------|--|-------------|-------------------------|---------------|--------|----------------------|-------------------------|------------------|----------|--|------------------------------------|----------------------|--|----------------------|--|
| MM\ Financial Viability\To Increase revenue generation and implement financial controls system\Expenditure Management | M_ 93 | Percentage of the departmental budget spent | % | M D M_ CF O | 25% | 50% | 75% | 100% | 100% | 80% | To measure the level of spending in terms of the budget | Quarterly | Cumulative | Calculate the amount of budget spent/plann ed budget*100 | Input | Monthly expendit ure report |
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\Budget and Reporting | M_ 94 | Number of quarterly financial statements submitted to Council | # | M D M_ CF O | 1 | 2 | 3 | 4 | 4 | 4 | To measure the level of accountability to council | Quarterly | Cumulative | Count the number of times the financial statements are submitted to council | Outcome | Quarterly financial statemen ts |
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\Budget and Reporting | M_ 95 | Annual Financial Statements submitted to AG by end August | # | M D M_ CF | 1 | 1 | 1 | 1 | 1 | 1 | To measure the level of accountability to AG | Quarterly /once in a quarter | Non- Cumulative | Set of annual statements submitted. | Outcome | Annual Financial Statemen ts |
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\Budget and Reporting | M_ 96 | Timeous provision of financial information for inclusion in the Annual Report in terms of S121 | % | M D M_ CF O | 50% | 100% | N/A | N/A | 100% | 100% | To measure the level of accountability to the council Ag, treasuries and community | Quarterly | Non- Cumulative | Percentage provision of financial information for inclusion in the Annual Report in terms of S121 | Output | Annual report Financial informati on |

| Hierarchy | ID | КРІ | U O M | O wn er | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|---|-------------|-------------------------|----------------|---------------|----------------------|-------------------------|------------------|----------|--|--|----------------------|---|----------------------|---|
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\Budget and Reporting | M_ 97 | Integrated Budget process plan developed and adopted by Council by end August | # | M D M_ CF O | 1 | N/A | N/A | N/A | 1 | 1 | To ensure that there is compliance in budget development and adoption by council by following the process plan | Quarterly /Once in a year | Non- Cumulative | 1 Integrated Budget process plan developed and adopted by Council by end August | Output | Budget Process Plan |
| Budget and Treasury\ Financial Viability\ To increase revenue generation and implement financial control systems\ MDM_Budget Control and Reporting | M_ 98 | Adjustment budget submitted to Council ytd | # | M D M_ CF | N/A | N/A | 1 | 1 | 1 | 1 | To ensure that there is compliance in administering of the budget. | Monthly | Non- Cumulative | Adjusted Budget submitted to council | Outcome | Adjustme nt Budget |
| Budget and Treasury\ Financial Viability\ To increase revenue generation and implement financial control systems\ MDM_Budget Control and Reporting | M_ 99 | Draft budget developed and tabled to Council ytd | # | M D M_ CF O | N/A | N/A | 1 | N/A | 1 | 1 | To ensure compliance in the development of the budget | Quarterly / Once in the March | Non- Cumulative | Budget developed and submitted to council | Outcome | Draft Budget and Council resolutio n |
| Budget and Treasury\ Financial Viability\ To increase revenue generation and implement financial control systems\ MDM_Budget | M_ 10 0 | Number of MFMA S52 reports submitted to Council (year to date) | # | M D M_ CF O | 1 | 2 | 3 | 4 | 4 | 4 | To ensure compliance to section 52 of the MFMA in submission of reports | Monthly | Cumulative | Count the number of MFMA S52 reports submitted to Council year to date | Input | MFMA S52 reports |

| Hierarchy | ID | KPI | U O M | O wn er | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|--|-------------|-------------------------|------------------|---------------|-------------------------|-------------------------|------------------|----------|---|-------------------------------------|----------------------|--|-------------------|---|
| Control and Reporting | | | | | raigot | raigot | raigot | rargot | | | | | | | | |
| Budget and Treasury\ Good Governance and Public Participation\To promote democracy and sound Government\Budget and Reporting | M_ 10 1 | Number of S71 reports submitted to the Executive Mayor, National and Provincial Treasuries within 10 workings days after the end of each month | # | M D M_ CF O | 3 | 6 | 9 | 12 | 12 | 12 | To ensure compliance to section 71 of the MFMA in the submission of reports to the relevant structures. | Monthly | Cumulative | Count the number of S71 reports submitted to the Executive Mayor, National and Provincial Treasuries within 10 workings days after the end of each month | Input | Section 71 reports |
| Budget and Treasury\ Good Governance and Public Participation\To promote democracy and sound Government\Budget and Reporting | M_ 10 2 | Number of budget related policies reviewed and approved by Council y.t.d | # | M D M_ CF O | 3 | 6 | 3 | 12 | 12 | 12 | To measure the extent in which policies are reviewed and approved by council | Quarterly | Non- Cumulative | Count the number Budget related policies reviewed and approved by Council versus target | Output | Reviewe d policies and council resolutio n |
| Budget and Treasury\ Financial Viability\ To increase revenue generation and implement financial control systems\ MDM_Budget | M_ 10 3 | Final budget adopted by Council by end of May 2015 | # | M D M_ CF | N/A | N/A | N/A | 1 | 1 | 1 | To measure the level of compliance in terms of adoption of budget by council | Once in the Fourth quarter | Non- Cumulative | Count the number Budget related policies reviewed and approved by Council | Output | Final Budget and Council resolutio n |

| Hierarchy | ID | KPI | U O M | O wn er | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|---|-------------|-------------------------|------------------|--------|-------------------------|-------------------------|------------------|----------|---|---------------------|----------------------|--|----------------------|---------------------------------------|
| Control and Reporting | | | | | | | | | | | | | | versus target | | |
| MM\ Financial Viability\To Increase revenue generation and implement financial controls system\Budget and Reporting | M_ 10 4 | Draft budget tabled to Council by 31 March | # | M D M_ CF O | N/A | N/A | 1 | N/A | 1 | 1 | To measure the level of compliance in terms of tabling the budget | Quarterly | Non- Cumulative | Complianc e to Draft budget tabled to Council by 31 March | Output | Draft Budget and Council resolutio n |
| Budget and Treasury\ Good Governance and Public Participation\To promote democracy and sound Government\Budget and Reporting | M_ 10 5 | Annual Financial statements drafted and submitted to AG by end Aug | % | M D M_ CF O | 100% | 100% | 100% | 100% | 100% | 100% | To measure the level of compliance in the submission of draft financial statements | Quarterly | Non- Cumulative | Financial statements drafted and submitted to AG by end Aug | Outcome | Annual Financial Statemen ts |
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\Expenditure Management | M_ 10 6 | Percentage of creditors paid within 30 days | % | M D M_ CF O | 100% | 100% | 100% | 100% | 100% | 100% | To measure the extent in which the municipality is able to pay creditors within the legislated time | Quarterly | Cumulative | Total invoices of creditors paid within 30 days/Total receipt of invoices received*1 00. | Input | List of creditors |
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\Expenditure Management | M_ 10 7 | Percentage of Capital Budget spent | % | M D M_ M | 25% | 50% | 75% | 100% | 100% | 80% | To ensure that Capital Budget is spent as projected | Monthly | Cumulative | Capital budget spent / total Capital budget *100 | Input | Expendit ure report |

| Hierarchy | ID | KPI | U O M | O wn er | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|--|-------------|-------------------------|------------------|---------------|-------------------------|-------------------------|------------------|----------|---|---------------------|----------------------|--|-------------------|---|
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\Expenditure Management | M_ 10 8 | Percentage of Operational budget spent | % | M D M_ M | 25% | 50% | 75% | 100 % | 100% | 100% | To ensure that the operating Budget is spent as projected | Monthly | Cumulative | Operating budget spent / Total operating budget *100 | Input | Expendit ure report |
| MM\ Financial Viability\To Increase revenue generation and implement financial controls system\Expenditure Management | M_ 10 9 | Percentage of operating budget spent on Personnel costs (excl Salaries of councillors | % | M D M_ M | 10% | 15% | 20% | 30% | 30% | 35% | To ensure compliance in spending of the Operating budget spent on Personnel costs | Monthly | Cumulative | Operating budget spent on Personnel costs / Total operating budget on personnel costs *100 | Input | Expendit ure report |
| Budget and Treasury \ Financial Viability\To Increase revenue generation and implement financial controls system\Supply Management | M_ 11 0 | Number of Supply Chain Deviation reports submitted to Council year to date | # | M D M_ CF O | 1 | 2 | 3 | 4 | 4 | 4 | To ensure that the council condone the deviation or investigate | Quarterly | Cumulative | Count the number of reports submitted | Output | Report |
| MDM_MM\ Financial Viability\To Increase revenue generation and implement financial controls system\Revenue Management | M_ 11 1 | Revenue enhancement strategy revised and approved by 30 June '18 | # | M D M_ CF O | N/A | N/A | N/A | 1 | 1 | 1 | To ensure that revenue is collected as planned | Last quarter | Non- Cumulative | 1 Ehanceme nt strategy | Output | Revenue Enhance ment Strategy, Council resolutio n and attendan ce register of consultati |

| Hierarchy | ID | KPI | U O M | O wn er | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|---|-------------|-------------------------|------------------|---------------|----------------------|-------------------------|------------------|----------|--|---------------------|---|--|-------------------|----------------|
| | | | | | <u> </u> | | J | | | | | | | | | on sessions |
| Budget and Treasury \ Financial Viability\To Increase revenue generation and implement financial controls system\Asset Management | M_ 11 2 | R-value unaccounted assets (book value) | R | M D M_ CF O | 0 | 0 | 0 | 0 | 0 | 0 | To ensure that unaccounted assets are reflected in rand value | Monthly | Cumulative | Count the number of reports submitted | Output | Report |
| Budget and Treasury \ Financial Viability\To Increase revenue generation and implement financial controls system\Asset Management | M_ 11 3 | Liquidity ratio (R-value Monetary Assets / R- value Current Liabilities) | % | M D M_CF | 0.40 | 0.40 | 0.40 | 0.40 | 0.40 | 0.44 | To measure the level in which the municipality is able to meet its financial obligations | Monthly | (R-value Monetary Assets / R- value Current Liabilities | Count the number of reports submitted | Input | Report |
| Budget and Treasury \ Financial Viability\To Increase revenue generation and implement financial controls system\Asset Management | M_ 11 4 | Current Ratio (R-value current assets / R-value liabilities as ratio) | % | M D M CF | 02:10 | 02:10 | 02:10 | 02:10 | 02:10 | 01:34 | To measure the level in which the municipality is able to meet its financial obligations | Monthly | (R-value current assets / R- value liabilities as ratio) | Count the number of reports submitted | Input | Report |
| Budget and Treasury \ Financial Viability\To Increase revenue generation and implement financial controls system\Supply Chain Management | M_ 11 5 | Number of SCM reports submitted to council and treasuries ytd | # | M D M_ CF O | 1 | 2 | 3 | 4 | 4 | 2 | To ensure that there is accountability in supply chain processes | Quarterly | Cumulative | Count the number of reports submitted | Output | Report |
| Budget and Treasury \ Financial Viability\To Increase revenue generation | M_ 11 6 | Percentage of bids awarded within 90 days | % | M D M_ | 100% | 100% | 100% | 100% | 100% | 0 | To ensure that there is compliance in | Monthly | Bids awarded from the total | Count the number of bids awarded | Output | Report |

| Hierarchy | ID | KPI | U O M | O wn er | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|--|-------------|-------------------------|--|---------------|----------------------|-------------------------|------------------|----------|--|---------------------|-----------------------|---|-------------------|------------------------------|
| and implement financial controls system\Supply Chain Management | | of advertisement | | M M | , and the second | v | V | • | | | the awarding of bids | | number of bids*100 | within 90 days of advertisem ent | | |
| Budget and Treasury \ Financial Viability\To Increase revenue generation and implement financial controls system\Supply Chain Management | M_ 11 7 | Percentage of bids adjudicated within 30 days after the development of the evaluation report | % | M D M_ CF O | N/A | 100 | N/A | 100 | 100 | 100 | To ensure compliace to SCM regualtions | 4 | Non_Cumu lative | Number bids adjudicated / total number of bids *100 | Outcome | Bid adjucatio n report |
| Budget and Treasury \ Financial Viability\To Increase revenue generation and implement financial controls system\Supply Chain Management | M_ 11 8 | Number of SCM workshops conducted with internal stakeholders ytd | # | M D M_ CF O | N/A | 1 | 1 | 2 | 2 | 2 | To measure the level of information sharing in terms of supply chain processes | Monthly | Cumulative | Count the number of workshops attended by Internal Stakeholde rs | Output | Report |
| Budget and Treasury \ Financial Viability\To Increase revenue generation and implement financial controls system\Supply Chain Management | M_ 11 9 | Percentage of infrastructure tenders placed on Construction Industry Development Board and awarded (CIDB)website y.t.d | % | M D M_ CF O | 100% | 100% | 100% | 100% | 100% | 100% | To ensure that there is compliance in terms of publicising the tenders | Monthly | Cumulative | Count the number of constructio n tenders advertised/ number of tenders placed CIDB website | Output | Report |
| Budget and Treasury \ Financial Viability\To Increase revenue generation and implement financial controls system\Supply Chain Management | M_ 12 0 | Percentage of implementation of the consolidated demand management plan submitted | % | M D M_ CF O | 40% | 60% | 80% | 100% | 100% | 100% | To ensure that there is compliance in procurement processes | Monthly | Cumulative | Count the number of reports submitted | Output | Report |

| Hierarchy | ID | KPI | U O M | O wn er | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|--|-------------|-------------------------|----------------|---------------|------------------|-------------------------|------------------|----------|--|---------------------|----------------------|---|----------------------|---|
| | | to Management v.t.d | | | | | | | | | | | | | | |
| MDM_MM\ Financial Viability\To Increase revenue generation and implement financial controls system\Supply Chain Management | M_ 12 1 | Percentage of Bids awarded within 2 weeks after adjudication recommendatio n | % | M D M_ M | 100% | 100% | 100% | 100% | 100% | 0% | To ensure compliance in bid awarding | Monthly | Non- Cumulative | Bids awarded/tot al number of bids adjudicated *100 | Outcome | SCM submissi on register, Bids approval by MM |
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\MDM_Reve nue Management | M_ 12 2 | Percentage progress on the Implementation of signed Service Level agreements with Local Municipalities | # | M D M_ CF O | 100% | 100% | 100% | 100% | 100% | 0% | To measure compliance with signing of the planned SLA 's to be signed | Monthly | Cumulative | Number of signed level agreement s/total SLA`s*100 | Output | Report |
| Budget and Treasury/Municipal Transformation and Organisational Development / To inculcate entrepreneurial and intellectual capabilities/CFO | M_ 12 3 | Number of SCM workshops conducted with internal stakeholders ytd | # | M D M_ CF O | 1 | 1 | 2 | 2 | 2 | 2 | | Monthly | Cumulative | Count the number of workshops attended by SCM officials | Output | Report |
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\MDM_Reve nue Management | M_ 12 4 | Percentage of debt coverage y.t.d. | % | M D M_ CF O | 100% | 100% | 100% | 100% | 100% | 100% | To measure the level of the cash flow available to pay current <i>debt</i> o bligations. | Quarterly | Non- Cumulative | Total R- value operating revenue received minus R- value Operating grants / Total R- value debt | Outcome | Annual Financial Statemen ts |

| Hierarchy | ID | KPI | U O M | O wn er | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|--|-------------|-------------------------|---------------|------------------|------------------|-------------------------|------------------|----------|---|---------------------|----------------------|---|----------------------|---|
| | | | | | V | v | V | <u> </u> | | | | | | service payments *100 | | |
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\MDM_Reve nue Management | M_ 12 5 | Percentage of Cost coverage ytd. | % | M D M_CF O | 150% | 150% | 150% | 150% | 150% | 58% | To measure the level in which the municipality is able to meet its financial obligations | Quarterly | Non - Cumulative | Total R- value all cash at a particular time plus R-value investment s / by R- value monthly fixed operating expenditure *100 | Outcome | Annual Financial Statemen ts |
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\MDM_Asset Management | M_ 12 6 | Valuation of Property Plant and Equipment conducted ytd | # | M D M_CF | N/A | N/A | N/A | 1 | 1 | 1 | | Yearly | | Count the number of reports submitted | Output | Report |
| MM\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DCorp Serve | M_ 12 7 | Implementation of the asset steering committee resolutions | % | M D M_ CF O | 100% | 100% | 100% | 100% | 100% | 0% | To ensure compliance in implementing resolutions | Quarterly | Non- Cumulatiive | Count the number of resolutions implemente d/total resolutions *100 | Output | Resolutio n register with impleme nted resolutio ns |

| Hierarchy | ID | KPI | U O M | O wn er | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|---|-------------|-------------------------|----------------|------------------|-------------------------|-------------------------|------------------|----------|---|---------------------|----------------------|---|----------------------|-----------------------------------|
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\MDM_Asset Management | M_ 12 8 | Number of times fixed asset register updated y.t.d | # | M D M C O | 3 | 6 | 9 | 12 | 12 | 12 | To ensure compliance in managing assets | Monthly | Cumulative | Count the number of reports submitted | Output | Report |
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\MDM_Suppl y Chain Management | M_ 12 9 | Percentage of infrastructure tenders placed on Construction Industry Development Board (CIDB) website y.t.d | % | M D M_CF | 100% | 100% | 100% | 100% | 100% | 100% | To ensure compliance in the publicising of tenders | Monthly | Cumulative | Count the number of constructio n tenders advertised/ number of tenders placed CIDB website | Output | Report |
| Budget and Treasury\ Financial Viability\To Increase revenue generation and implement financial controls system\MDM_Suppl y Chain Management | M_ 13 0 | Percentage of implementation of the consolidated demand management plan submitted to Management y.t.d | % | M D M_CF O | 40% | 60% | 80% | 100% | 100% | 100% | To ensure compliance in the publicising of tenders | Monthly | Cumulative | Count the number of reports submitted | Output | Report |
| Budget and Treasury\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ CFO | M_ 13 1 | Percentage of Departmental AG queries responded to within 3 working days | % | M D M_ CF O | N/A | 100% | N/A | 100% | 100% | 0% | To measure the level of compliance in resolving AG findings | Third Quarter | Non- Cumulative | Responses to queries | Outcome | Record of COMAF tracking |

| Hierarchy | ID | KPI | U O M | O wn er | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|---|-------------|-------------------------|------------------|---------------|----------------------|-------------------------|------------------|----------|---|-----------------------------|----------------------|--|----------------------|--|
| Budget and Treasury\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ CFO | M_ 13 2 | Percentage of AG queries resolved | % | M D M_CF | N/A | N/A | 40% | 100% | 100% | 37% | To measure compliance in resolving AG queries | Third and fourth Quarter | Cumulative | Number of queries resolved/To tal number of queries *100 | Output | Action plan with resolved queries |
| MDM_CFO\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ CFO | M_ 13 3 | Percentage of Departmental Internal Audit findings resolved (MM) | % | M D M_ CF O | 100% | 100% | 100% | 100% | 100% | 0 | To measure compliance in resolving Internal Audit queries | Quarterly | Non- Cumulative | Number of internal audit findings resolved/ number of identified findings *100 | Outcome | Internal Audit Action Plan with resolved findings |
| MDM_CFO\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ CFO | M_ 13 4 | Number of CoGHSTA Back to Basics statistical reports submitted to M&E by the 7th of each month | # | M D M_ CF O | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performance of the institution | Monthly | Cumulative | 1 Back to Basic Report | Output | Back to Basic report and . Acknowle dgement of receipt |

| Hierarchy | ID | KPI | U O M | O wn er | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|--|-------------|-------------------------|------------------|---------------|----------------------|-------------------------|------------------|----------|---|---------------------|----------------------|---|-------------------|---|
| MDM_CFO\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ CFO | M_ 13 5 | Number of CoGTA Back to Basics statistical reports submitted to M&E by the 7th of each month | # | M D M_ CF O | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performance of the institution | Monthly | Cumulative | Count the number of report submitted CoGTA | Output | Back to Basic report and . Acknowle dgement of receipt |
| MDM_CFO\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ CFO | M_ 13 6 | Percentage of Chief Financial Officers Forum Resolutions related to department implemented within specified timeframes | % | M D M_ CF O | 100% | 100% | 100% | 100% | 100% | 0% | To measure the extent to which managers forum resolutions are resolved on quarterly basis | Quarterly | Non Cumulative | Number of resolutions resolved / Total number of resolutions* 100 | Outcome | Resolutio n register with impleme nted resolutio ns |
| MDM_CFO\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ CFO | M_ 13 7 | Percentage of the CFO departmental budget spent | % | M D M_ CF O | 25% | 50% | 75% | 100% | 100% | 90% | To measure the level of spending in terms of the departmental budget | Quarterly | Cumulative | Calculate the amount of budget spent/plann ed budget*100 | Input | Monthly expendit ure report |
| MDM_CFO\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ CFO | M_ 13 8 | Strategic Risks mitigated ytd | # | M D M_ CF O | 1 | 1 | 1 | 1 | 1 | 1 | To ensure that there is compliance in the mitigation of risks | Quarterly | Cumulative | Count the number of risks mitigated | Output | Risk register with mitigated risks |

| Hierarchy | ID | КРІ | U O M | O wn er | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reportin g cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|---|-------------|-------------------------|------------------|-------------------------|----------------------|-------------------------|------------------|----------|--|---------------------|----------------------|--|----------------------|--|
| Budget and Treasury \ Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities \ Employee Performance Management | M_ 13 9 | Departmental Employee Performance Assessments Conducted | # | M D M_ CF O | 1 | 2 | 1 | 1 | 4 | 0 | To ensure compliance in terms of performance evaluation framework | 4 | Cumulative | Count the number of Employee Assessmen ts Conducted | Outcome | Evaluatio n Report and Attendan ce register |

8.5. THE CORPORATE SERVICES DIRECTORATE – VOTES 090, 095, 100, 105

| Hierarchy | ID | KPI | U O M | Owner | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|---|-------------|-----------------------|---------------|---------------|------------------|---------------|------------------|----------|---|-------------------------------------|----------------------|--|-------------------|----------------------------------|
| Corporate Services \ Financial Viability\To increase revenue generation and implement financial control system \MDM_DCorpS erve | M_ 13 9 | Demand management plans related to Corporate Services developed and submitted to B&T y.t.d | # | MDM_ DCorp Serv | Target 1 | N/A | 1 arget | N/A | 1 | 1 | To measure preparedness of the directorate in terms on spending the allocated budget through supply chain processes | Quarterly Once a year in July | Non- cumulative | Number of demand manageme nt plans related to the Office of the Corporate Services developed and submitted to Budget and Treasury against target | Input | Demand Manage ment Plan |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|--|-------------|-----------------------|---------------|---------------|------------------|---------------|------------------|----------|---|-----------------|----------------------|---|----------------------|--|
| Corporate Service \ Transformation and Organisational Development\ To inculcate entrepreneural and intellectual capabilities \ Employee Performance Management | M_ 14 0 | Report on Employee Performance Assessments conducted ytd | # | MDM_ DCorp Serv | 1 | 2 | 3 | 4 | 4 | 2 | To measure the extent in which performance reviews are conducted as per legislation | Quarterly | Non- Cumulative | Number of employee performanc e reviews conducted versus target | Outcome | Evaluatio n Report and Attendan ce register |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|---|-------------|-----------------------|---------------|---------------|-------------------------|---------------|------------------|----------|--|---|----------------------|--|----------------------|---|
| Corporate Service \ Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities \ Labour relations | M_ 14 1 | Percentage of implemented resolution taken from the Local Labour Forum | % | MDM_ DCorp Serv | 100% | 100% | 100% | 100% | 100% | 100% | To measure the level of implementation of Local Labour Forum resolutions | Quarterly | Non - Cumulative | Total number of resolutions implemente d/Total number of resolutions* 100 | Outcome | Resolutio n register with impleme nted resolutio ns |
| Corporate Services\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\MDM _ CorpServe | M_ 14 2 | Number of executive management posts filled after they been vacated YTD | # | MDM_ MM | 2 | 2 | 2 | 2 | 2 | 3 | To measure the level in which executive vacant positions are filled by people with minimum competency requirements three months after the position have been vacated | Quarterly/ Thrice in a year only when, managers will have completed their employment contracts | Cumulative | Count the number of executive manageme nt positions filled | Outcome | Employm ent contract |
| Corporate Services \ Financial Viability\To increase revenue generation and implement financial control system \Skills Development | M_ 14 3 | R-value actually spent on implementing its workplace skills plan YTD | % | MDM_ DCorp Serv | 25% | 50% | 75% | 100% | 100% | 100% | To measure the extent in which the budget of the skills work plan is utilised | Quarterly | Cumulative | R-value of a budget (salaries budget) actually spent on implementi ng its workplace skills plan y.t.d. / R- value annual | Input | Expendit ure report on skill develop ment budget |

| Hierarchy | ID | KPI | U O M | Owner | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|---|-------------|-----------------------|---------------|------------------|-------------------------|------------------|------------------|----------|---|--|---|---|----------------------|---|
| | | | | | · | | | | | | | | | salary budget*100 | | |
| Corporate Service \ Transformation and Organisational Development\ To inculcate entrepreneural and intellectual capabilities \Human Resource | M_ 14 4 | Number of Employees wellness campaigns conducted YTD | # | MDM_ DCorp Serv | N/A | 1 | N/A | 2 | 2 | 2 | To ensure that there is information sharing amongst employee | Quarterly/Twi ce in the second and fourth quarter | Count the number of employee wellness campaigns | Count the number Employees wellness campaigns conducted YTD | Output | Attendan ce register and Campaig n documen t |
| Corporate Service \ Good Governance and Public Participation\To promote democracy and sound governance\ Labour relations | M_ 14 5 | Minutes of Local Labour Forum submitted to council by target date | # | MDM_ DCorp Serv | 3 | 6 | 9 | 12 | 12 | 12 | To ensure compliance in terms of labour forum minutes tabling | Monthly | Cumulative | Submission of the Local Labour Forum minutes accompani ed by the agenda on monthly basis | Output | Attendan ce register , Agenda and minutes |
| Corporate Services \ Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ | M_ 14 6 | Number of reports on the implementation of the Workplace Skills Plan submitted to Management ytd | # | MDM_ DCorp Serv | 3 | 6 | 9 | 12 | 12 | 12 | To ensure compliance in implementing the skills work plan | Monthly | Count the number of reports | Number of reports on the implementa tion of the Workplace Skills Plan submitted for | Output | Report on impleme ntation of the Skills Work Plan |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|--|-------------|-----------------------|---------------|--------|------------------|---------------|------------------|----------|---|---|---|--|----------------------|---|
| Skills Development | | | | | · | | | ,, | | | | | | manageme nt report | | |
| Corporate Services \ Good Governance and Public Participation\To promote democracy and sound Government\M DM_Dcomserve | M_ 14 7 | Skill Development Plan developed and submitted to SETA by end of June | # | MDM_ DCorp Serv | N/A | N/A | N/A | 1 | 1 | 1 | To ensure compliance in the submission of the skills development plan | Quarterly/ Once in the fourth quarter | Count the skills plan submitted | Skill Developme nt Plan developed and submitted to SETA by end of June | Output | Report on the skills develop ment Plan |
| Corporate Services \ Good Governance and Public Participation\To promote democracy and sound Government\Le gal Services | M _1 48 | Percentage of disciplinary cases resolved | % | MDM_ DCorp Serv | 100% | 100% | 100% | 100% | 100% | 100% | To ensure compliance in the resolving of disciplinary cases | Quarterly | Count the number of cases resolved vs reported*10 0 | Total number of disciplinary cases resolved/To tal number ofdisciplina ry reported*10 0 | Outcome | List of resolved cases |
| Corporate Services \ Financial Viability\To increase revenue generation and implement financial control system \MDM_DCorpS erve | M _1 49 | Percentage of Directorate budget actually spent | % | MDM_ DCorp Serv | 50% | 75% | 100% | 100% | 100% | 100% | To measure the extent in which the directorate spend in it's allocated budget | Quarterly | Cumulative | R-value total budget spent / R- value of the Directorate annual budget*100 | Input | Expendit ure report |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|--|-------------|-----------------------|---------------|--------|------------------|---------------|------------------|----------|--|--|------------------------------------|--|----------------------|--|
| | | | | | Ÿ | , i | · | · | | | | | | | | |
| Corporate Services \ Good Governance and Public Participation\ Democratic and accountable organisation\ MDM_Dcomser ve | M_ 15 0 | Customer services survey on municipal services in the municipality | # | MDM_ MM | 1 | N/A | 2 | N/A | 2 | 2 | To measure the level of compliance in terms of assessing customer satisfaction | Quarterly/Twi ce in the second and fourth quarter | Customer satisfaction survey | Count the number of Customer services survey o security services in the municipality | Output | Report on the customer survey |
| Corporate Services\ Good Governance and Public Participation\To promote democracy and sound Government\M DM_DComServ e | M_ 15 2 | Percentage of Departmental AG queries responded to within 3 working days | % | MDM_ DCorp Serv | N/A | N/A | 40% | 100% | 100% | 1 | Third Quarter | Non- Cumulative | Responses to queries | To respond to queries within 3 days | Output | Record of COMAF tracking |
| Corporate Services \ Good Governance and Public Participation\To promote democracy and sound Government\M DM_DComServ e | M_ 15 3 | Percentage of AG queries resolved | % | MDM_ DCorp Serv | N/A | N/A | 40% | 100% | 100% | 4 | To ensure compliance in resolving AG queries | Third and fourth Quarter | Cumulative | Number of queries resolved/To tal number of queries *100 | Output | Action plan with resolved queries |

| Hierarchy | ID | KPI | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|---|-------------|-----------------------|---------------|--------|-------------------------|---------------|------------------|----------|---|--------------------|--|--|---|--|
| Corporate Services \ Good Governance and Public Participation\To promote democracy and sound Government\M DM_DComserv e | M_ 15 4 | Percentage of Departmental Internal Audit findings resolved (MM) | % | MDM_ DCorp Serv | 100% | 100% | 100% | 100% | 100% | 12 | To ensure compliance in resolving Internal Audit findings | Quarterly | Non- Cumulative | Number of internal audit findings resolved/ number of identified findings *100 | Outcome | Internal Audit Action Plan with resolved findings |
| Corporate Services \ Good Governance and Public Participation\To promote democracy and sound Government\M DM_Dcomserve | M_ 15 5 | Number of Back to Basics statistical reports submitted to M&E by the 7th of each month | # | MDM_ DCorp Serv | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performance of the institution | Monthly | Cumulative | Count the number of Back to Basic Reports submitted | Output | Back to Basic report and . Acknowle dgement of receipt |
| Corporate Services \ Good Governance and Public Participation\To promote democracy and sound Government\M DM_Dcomserve | M_ 15 6 | Number of Back to Basics statistical reports submitted to M&E by the 7th of each month | # | MDM_ DCorp Serv | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performance of the institution | Monthly | Cumulative | Count the number of report ssubmitted CoGTA | Output | Back to Basic report and . Acknowle dgement of receipt |
| Corporate Services \ Good Governance and Public Participation\To promote democracy and sound | M_ 15 7 | Percentage of Corporate Services Managers Forum Resolutions related to department implemented within specified timeframes | % | MM | 100% | 100% | 100% | 100% | 100% | 4 | Quarterly | Non Cumulative | Number of resolutions resolved / Total number of resolutions* | To resolve all findings | Resolution register with implemented resolutions | Resoluti on register |

| Hierarchy | ID | KPI | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|---|-------------|-----------------------|---------------|--------|------------------|---------------|------------------|----------|---|--------------------|----------------------|--|----------------------|--|
| Government\M DM_DComserv e | | | | | · | | | · | | | | | | | | |
| Corporate Services \ Good Governance and Public Participation\To promote democracy and sound Government\M DM_DComserv e | M _1 58 | Strategic Risks mitigated ytd | # | MDM_ DCorp Serv | 1 | 2 | 2 | 2 | 2 | 4 | To ensure that there is compliance in the mitigation of risks | Cumulative | Cumulative | Count the number of risks mitigated | Outcome | Risk register with mitigated risks |
| Corporate Service \ Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities \ Employee Performance Management | M_ 15 9 | Departmental Employee Performance Assessments Conducted | # | MDM_ DCorp Serv | 1 | 2 | 1 | 1 | 4 | 4 | To ensure compliance in terms of performance evaluation framework | 4 | Cumulative | Count the number of Employee Assessmen ts Conducted | Outcome | Evaluatio n Report and Attendan ce register |
| \ Municipal Transformation and Organisational Development\T o inculcate entrepreneurial and intellectual capabilities \HR | M_ 16 0 | Percentage of employees that received paid overtime at an average of 12 months | % | MDM_ MM | 10% | 10% | 10% | 10% | 10% | 12 | To measure the level of compliance on overtime spending | Monthly | Non- Cumulative | Number of employees who received overtime/ Number of employees *100 | Input | Expendit ure Report |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|--|-------------|-----------------------|---------------|---------------|-------------------------|---------------|------------------|----------|---|--------------------------|----------------------|--|-------------------|---|
| Corporate Services\ Good Governance and Public Participation\To promote democracy and sound Government\M DM_HR | M_ 16 1 | Number of existing policies reviewed and ready for adoption by Council structures YTD | # | MDM_ DCorp Serv | 6 | 8 | 10 | 12 | 12 | 5 | To guide decisions and actions and all activities to enable to organisation to achieve its objectives | Monthly | Cumulative | Count the number of policies reviewed | Output | Reviewe d policies |
| Corporate Services\ Good Governance and Public Participation\To promote democracy and sound Government\Or ganisational Development | M_ 16 2 | Number of attitude and moral survey conducted. YTD. | | MDM_ DCorp Serv | 0 | 0 | 1 | 0 | 1 | 0 | To determine the extent of Labour/employe e motivation | One in the third quarter | Non- Cumulative | 1 Attitude and moral survey | Outcome | Survey documen t |
| Corporate Services\ Good Governance and Public Participation\To promote democracy and sound Government\Or ganisational Development | M_ 16 3 | Percentage progress with the review and approval of the Organogram by Council for next financial year | % | MDM_ DCorp Serv | 0 | 20% | 60% | 80% | 100% | 100% | To ensure an organisational structure that consistent with the law and institutional goals and objectives | Annual | Cumulative | Count the number of activities completed / Total number of activities to be completed *100 | Output | Approved structure, Council Resolutio ns |
| Corporate Services\ Good Governance and Public Participation\To promote democracy and | M_ 16 4 | Percentage of women recruited according to the recruitment plan | % | MDM_ DCorp Serv | 2 | 4 | 6 | 8 | 8 | 9 | To ensure a workforce that complies with the Employment Equity Act | Quarterly | Cumulative | Count the number of women appointed in a batch/Total number | Input | Appointm ent letters, Recruitm ent report |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|--|-------------|-----------------------|---------------|--------|------------------|---------------|------------------|----------|---|--------------------|----------------------|--|----------------------|--|
| sound Government\H R | | | | | | | - vange, | | | | | | | posts in a batch *100 | | |
| Corporate Services\ Good Governance and Public Participation\To promote democracy and sound Government\M DM_HR | M_ 16 5 | Percentage of people with disability recruited in | % | MDM_ DCorp Serv | 1 | 2 | 3 | 4 | 4 | 11 | To ensure a workforce that complies with the Employment Equity Act | Quarterly | Cumulative | Count the number of people with disability appointed/ Total number posts filled in the year *100 | Input | Appointm ent letters, Recruitm ent report |
| Corporate Services\ Municipal Transformation and Organisational Development\T o inculacate entrepreneurial and intellectual capabilities \MDM_Skills Development | M_ 16 6 | Percentage of spending on of the training budget. | % | MDM_ DCorp Serv | 5 | 25 | 50 | 100 | 100 | 105 | To ensure that training is conducted and spending is done according to target | Monthly | Cumulative | Amount spent on training spent/Total training budget *100 | Input | Expendit ure Report |
| Corporate Services\ Municipal Transformation and Organisational Development\T o inculcate entrepreneurial and intellectual capabilities \MDM_Skills Development | M_ 16 7 | Number of targeted internal and external trainees and/or cooperatives in various fields as per the WSP ytd | # | MDM_ DCorp Serv | 40% | 65% | 120% | 160% | 160% | N/A | MDM must build a competent workforce to enable the achievement of objectives and compliance with the National Skills Act | Monthly | Cumulative | Count the number of employees who received training | Output | Training Report (Service Provider) , Invoices, Attendan ce Registers |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|--|-------------|-----------------------|---------------|--------|-------------------------|------------------|------------------|----------|--|--------------------|----------------------|---|-------------------|---|
| Corporate Services\ Municipal Transformation and Organisational Development\T o inculcate entrepreneurial and intellectual capabilities \HR | M_ 16 8 | Percentage of posts filled timeously | % | MDM_ DCorp Serv | 50% | 50% | 70% | 80% | 80% | 40% | Provision of competent personnel to the organisation | Quarterly | Cumulative | Number positions actually filled in line with policy/Total posts filled *100 | Output | Appointm ent letters, Recruitm ent report |
| Corporate Services\Good Governance and Public Participation\ To promote democracy and sound government /Administration | M_ 16 9 | Percentage progress in reviewing the records management system | # | MDM_ DCorp Serv | 10% | 60% | N/A | 100% | 100% | 0% | Promoting democracy accountability, transparency and organisational objectives through a proper records management system. | Monthly | Cumulative | Activities completed/ Total number of Activities*1 | Output | Service Provider Report (Review Report) |
| Corporate Services\Munici pal Transformation and Organisational Development\T o strengthen record keeping and knowledge management\IT | M_ 17 0 | Percentage of completion of development of the DRP | % | MDM_ DCorp Serv | 10% | 70% | N/A | N/A | 100% | 0% | To recover and protect a business IT infrastructure and information in the event of a disaster | Monthly | Cumulative | Number of activities completed /Total number of activities to be completed *100 | Output | The Disaster Recovery Plan |
| Corporate Services\Munici pal Transformation and | M_ 17 1 | Percentage of completion of development of the MSP | % | MDM_ DCorp Serv | 10% | 70% | N/A | N/A | 100% | 0% | Promotion of a capable and skilled workforce | Monthly | Cumulative | Number of activities completed /Total number of | Output | Report |

| Hierarchy | ID | KPI | U O M | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|----|-----|-------------|-------|--------|--------|--------|--------|------------------|----------|--------------------------|-----------------|----------------------|--|----------------------|-----|
| | | | IVI | | Target | Target | Target | Target | | | | | | | | |
| Organisational Development\T o strengthen record keeping and knowledge management\IT | | | | | | | | | | | | | | activities to be completed *100 | | |

8.6. THE PLANNING AND DEVELOPMENT DIRECTORATE— VOTES 030, 035

| Hiorarchy | ID | KPI | U O | Owner | 17-Sep | 17-Dec | 18-Mar | 08-Jun | Annual | Baseline | Purpose of the | Reporting | Calculatio | Calculatio | Type of | POE |
|--|-----------|---|--------|-------------|--------|--------|--------|--------|--------|----------|---|-----------|-------------|---|-----------|--|
| Hierarchy | ID | KPI | M | Owner | Target | Target | Target | Target | Target | Daseille | indicator | cycle | n type | n method | Indicator | FOL |
| Good Governance and Public Participation/ To promote democracy and sound Governance/MDM _Spatial Planning/ | M_1 72 | 3. Establishm ent of a functional Spatial Development Framework steering committee. | # | MDM_ DPD | 1 | 2 | 3 | 4 | 4 | 4 | To measure the number of SDF steering committee meetings coordinated to monitor and evaluate SDF review | Quarterly | Cumulative | Count the number of SDF steering committee meetings coordinated | Output | SDF steering committe e meeting report and attendan ce register |
| Planning and Development/Mun icipal Transformation and Organisational Development /To inculcate entrepreneurial and intellectual capabilities/MDM _DPD | M_1 73 | Conducting SPLUMA training in the district | # | MDM_ DPD | 2 | 4 | 5 | 6 | 5 | 0 | Workshop report and attendance register | Quarterly | Qualitative | Number of workshops conducted | Output | Presentat ion documen t and attendan ce register |

| Hierarchy | ID | KPI | U O | Owner | 17-Sep | 17-Dec | 18-Mar | 08-Jun | Annual | Baseline | Purpose of the | Reporting | Calculatio | Calculatio | Type of | POE |
|--|-----------|---|--------|-------------|--------|--------|--------|--------|--------|----------|---|--------------------------|------------|--|-----------|--|
| , | | | M | | Target | Target | Target | Target | Target | | indicator | cycle | n type | n method | Indicator | . 0 = |
| Planning and Development/Goo d Governance and Public Participation/ To promote democracy and sound Governance/GIS | M_1 74 | Development of GIS framework and approval by council | % | MDM_ DPD | 1 | N/A | N/A | N/A | 1 | 0 | To measure the extent in which GIS policy document is developed and submitted to council for approval | Once in the last quarter | Cumulative | 1 GIS Framework | Output | GIS Framewo k |
| Planning and Development/Goo d Governance and Public Participation/ To promote democracy and sound Governance/GIS | M_2 71 | Training conducted on GIS | # | MDM_ DPD | 2 | 4 | 5 | 6 | 6 | 0 | To ensure that people are informed and skills transfer | Monthly | Cumulative | Count the number of workshops conducted | Output | Atendanc e register, Agenda and Presentat ion documen t |
| Planning and Development/Goo d Governance and Public Participation/ To promote democracy and sound Governance/MDM _DPD | M_1 75 | Head of Department of Planning and Development forum meetings coordinated | # | MDM_ DPD | 1 | 2 | 3 | 4 | 4 | 0 | To measure the extent in which the HOD Forum reports are submitted to Management | Quarterly | Cumulative | Count the Number on HOD reports submitted to manageme nt versus target | Output | HOD Forum Report and attendan ce register |
| Planning and Development/Loc al Economic Development /To promote Economic Sectors of the District/LED | M_1 76 | Training of Small Medium and Macro Enterprises within the district | # | MDM_ DPD | 2 | 3 | 3 | 5 | 5 | 0 | To ensure support on loal economic Development | Quarterly | Cumulative | Count the number of SMME and initiatives taken | Input | Agenda, Attendan ce register and presentat ion documen t |

| | 15 | 1401 | U | • | 17-Sep | 17-Dec | 18-Mar | 08-Jun | Annual | | Purpose of the | Reporting | Calculatio | Calculatio | Type of | DOE |
|--|-----------|---|--------|-------------|--------|--------|--------|--------|--------|----------|--|--------------------------------|------------|---|-----------|---|
| Hierarchy | ID | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | indicator | cycle | n type | n method | Indicator | POE |
| Planning and Development/Mun icipal Transformation and Organisational Development /To inculcate entrepreneurial and intellectual capabilities/ LED | M_1 77 | Nine Small Medium and Macro Enterprises supported ytd | # | MDM_ DPD | N/A | 5 | 7 | 9 | 9 | 0 | To impart business Skills and render support in advertising and marketing | Quarterly | Cumulative | Count the number of SMME and initiatives taken | Input | Report and attended register, database and report |
| Planning and Development\Goo d Governance and Public \ To promote democracy and sound Governance\MDM _DPD | M_1 78 | Participating in the service level agreement proceedings of Planning and development projects and stakeholders | # | MDM_ DPD | 3 | 6 | N/A | N/A | 6 | 0 | To ensure that there is agreement in the terms of refence for the projects | First and Second quarter | Cumulative | Count the number of service level agreement s signing one participated on | Output | Service level agreeme nt and attendan ce register |
| Planning and Development\Loc al Economic Development \To promote Economic Sectors of the District\MDM_DP D | M_1 79 | Establishment of Stakeholder engagement | # | MDM_ MM | 1 | 2 | 3 | 4 | 4 | 0 | To measure the partnership established | Quarterly | Cumulative | Count the number of information session | Output | Signed MOUs |
| Planning and Development\Loc al Economic Development \To promote Economic Sectors of the District\LED | M_1 80 | Development of the status qou of mining in the district | # | MDM_ DPD | 1 | 2 | 3 | 4 | 4 | 0 | To come up with the database for mining industries in the district to encourage emerging owners to be licenced for | Quarterly | Cumulative | Count the number of meetings held and number of existing and emerging mine owners | Output | Database and attendan ce register |

| Likananahaa | ID | IVDI | U | 0 | 17-Sep | 17-Dec | 18-Mar | 08-Jun | Annual | Deseller | Purpose of the | Reporting | Calculatio | Calculatio | Type of | POE |
|---|-----------|---|--------|-------------|--------|--------|--------|--------|--------|----------|--|--------------------------------|--------------------|--|-----------|--|
| Hierarchy | ID | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | indicator | cycle | n type | n method | Indicator | POE |
| | | | | | | | | | | | compliance to the mining law | | | the database | | |
| Planning and Development\Fina ncial Viability\To increase revenue generation and implement financial control systems\ MDM_PDP | M_1 81 | Percent budget spent of the directorate | % | MDM_ DPD | 25% | 50% | 75% | 100% | 100% | 75 | To ensure that expenditures are done according to Budget | Monthly | Cumulative | Rand value spent/ total budget rand value *100 | Input | Expendit ure report with directorat e Expense s |
| Planning and Development \ Good Governance and Public Participation\To promote democracy and sound Government\MD M DPD | M_1 82 | Percentage of AG queries resolved | % | MDM_ DPD | N/A | N/A | 40% | 100% | 100% | 4 | To ensure that AG queries are resolved | Third and fourth Quarter | Cumulative | Number of queries resolved/To tal number of queries *100 | Output | Action plan with resolved queries |
| Planning and Development \ Good Governance and Public Participation\To promote democracy and sound Government\MD M_DPD | M_1 83 | Percentage of Departmental Internal Audit findings resolved (MM) | % | MDM_ DPD | 100% | 100% | 100% | 100% | 100% | 12 | To ensure that internal Audit queries are resolved | Quarterly | Non- Cumulative | Number of internal audit findings resolved/ number of identified findings *100 | Outcome | Internal Audit Action Plan with resolved findings |
| Planning and Development \ Good Governance and Public Participation\To promote | M_1 84 | Number of Back to Basics statistical reports submitted to M&E by the 7th of each month | # | MDM_ DPD | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performance of the institution | Monthly | Cumulative | 1 Back to Basic Report | Output | Back to Basic report and . Acknowle dgement of receipt |

| | | | U | _ | 17-Sep | 17-Dec | 18-Mar | 08-Jun | Annual | | Purpose of the | Reporting | Calculatio | Calculatio | Type of | 505 |
|---|-----------|---|--------|-------------|--------|--------|--------|--------|--------|----------|--|-----------|------------|--|-----------|--|
| Hierarchy | ID | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | indicator | cycle | n type | n method | Indicator | POE |
| democracy and sound Government\MD M_DPD | | | | | | | | | | | | | | | | |
| Planning and Development \ Good Governance and Public Participation\To promote democracy and sound Government\MD M_DPD | M_1 85 | Number of Back to Basics statistical reports submitted to M&E by the 7th of each month | # | MDM_ DPD | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performance of the institution | Monthly | Cumulative | Count the number of report submitted CoGTA | Output | Back to Basic report and . Acknowle dgement of receipt |
| Planning and Development \ Good Governance and Public Participation\To promote democracy and sound Government\MD M_DPD | M_1 86 | Strategic Risks mitigated ytd | # | MDM_ DPD | 1 | 2 | 2 | 2 | 2 | 0 | To ensure that there is compliance in the mitigation of risks | Quarterly | Cumulative | Count the number of risks mitigated | Outcome | Risk register with mitigated risks |
| Planning and Development \ Transformation and Organisational Development\ To inculcate entrepreneural and intellectual capabilities \ MDM_DPD | M_1 87 | Departmental EmployeE Performance Assessments Conducted | # | MDM_ DPD | 1 | 2 | 1 | 1 | 4 | 4 | To ensure compliance in terms of performance evaluation framework | Quarterly | Cumulative | Count the number of Employee Assessmen ts Conducted | Outcome | Evaluatio n Report and Attendan ce register |

| | i. | 1451 | U | | 17-Sep | 17-Dec | 18-Mar | 08-Jun | Annual | | Purpose of the | Reporting | Calculatio | Calculatio | Type of | 205 |
|---|-----------|---|--------|-------------|--------|--------|--------|--------|--------|----------|---|------------------------|--------------------|--|-----------|----------------------------------|
| Hierarchy | ID | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | indicator | cycle | n type | n method | Indicator | POE |
| Planning and Development\ Financial Viability\ To increase Revenue generation and implement financial control system\ MDM_DPD | M_1 88 | Demand management plans related to Panning and Development developed and submitted to Budget and Treasury YTD | # | MDM_ DPD | N/A | N/A | N/A | 1 | 1 | 1 | To measure preparedness of the directorate in terms on spending the allocated budget through supply chain processes | Once a year in July | Non- cumulative | Submitted demand manageme nt plans related to the Office of the Executive Mayor developed and submitted to Budget and Treasury | Outcome | Demand Manage ment Plan |

8.7. THE ENGINEERING SERVICES DIRECTORATE— VOTES 050, 064, 065

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|--|-------------|--------------|---------------|--------|-------------------------|-------------------------|------------------|----------|--|-----------------|----------------------|---|-------------------|--|
| Engineering Services \ Good Governance and Public Participation\ To promote democracy and sound Government\ MDM-PMU | M_ 18 9 | Number of Regional Infrastructure Grant reports submitted to DWS YTD | # | MDM_D Eng | 3 | 6 | 9 | 12 | 12 | 11 | To measure the extent in which the municipality account on monthly basis in relation to the spending of the grant account on the | Monthly | Cumulative | Count the number of reports submitted | Output | Reports on Infrastruc ture Grant |
| Engineering Services \ Good Governance and Public Participation\ To promote democracy and sound | M_ 19 0 | Number of MIG reports submitted to COGHSTA ytd | # | MDM_D Eng | 3 | 6 | 9 | 12 | 12 | 11 | To measure the extent in which the | Quarterly | Cumulative | Count the number Regional Infrastructu re Grant reports submitted versus target | Output | Reports on Infrastruc ture Grant |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|-------------------------------------|-------------|------------|--------|--------|--------|--------|------------------|----------|--|-----------------|----------------------|---|-------------------|---------------------------|
| Government\ MDM-PMU | | | | | Target | Target | Target | Target | | | | | | | | |
| Engineering Services\ Financial Viability\To Increase revenue generation and implement financial controls system\MDM _DEng | M_ 19 1 | Percentage R-value spent on MIG ytd | % | MDM_M M | 25% | 50% | 75% | 100% | 100% | 32.12% | To measure the extent into which the Municipal Infrastructure investment plan is developed | Quarterly | Cumulative | Total municipal infrastructu re investment plan processes completed/ Total infrastructu re investment plan processes to be completed* 100 | Input | Expendit ure report |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|---|-------------|--------------|-----------|--------------|-----------|---------------|------------------|----------|--|-----------------|----------------------|--|-------------------|---|
| Engineering Services \ Basic Service Delivery\ To have infrastructure Development\ MDM_ Infrastructure | M_ 19 2 | Percentage of progress with the development of the Rural Roads Asset COGHSTA Programme | % | MDM_D Eng | Target 30 | Target 50 | Target 75 | Target 100 | 100 | 100 | | Monthly | Cumulative | Develop the Rural Roads Asset manageme nt Programme against the target | Output | Rural Road Asset manage ment program me |
| Engineering Services\ Financial Viability\To Increase revenue generation and implement financial controls system\MDM _DEng | M_ 19 3 | Percentage Regional Infrastructure Grant RBIG spent y.t.d | % | MDM_D Eng | 25% | 50% | 75% | 100% | 100% | 100% | To measure the level of spending of the allocated grant | Quarterly | Cumulative | Total R- value spent of RBIG / Total R- value of the RBIG*100 | Input | Expendit ure report of the directorat e |
| Engineering Services \ Basic Service Delivery\ To have infrastructure Development\ MDM_ Deng | M_ 19 4 | Percentage of progress in the development municipal infrastructure investment plan ytd | % | MDM_D Eng | 25% | 50% | N/A | 100% | 100% | 0 | To measure the extent into which the Municipal Infrastructure investment plan is developed | Quarterly | Cumulative | Total municipal infrastructu re investment plan processes completed/ Total infrastructu re | Input | Municipal Infrastruc ture investme nt plan |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|--|-------------|--------------|---------------|---------------|-------------------------|-------------------------|------------------|----------|---|-----------------------------|----------------------|--|-------------------|--|
| | | | | | | | | | | | | | | investment plan processes to be completed* 100 | | |
| Engineering Services \ Basic Service Delivery\ To have infrastructure Development\ MDM_ Deng | M_ 19 5 | Number of VIP abluition facilities for provision of sanitation in the District | # | MDM_D Eng | 300 | 500 | N/A | N/A | 961 | 0 | To measure the extent in which the municipality is providing sanitation facilities for the District | Quarterly | Cumulative | Count the number of VIP ablution facilities completed versus the target | Outcome | Report on ablution facilities |
| Engineering Services \ Basic Service Delivery\ To have infrastructure Development\ MDM_ Deng | M_ 19 6 | Number of water projects towards the provision of water to the District | # | MDM_D Eng | 13 | 12 | 13 | 13 | 13 | 13 | To measure the extent in which the municipality provide access to water for the District | Quarterly and Monthly | Non cumulative | Count the number of water projects completed versus the target | Outcome | Report on water projects |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|--|-------------|--------------|--------|--------|--------|--------|------------------|----------|--|-----------------------|----------------------|--|----------------------|---|
| Engineering Services\ Financial Viability\To Increase revenue generation and implement financial controls system\MDM _DEng | M_ 19 7 | Percentage of the budget actually spent related to the Directorate | % | MDM_D Eng | Target | Target | Target | Target | 100% | 100% | To measure the level in which the directorate 's budget is spent | Quarterly/ Monthly | Cumulative | Total R- value of the directorate budget spent /Total R- value of the annual directorate` s budget*100 | Input | Expendit ure report |
| Engineering Services \ Basic Service Delivery\ To have infrastructure Development\ MDM_ Deng | M_ 19 7 | Percentage contractors with progress and performance that conform to the contract Requirements | | MDM_D Eng | 100% | 100% | 100% | 100% | 100% | 0% | To ensure compliance in meeting contract requirements | Monthly | Non- cumulative | Number of contractors conforming to contract manageme nt/total number of contractor* 100 | Outcome | Report with contracto rs that conform to the contract requirem ents |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|---|-------------|--------------|----------------------|---------------|-------------------------|-------------------------|------------------|----------|--|-----------------|----------------------|--|-------------------|---|
| Engineering Services\ Good Governance and Public Participation\ To promote democracy and sound Government\ MDM_DEng | M_ 19 8 | Percentage of resolutions implemented related to the contractors meetings | | MDM_D Eng | 1 | 2 | 3 | 4 | 4 | 4 | To measure the level of compliance in implementing resolutions | Quarterly | Cumulative | Number of resolutions implemente d /Total number of resolutions *100 | Output | Resolutio n register with impleme nted resolutio ns |
| Engineering Services \ Basic Service Delivery\ To have infrastructure Development\ MDM_ Deng | M_ 19 9 | Percentage of contractors who are on schedule | | MDM_D Eng | 100% | 100% | 100% | 100% | 100% | 0 | To measure the level of compliance in time management | Monthly | Non cumulative | Number of contractors on schedule/T otal number of contractors *100 | Outcome | Report |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|---|-------------|--------------|----------|-------------|-------------|-------------|------------------|----------|---|-----------------|----------------------|---|-------------------|--------------------|
| Engineering Services \ Basic Service Delivery\ To have infrastructure Development\ MDM_ Deng | M_ 20 0 | Percentage of contractors who are behind schedule | | MDM_D Eng | Target 0 | Target 0 | Target 0 | Target 0 | 0 | 0 | To measure the level of compliance in time management | Monthly | Non cumulative | Number of contractors who are not on schedule/T otal number of contractors *100 | Outcome | Analysis report |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|---|-------------|--------------|---------------|--------|----------------------|-------------------------|------------------|----------|---|-----------------|----------------------|--|-------------------|--------------------|
| Engineering Services \ Basic Service Delivery\ To have infrastructure Development\ MDM_ Deng | M_ 20 1 | Percentage of contractors who are deficient and needs intervention | | MDM_D Eng | 0 | 0 | O | O O | 0 | 0 | To ensure that appointed contractors are efficient and effective. | Monthly | Non cumulative | Number of contractors who are deficient/To tal number of contractors *100 | Outcome | Analysis report |

| Hierarchy | ID | KPI | U O M | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|--|-------------|--------------|---------------|--------|-------------------------|-------------------------|------------------|----------|---|------------------|----------------------|--|-------------------|--|
| Engineering Services\ Municipal Transformatio n\To inculcate entrepreneuri al and intellectual capabilities\ MDM_Contra ct Management | M _2 02 | Conducting of workshops on contract management | | MDM_D Eng | 1 | N/A | 2 | N/A | 2 | 0 | To measure the level of capacitating contractors | Quarterly | Cumulative | Count the number of workshops conducted | Output | Agenda, attendan ce register and presentat ion documen t |
| Engineering Services\ Good Governance and Public Participation\ To promote democracy and sound | | Percentage of Departmental AG queries responded to within 3 working days | % | MDM_M M | N/A | 100% | N/A | 100 % | 100% | 0 | To measure the level of compliance in resolving AG findings | Third Quarter | Non- Cumulative | Responses to queries | Outcome | Record of COMAF tracking |

| Hierarchy | ID | KPI | U O M | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|---|-------------|--------------|--------|--------|--------|--------|------------------|----------|---|-----------------------------|----------------------|--|-------------------|--|
| Government\ MDM_DEng | | | | | Target | Target | Target | Target | | | | | | | | |
| Engineering Services\ Good Governance and Public Participation\ To promote democracy and sound Government\ MDM_Deng | M _2 03 | Percentage of AG queries resolved | % | MDM_D Eng | N/A | N/A | 40% | 100% | 100% | 4 | To measure compliance in resolving AG queries | Third and fourth Quarter | Cumulative | Number of queries resolved/To tal number of queries *100 | Output | Action plan with resolved queries |
| Engineering Services \ Good Governance and Public Participation\ To promote democracy and sound Government\ MDM_DEng | M _2 04 | Percentage of Departmental Internal Audit findings resolved | % | MDM_D Eng | 100% | 100% | 100% | 100% | 100% | 12 | To measure compliance in resolving Internal Audit queries | Quarterly | Non- Cumulative | Number of internal audit findings resolved/ number of identified findings *100 | Outcome | Internal Audit Action Plan with resolved findings |
| Water Services \ Good Governance and Public Participation\ To promote democracy and sound Government\ MDM_Deng | M _2 05 | Number of Back to Basics CoGHSTA statistical reports submitted to M&E by the 7th of each month | # | MDM_D Eng | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performance of the institution | Monthly | Cumulative | 1 Back to Basic Report | Output | Back to Basic report and . Acknowle dgement of receipt |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--|---------------|--|-------------|--------------|--------|--------|--------|--------|------------------|----------|---|-----------------|----------------------|---|----------------------|--|
| | | | | | Target | Target | Target | Target | | | | | | | | |
| Engineering Services \ Good Governance and Public Participation\ To promote democracy and sound Government\ MDM_Deng | M_ 20 6 | Number of Back to Basics CoGTA statistical reports submitted to M&E by the 7th of each month | # | MDM_En g | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performance of the institution | Monthly | Cumulative | Count the number of report ssubmitted CoGTA | Output | Back to Basic report and . Acknowle dgement of receipt |
| Engineering Services\ Good Governance and Public Participation\ To promote democracy and sound Government\ MDM_DEng | M_ 20 7 | Percentage of Technical Manager's Forum Resolutions related to department implemented within specified timeframes | % | MDM_D Eng | 100% | 100% | 100% | 100% | 100% | 4 | To measure the extent to which managers forum resolutions are resolved on quarterly basis | Quarterly | Non Cumulative | Number of resolutions resolved / Total number of resolutions* 100 | Outcome | Resolutio n register with impleme nted resolutio ns |
| Engineering Services\ Good Governance and Public Participation\ To promote democracy and sound Government\ MDM_DEng | M_ 20 8 | Percentage of the Engineering Services departmental budget spent | % | MDM_D Eng | 25% | 50% | 75% | 100% | 100% | 12 | To ensure that budget is spent according to planned target | Quarterly | Cumulative | Calculate the amount of budget spent/plann ed budget*100 | Input | Monthly expendit ure report |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|---|---------------|---|-------------|--------------|--------|--------|--------|--------|------------------|----------|---|------------------------|----------------------|---|-------------------|--|
| Engineering Services\ | M_ 20 | | | | Target | Target | Target | Target | | | | | | | | |
| Good Governance and Public Participation\ To promote democracy and sound Government\ MDM_Deng | 9 | Strategic Risks mitigated ytd | # | MDM_D Eng | 1 | 1 | 1 | 1 | 1 | 1 | To ensure that there is compliance in the mitigation of risks | Quarterly | Cumulative | Count the number of risks mitigated | | Risk register with mitigated risks |
| Engineering Services \ Transformatio n and Organisation al Development\ To inculcate entrepreneur al and intellectual capabilities \ MDM_Deng | M_ 21 0 | Departmental Employee Performance Assessments Conducted | # | MDM_D Eng | 1 | 2 | 1 | 1 | 4 | 4 | To ensure compliance in terms of performance evaluation framework | Quarterly | Cumulative | Count the number of Employee Assessmen ts Conducted | Outcome | Evaluatio n Report and Attendan ce register |
| Engineering Services\ Financial Viability\ To increase Revenue generation and implement financial control | M_ 27 2 | Demand management plans related to Panning and Development developed and submitted to Budget and Treasury YTD | # | MDM_D Eng | N/A | N/A | N/A | 1 | 1 | 1 | To measure preparedness of the directorate in terms on spending the allocated budget through supply chain processes | Once a year in July | Non- cumulative | Submitted demand manageme nt plans related to the Office of the Executive Mayor developed and submitted | Outcome | Demand Manage ment Plan |

| Hierarchy | ID | КРІ | U O M | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculatio n method | Type of Indicator | POE |
|--------------------|----|-----|-------------|-------|--------|--------|--------|--------|------------------|----------|--------------------------|-----------------|----------------------|------------------------------|-------------------|-----|
| | | | | | Target | Target | Target | Target | | | maioato. | 0,0.0 | | ii iiiotiiou | | |
| system\ MDM_DPD | | | | | - | - | | - | | | | | | to Budget and Treasury | | |

8.8 THE WATER SERVICES DIRECTORATE – VOTE 055

| Hierarchy | ı | KPI | U O | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | Baseline | Purpose of | Reporting | Calculatio | Calculation | Type of | POE |
|--|-------------------|--|--------|-------------|--------|--------|--------|--------|--------|----------|--|-----------|------------|---|-----------|-------------------------------------|
| Theractry | D | KFI | M | Owner | Target | Target | Target | Target | Target | Dascille | the indicator | cycle | n type | method | Indicator | FOL |
| Water Services\ Financial Viability\To Increase revenue generation and implement financial controls system\MDM_DWS | M -2 1 1 | Percentage of operation and maintenance allocation spent on water services ytd | % | MDM_D WS | 25% | 50% | 75% | 100% | 100% | 50% | To measure the extent in which the the operation and maintenance allocation is spent | Monthly | Cumulative | Calculate the percentage of the budget spent | Input | Report and expenditure report |

| | ı | | U | _ | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | | Purpose of | Reporting | Calculatio | Calculation | Type of | |
|---|-----------|--|--------|-------------|--------|--------|--------|--------|--------|----------|---|-----------|------------|--|-----------|--|
| Hierarchy | D | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | the indicator | cycle | n type | method | Indicator | POE |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/MDM_ DWS | M - 2 1 2 | Approved functionality assessment plan and infrastructure replacement plan | # | MDM_D WS | N/A | N/A | 1 | 1 | 1 | 0 | To determine the physical condition of the water services infrastructure | Monthly | Cumulative | Calculate the number of activities achieved | Input | Approved Assessment Plan and Infrastructure Plan |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/MDM_ DWS | M – 2 1 3 | Percentage of activities towards metering household connections | % | MDM_D WS | 25% | 50% | 75% | 100% | 100% | 0 | To determine the physical condition of the water services infrastructure | Monthly | Cumulative | Calculate the number of activities achieved | Output | Report on the metering of households connections |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/MDM_ DWS | M - 2 1 4 | Percentage of assessment activities completed related to the implementation of infrastructure maintenance and replacement plan ytd | % | MDM_D WS | 25% | 50% | 75% | 100% | 100% | 0 | To determine the physical condition of the water services infrastructure | Monthly | Cumulative | Calculate the number of activities achieved | Outcome | Report on the implementati on of infrastructure maintenance and replacement plan |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/MDM_ DWS | M _ 2 1 5 | Development of Water Services Infrastructure Development Plan | # | MDM_D WS | N/A | 1 | 1 | 1 | 100% | 0 | To determine the physical condition of the water services infrastructure | Monthly | Cumulative | Calculate the number of activities achieved | Output | Report on the Water Services Infrastructure Development Plan |

| | ı | ., | U | | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | | Purpose of | Reporting | Calculatio | Calculation | Type of | |
|---|-------------------|--|--------|-------------|--------|--------|--------|--------|--------|----------|--|-----------|------------|--|--|---|
| Hierarchy | D | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | the indicator | cycle | n type | method | Indicator | POE |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/MDM_ DWS | M -2 1 6 | Percentage of activities completed related to the Infrastructure Maintenance Plan ytd | % | MDM_D WS | 25% | 50% | 75% | 100% | 100% | 0 | To determine the physical condition of the water services infrastructure | Monthly | Cumulative | Calculate the number of activities achieved | Output | Report on Implemented activities of the Infrastructure Maintenance Plan |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/MDM_ DWS | M - 2 1 7 | Percentage of activities completed towards a Functional water infrastructure ytd | % | MDM_D WS | 25 % | 50% | 75% | 100% | 100% | 0 | To determine the physical condition of the water services infrastructure | Monthly | Cumulative | Calculate the number of activities achieved | Output | Report on the implemented activities towards Functional water Infrastructure |
| Water Services \ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DWS | M -2 1 8 | Repair and maintenance report submitted to management ytd. | # | MDM_D WS | 1 | 1 | 1 | 1 | 1 | 0 | To determine the physical condition of the water services infrastructure | Monthly | Cumulative | Calculate the number of activities achieved | Report on the complete d activities on functional water | Report |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/MDM_ DWS | M - 2 1 9 | Development of the Water Conservation and Demand Management Plan | % | MDM_D WS | 25% | 50% | 75% | 100 | 100 | 0 | To determine the physical condition of the water services infrastructure | Monthly | Cumulative | Calculate the number of activities achieved | Report on maintena nce of infrastruc ture | Water Conversation and Demand management plan |

| I Bananaha. | ı | VDI. | U | 0 | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | D!! | Purpose of | Reporting | Calculatio | Calculation | Type of | POE |
|---|-----------------------|--|--------|-------------|--------|--------|--------|--------|--------|----------|--|-----------|------------|---|-----------|--|
| Hierarchy | D | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | the indicator | cycle | n type | method | Indicator | POE |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/MDM_ DWS | M - 2 2 0 | Approved District water Master Management Plan | % | MDM_D WS | N/A | 1 | 1 | 1 | 1 | 0 | To determine the physical condition of the water services infrastructure | Monthly | Cumulative | Calculate the number of activities achieved | Output | District Water Master Management Plan |
| Municipal Transformation and Organisational Development /To inculcate entrepreneurial and intellectual capabilities /MDM_DWS | M - 2 2 1 | Awareness campaigns on the education of the frequency on the vandalism and theft | No | MDM_D WS | 2 | 4 | 6 | 8 | 8 | 0 | To instil sense of responsibility to members of the communities and sensitize them on the cost for replacement and consequence s | Monthly | Cumulative | Count number of awareness campaigns conducted | Output | Awareness campaign presentation document, attendance register and attendance register |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/MDM_ DWS | M - 2 2 2 2 | Report on the Improved level of services of water supply to communities | No | MDM_D WS | 1 | 2 | 3 | 4 | 4 | 0 | To determine the level of water supply and the frequency of supply of water | Quarterly | Cumulative | Count number of reports submitted | Output | Report on improved services |

| Hierarchy | I D | КРІ | U 0 M | Owner | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculatio n type | Calculation method | Type of Indicator | POE |
|--|-------------------|--|-------------|-------------|------------------|------------------|------------------|------------------|------------------|----------|---|--------------------------------|----------------------|--|-------------------|--|
| Water Services \ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DWS | M - 2 2 3 | Percentage of Departmental AG queries responded to within 3 working days | % | MDM_D WS | N/A | N/A | 40% | 100% | 100% | 0% | To measure the level of compliance in resolving AG findings | Third Quarter | Non- Cumulative | Responses to queries | Outcome | Record of COMAF tracking |
| Water Services\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DWS | M -2 2 4 | Percentage of AG queries resolved | % | MDM_D WS | N/A | N/A | 40% | 100% | 100% | 4 | To measure compliance in resolving AG queries | Third and fourth Quarter | Cumulative | Number of queries resolved/Tota I number of queries *100 | Output | Action plan with resolved queries |
| Water Services \ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DWS | M - 2 2 5 | Percentage of Departmental Internal Audit findings resolved | % | MDM_D WS | 100% | 100% | 100% | 100% | 100% | 12 | To measure compliance in resolving Internal Audit queries | Quarterly | Non- Cumulative | Number of internal audit findings resolved/ number of identified findings *100 | Outcome | Internal Audit Action Plan with resolved findings |

| | ı | WDI. | U | | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | D !! | Purpose of | Reporting | Calculatio | Calculation | Type of | DOE |
|--|-----------------------|---|--------|-------------|--------|--------|--------|--------|--------|----------|---|-----------|-------------------|---|-----------|--|
| Hierarchy | D | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | the indicator | cycle | n type | method | Indicator | POE |
| Water Services \ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DWS | M - 2 2 6 6 | Number of Back to Basics CoGHSTA statistical reports submitted to M&E by the 7th of each month | # | MDM_D WS | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performance of the institution | Monthly | Cumulative | 1 Back to Basic Report | Output | Back to Basic report and . Acknowledge ment of receipt |
| Water Services \ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DWS | M - 2 2 7 | Number of Back to Basics CoGTA statistical reports submitted to M&E by the 7th of each month | # | MDM_D WS | 3 | 6 | 9 | 12 | 12 | 12 | To account on the performance of the institution | Monthly | Cumulative | Count the number of report ssubmitted CoGTA | Output | Back to Basic report and . Acknowledge ment of receipt |
| Water Services\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DWS | M - 2 2 8 | Percentage of Technical Services Managers Forum Resolutions related to department implemented within specified timeframes | % | MDM_D WS | 100% | 100% | 100% | 100% | 100% | 4 | To measure the extent to which managers forum resolutions are resolved on quarterly basis | Quarterly | Non Cumulative | Number of resolutions resolved / Total number of resolutions*1 | Outcome | Resolution register with implemented resolutions |

| I Bananaha. | ı | VDI. | U | 0 | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | Danalina | Purpose of | Reporting | Calculatio | Calculation | Type of | DOE |
|---|-----------|---|--------|-------------|--------|--------|--------|--------|--------|----------|---|-----------|------------|--|-----------|--|
| Hierarchy | D | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | the indicator | cycle | n type | method | Indicator | POE |
| Water Services\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DWS | M - 2 2 9 | Percentage of the Water Services departmental budget spent | % | MDM_D WS | 25 | 50 | 75 | 100 | 100 | 12 | To ensure that budget is spent according to planned target | Quarterly | Cumulative | Calculate the amount of budget spent/planne d budget*100 | Input | Monthly expenditure report |
| Water Services\ Good Governance and Public Participation\To promote democracy and sound Government\MDMD M_DWS | M - 2 3 0 | Strategic Risks mitigated ytd | # | MDM_D WS | 1 | 2 | 2 | 2 | 2 | 5 | To ensure that there is compliance in the mitigation of risks | Quarterly | Cumulative | Count the number of risks mitigated | | Risk register with mitigated risks |
| Corporate Service \ Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities \ Employee Performance Management | M - 2 3 1 | Departmental Employee Performance Assessments Conducted | # | MDM_D WS | 1 | 2 | 1 | 1 | 4 | 4 | To ensure compliance in terms of performance evaluation framework | Quarterly | Cumulative | Count the number of Employee Assessments Conducted | Outcome | Evaluation Report and Attendance register |

| | ī | | U O | _ | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | | Purpose of | Reporting | Calculatio | Calculation | Type of | |
|---|-------------|---|--------|-------------|--------|--------|--------|--------|--------|----------|--|------------------------|--------------------|---|-----------|-------------------------------|
| Hierarchy | D | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | the indicator | cycle | n type | method | Indicator | POE |
| Water Services \ Basic Service Delivery\ To have infrastructure Development\MDM _ DWS | M – 2 3 . 2 | Number of VIP ablution facilities for provision of sanitation in the District | # | MDM_D WS | N/A | N/A | 200 | 181 | 381 | 0 | To measure the extent in which the municipality is providing sanitation facilities for the District | Quarterly | Cumulative | Count the number of VIP ablution facilities completed versus the target | Outcome | Report on ablution facilities |
| Planning and Development\ Financial Viability\ To increase Revenue generation and implement financial control system\ MDM_DPD | M - 2 7 3 | Demand management plans related to Panning and Development developed and submitted to Budget and Treasury YTD | # | MDM_D PD | N/A | N/A | N/A | 1 | 1 | 1 | To measure preparedness of the directorate in terms on spending the allocated budget through supply chain processes | Once a year in July | Non- cumulative | Submitted demand management plans related to the Office of the Executive Mayor developed and submitted to Budget and Treasury | Outcome | Demand Management Plan |

8.9 THE COMMUNITY SERVICES DIRECTORATE – VOTES 060, 070, 075

| | ı | VDI. | U | 0 | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | D !! | Purpose of the | Reportin | Calculatio | Calculation | Type of | DOE |
|---|-----------------------|---|--------|------------------|--------|--------|--------|--------|--------|----------|--|----------|------------|---|-----------|---|
| Hierarchy | D | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | indicator | g cycle | n Type | method | Indicator | POE |
| Community Services \ Basic Service delivery\To improve community safety , health and social well-being\ MDM_ Municipal Health | M - 2 3 3 | Number of formal health and hygiene education/workshops conducted | # | MDM_DCo mServ | 1 | 2 | 3 | 4 | 4 | 5 | To empower the public the public and create awareness on environmental health factors which may have negative impact on their health | Monthly | Cumulative | Calculate number of health and hygiene education/wo rkshops conducted | Output | Agenda, attendan ce register and minutes |
| Community Services \ Basic Service delivery\To improve community safety , health and social well-being\ MDM_ Municipal Health | M – 2 3 4 | Percentage of food control and safety resolutions taken and implemented | # | MDM_DCo mServ | 100% | 100% | 100% | 100% | 100% | 100% | To promote food safety and control | Monthly | Cumulative | Calculate number of food control and safety meetings attended and resolutions implemented | Outcome | Resolutio n register with impleme nted resolutio ns |
| Community Services \ Basic Service delivery\To improve community safety , health and social well-being\ MDM_ Municipal Health | M - 2 3 5 5 | Number of accommodation establishments inspected | # | MDM_DCo mServ | 42 | 84 | 126 | 168 | 168 | 3 | To ensure safety and health compliance | Monthly | Cumulative | Number of accommodati on establishment s inspected | Output | Inspectio n report |
| Community Services \ Basic Service delivery\To improve community safety , health and social well-being\ MDM_ Municipal Health | M - 2 3 6 | Percentage of complaints investigated on littering, illegal dumping and burning of waste | # | MDM_DCo mServ | 100% | 100% | 100% | 100% | 100% | 0 | To prevent pollutions | Monthly | Cumulative | Calculate percentage of investigated complaints | Outcome | Investigat ion report |

| | ı | | U | _ | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | | Purpose of the | Reportin | Calculatio | Calculation | Type of | |
|--|-------------------|---|--------|-------------------|--------|--------|--------|--------|--------|----------|---|-----------|------------|--|-----------|---|
| Hierarchy | D | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | indicator | g cycle | n Type | method | Indicator | POE |
| Community Services \ Basic Service delivery\To improve community safety, health and social well-being\ MDM_ Environment | M - 2 3 7 | Developed Integrated Waste Management Plan submitted and approved by Council | # | MDM_DCo mServe | N/A | N/A | N/A | 100% | 100% | 0% | To measure the level of compliance in the development of the IWMP | Monthly | Cumulative | 1 IWMP | Outcome | Integrate d Plan submitte d |
| Community Services \ Basic Service delivery\To improve community safety, health and social well-being\ MDM_Environment | M - 2 3 8 | Number of reports submitted on K2C biosphere reserve activities | # | MDM_DCo mServe | 1 | 2 | 3 | 4 | 4 | 2 | To compliance in accounting about the k2C biosphere reserve | Quarterly | Cumulative | Count the number of reports submitted | Output | Report on Biospher e reserve activities |
| Community Services \ Basic Service delivery\To improve community safety, health and social well-being\ MDM_Environment | M - 2 3 9 | Number of projects Supported on Green Economy activities | # | MDM_DCo mServ | 2 | 4 | 6 | 8 | 8 | 8 | To ensure that the Green Economy projects are supported | Monthly | Cumulative | Count the number of reports submitted | Output | Report on projects supporte d |
| Community Services \Good Governance and Public Participation\Promot ing democracy and sound governance\ MDM_ Environment | M -2 4 0 | Number of reports on ambient Air Quality Monitoring submitted to Management | # | MDM_DCo mServe | 1 | 2 | 3 | 4 | 4 | 4 | To ensure compliance in the monitoring of air quality | Quarterly | Cumulative | Count the number of reports submitted | Output | Reports on the Air quality report |
| Community Services \Local Economic Development \To promote economic sectors of the district \ MDM_ Environment | M -2 4 1 | Number of EPWP Beneficiaries employed | # | MDM_DCo mServe | 40% | 60% | 80% | 100% | 100% | 0% | To promote local economic development | Monthly | Cumulative | Count the number of beneficiaries | Input | EPWP beneficia ry list. |

| I Bananaha. | ı | VDI | U | 0 | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | D line | Purpose of the | Reportin | Calculatio | Calculation | Type of | DOE |
|--|-------------------|--|--------|-------------------|--------|--------|--------|--------|--------|----------|---|-------------------|--------------------|---|---------------------------|--|
| Hierarchy | D | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | indicator | g cycle | n Type | method | Indicator | POE |
| Community Services \Good Governance and Public Participation \To promote democracy and sound governance \Disaster Admin and Operations | M -2 4 2 | Develop the Disaster Management annual report and submitted to PDMC and Council before end of September | # | MDM_DCo mServe | N/A | 1 | 1 | 1 | 1 | 1 | To ensure the extent in which the Disaster Management act is complied with | Monthly | Non- Cumulative | Count the number of Disaster Management annul reports developed and submitted to PDMC and Council | Output and activity | Annual Report |
| Community Services \Basic Service Delivery \To improve community safety ,health and social well-being \MDM_ Municipal Health& HIV | M -2 4 3 | Number of District Health Council activities supported and coordinated | | MDM_DCo mServe | 1 | 2 | 6 | 8 | 8 | 0 | To ensure compliance with health regulations | Quarterly | Cumulative | Count the number of Health Council activities supported | Output | Report on Council activities |
| Community Services \Basic Service Delivery \To improve community safety ,health and social well-being \MDM_ Municipal Health& HIV | M - 2 4 4 | District AIDS committee Summit by end of March 2018 | | MDM_DCo mServe | N/A | N/A | 1 | 1 | 1 | N/A | To ensure that there is joint efforts in dealing with HIV and AIDS in the district | Once in a quarter | None cumulative | 1 District AIDS committee Summit | Output | summit resolutio ns register, Summit report |
| Community Services\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DComServe | M -2 4 5 | Percentage of Departmental AG queries responded to within 3 working days | % | MDM_DCo mServe | N/A | 100% | N/A | 100 % | 100% | 0 | To measure the level of compliance in responding to AG queries | Third Quarter | Non- Cumulative | Responses to queries | Outcome | Record of COMAF tracking |

| | ı | 1/01 | U | | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | 5 " | Purpose of the | Reportin | Calculatio | Calculation | Type of | 505 |
|---|-----------------------|--|--------|-------------------|--------|--------|--------|--------|--------|----------|--|--------------------------|--|--------------------|-----------|--|
| Hierarchy | D | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | indicator | g cycle | n Type | method | Indicator | POE |
| Community Services\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DComServe | M - 2 4 6 | Percentage of AG queries resolved | % | MDM_DCo mServe | N/A | N/A | 40% | 100% | 100% | 4 | To measure the level of compliance in resolving AG findings | Third and fourth Quarter | Number of queries resolved/To tal number of queries *100 | Cumulative | Output | Action plan with resolved queries |
| Community Services\ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DComServe | M -2 4 7 | Percentage of Departmental Internal Audit findings resolved (MM) | % | MDM_DCo mServe | 100% | 100% | 100% | 100% | 100% | 12 | To measure the level of compliance in resolving Internal Audit findings | Quarterly | Number of internal audit findings resolved/ number of identified findings *100 | Non- Cumulative | Outcome | Internal Audit Action Plan with resolved findings |
| Community Services Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DComServe | M - 2 4 8 | Number of CoGHSTA Back to Basics statistical reports submitted to M&E by the 7th of each month | # | MDM_DCo mServe | 3 | 6 | 9 | 12 | 12 | 12 | To measure compliance in submission of reports | Monthly | 1 Back to Basic Report | Cumulative | Output | Back to Basic report and . Acknowle dgement of receipt |
| Community Services Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DComServe | M -2 4 9 | Number of CoGTA Back to Basics statistical reports submitted to M&E by the 7th of each month | # | MDM_DCo mServe | 3 | 6 | 9 | 12 | 12 | 12 | To measure compliance in submission of reports | Monthly | Count the number of report ssubmitted CoGTA | Cumulative | Output | Back to Basic report and . Acknowle dgement of receipt |

| | ı | 1/01 | U | | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | 5 " | Purpose of the | Reportin | Calculatio | Calculation | Type of | 505 |
|--|-----------------------|--|--------|-------------------|--------|--------|--------|--------|--------|----------|--|-----------|---|--------------------|-----------|---|
| Hierarchy | D | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | indicator | g cycle | n Type | method | Indicator | POE |
| Community Services Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DComServe | M - 2 5 0 | Percentage of Community Services HOD Forum Resolutions related to department implemented within specified timeframes | % | MDM_DCo mServe | 100% | 100% | 100% | 100% | 100% | 4 | To measure the level of compliance in implementing resolutions | Quarterly | Number of resolutions resolved / Total number of resolutions* 100 | Non- Cumulative | Outcome | Resolutio n register with impleme nted resolutio ns |
| Community Services \ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DComServe | M – 2 5 1 | Percentage of departmental budget spent | % | MDM_DCo mServe | 25% | 50% | 75% | 100% | 100% | 12 | To measure the level of budget spending | Quarterly | Calculate the amount of budget spent/plann ed budget*100 | Cumulative | Input | Monthly expendit ure report |
| Community Services \ Good Governance and Public Participation\To promote democracy and sound Government\MDM_ DComServe | M _ 2 5 2 | Strategic Risks mitigated ytd | # | MDM_DCo mServe | 1 | 1 | 1 | 1 | 1 | 1 | To measure the level of risk mitigation | Quarterly | Count the number of risks mitigated | Cumulative | Output | Risk register with mitigated risks |
| Community Services \ Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities \ Employee Performance Management | M _ 2 5 3 | Departmental Employee Performance Assessments Conducted | # | MDM_DCo mServe | 1 | 2 | 1 | 1 | 4 | 4 | To measure the level of compliance in performing assessments | Quarterly | Count the number of Employee Assessmen ts Conducted | Cumulative | Outcome | Evaluatio n Report and Attendan ce register |

| 112 | l | VDI | U | 0 | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual | D !! | Purpose of the | Reportin | Calculatio | Calculation | Type of | DOE |
|--|-----------------------|---|--------|-------------------|--------|--------|--------|--------|--------|----------|---|---------------------------|---------------------------------|--------------------|-----------|----------------------------------|
| Hierarchy | D | KPI | O M | Owner | Target | Target | Target | Target | Target | Baseline | indicator | g cycle | n Type | method | Indicator | POE |
| Community Services \ Financial Viability\ To increase revenue generation and implement financial control systems\MDM DComServe | M - 2 5 4 | Demand management plans related to Community Services developed and submitted to Budget and Treasury YTD | # | MDM_DCo mServe | N/A | N/A | N/A | 1 | 1 | 1 | To measure preparedness of the directorate in terms on spending the allocated budget through supply chain processes | Once a year in July | 1 Demand Manageme nt plan | Non- cumulative | Outcome | Demand Manage ment Plan |

8.10 OFFICE OF THE SPEAKER

| Hierarchy | I D | КРІ | UOM | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculation type | Calculation method | Type of Indicator | POE |
|---|--------|---|-----|--------------------------------------|--------|--------|--------|--------|------------------|----------|---|--------------------|---------------------|---|-------------------|--|
| Office of the | | | | | Target | Target | Target | Target | | | | | | | | |
| Speaker\ Good Governance and Public Participation\ To promote democracy and sound governance \ MDM_Council Secretary | 5 | MAYCO Agendas distributed to MMC's 72 hours prior to meetings ytd | # | MDM_ Counci I Secret ary | 3 | 3 | 3 | 3 | 3 | 3 | To ensure compliance on the distribution of packs | Monthly | Cumulative | Count the number of MAYCO Agenda distributed to MMC's 4 days prior to meetings | Output | Signed List of Councillors who received the MAYCO Agenda |

| Hierarchy | I D | КРІ | UOM | Owner | 17-Sep | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculation type | Calculation method | Type of Indicator | POE |
|--|-----------------------|---|-----|--------------------------------------|--------|--------|---------------|------------------|------------------|----------|--|--------------------|---------------------|---|----------------------|---|
| Office of the Speaker\ Good Governance and Public Participation\ To promote democracy and sound governance \ MDM_Council Secretary | M -2 5 6 | Number of Portfolio Committee Agendas delivered 3 days prior to meetings ytd. | # | MDM_ Counci I Secret ary | 3 | 3 | 3 | 3 | 3 | 4 | To ensure compliance on the distribution of packs | Monthly | Cumulative | Count the number of Portfolio Committee Agendas delivered 72 hours prior to meetings. | Output | Signed list of Councillors and officials who received the Portfolio Committee agendas |
| Office of the Speaker\ Good Governance and Public Participation\ To promote democracy and sound governance \ MDM_Council Secretary | M - 2 5 7 | Number of Council Agendas distributed to Councillors 72hours (3 days)prior to meetings | # | MDM_ Counci I Secret ary | 3 | 3 | 3 | 3 | 3 | 3 | To ensure compliance on the distribution of packs | Quarterly | Cumulative | Count the number of Council Agendas distributed to Councillors 4 days prior to meetings | Output | Signed List of councillors who received Council Agendas |
| Office of the Speaker\ Good Governance and Public Participation\ To promote democracy and sound governance \ MDM_Council Secretary | M - 2 5 8 | Number of Special Council Agendas distributed to Councillors 24hours (1 day)prior the meeting | # | MDM_ Counci I Secret ary | N/A | N/A | N/A | 2 | 2 | 1 | To ensure compliance on the distribution of packs | Quarterly | Cumulative | Count the number of Council Agendas distributed to Councillors 4 days prior to meetings | Output | Signed List of councillors who received Council Agendas |

| Hierarchy | I D | КРІ | UOM | Owner | 17-Sep Target | 17-Dec Target | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculation type | Calculation method | Type of Indicator | POE |
|--|-----------|---|-----|---------------|------------------|---------------|---------------|-------------------------|------------------|----------|--|--------------------|---------------------|---|----------------------|------------------------|
| Office of the Speaker\ Good Governance and Public Participation\ To promote democracy and sound governance \ MDM_Council Secretary | M - 2 5 9 | Council resolution register sent to directorates for implementation within 5 working days after Council meeting ytd | # | MDM_ Admin | 1 | 2 | 3 | 4 | 4 | 4 | To ensure compliance in implementing resolutions | Quarterly | Cumulative | Count the number of times the Managemen t Committee resolution register sent to directorates for implementati on within 10 working days after MANCO meeting | Output | Resolution register |
| Office of the Speaker\ Good Governance and Public Participation\ To promote democracy and sound governance \ MDM_Council Secretary | M - 2 6 0 | Portfolio committee I resolution register sent to directorates for implementation within 5 working days after Council meeting ytd | # | MDM_ Admin | 1 | 2 | 3 | 4 | 4 | 4 | To ensure compliance in implementing resolutions | Quarterly | Cumulative | Count the number of times the Managemen t Committee resolution register sent to directorates for implementati on within 10 working days after MANCO meeting | Output | Resolution register |

| Hierarchy | I D | KPI | UOM | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculation type | Calculation method | Type of Indicator | POE |
|--|-------------------|---|-----|--------------|--------|--------|--------|--------|------------------|----------|---|---|---------------------|---|----------------------|---|
| MDM_Public | | | | | Target | Target | Target | Target | | | | | | | | |
| Part\ Good Governance and Public Participation\ Democratic and accountable organisation\ Public Participation | M -2 6 1 | Number of Public Participation Forum meetings held ytd | # | MDM_ DOEM | 1 | 2 | 3 | 4 | 4 | 4 | To ensure that the communities are offered an opportunity to participate in municipal services | Quartely/O nce in the fourth quarter | Cumulative | Count the number of forumd that were held against the targetd meeting | Output | Attendance register and minutes |
| MDM_Public Part\ Good Governance and Public Participation\ Democratic and accountable organisation\ Public Participation | M - 2 6 2 | Number of Public Participation meetings held successfully year to date | # | MDM_ DOEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure the extent to which public participation are conducted | Quarterly | Cumulative | To count the number of public particpation meetings conducted | Output | Attendance Register and Agenda |
| MDM_Public Part\ Good Governance and Public Participation\ Democratic and accountable organisation\ Public Participation | M -2 6 3 | Number of District Ward Committee Forum meetings held successfully year to date | # | MDM_ DOEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure the extent to which District Ward Committee Forum meetings are held | Quarterly | Cumulative | To count the number of District Ward Committee Forum meetings held | Output | Attendance Register and Agenda and minutes |

| Hierarchy | I D | КРІ | UOM | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculation type | Calculation method | Type of Indicator | POE |
|---|-------------------|--|-----|--------------|------------------|--------|------------------|------------------|------------------|----------|--|---|---------------------|---|----------------------|---|
| MDM_Public Part\ Good Governance and Public Participation\ Democratic and accountable organisation\ Public Participation | M -2 6 4 | Number of IDP/Budget Public Participation meetings held successfully year to date | # | MDM_ DOEM | N/A | N/A | N/A | 5 | 5 | 5 | To measure the extent in which the IDP/allow community and stakeholders to input in the IDP/Budget | Ouartely/ Once in the fourth quarter | Non- cumulative | Count the number of meetings held against the target | Outcome | Attendance register and Minutes, IDP and Budget presentations |
| MDM_Public Part\ Good Governance and Public Participation\ Democratic and accountable organisation\ Public Participation | 5 | Number of Speakers Forum meetings held successfully year to date | # | MDM_ DOEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure if Speakers' Forum do take place | Quarterly | Cumulative | To count the number of Speakers' Forum meetings held | Output | Attendance register and minutes |
| Office of the Speaker \ Good Governance and Public Participation\ To promote democracy and sound governance\ MDM_MPAC | M -2 6 6 | Publicising the oversight report on the local and National News papers by the end of April | # | MDM_ DOEM | | Ow | 0w | 1 | 1 | 1 | To inform public and stakeholders about annual performance of the municipality | Annually | Non- Cumulative | To count the number of oversight report published | Output | Oversight report and the publication |
| Office of the Speaker \ Good Governance | M - 2 | Annual report Public hearing held successfully by end of March | # | MDM_ MPAC | N/A | N/A | 1 | N/A | 1 | 1 | To conduct public hearings on mid year | Quarterly/ Second anfd fourth | Cumulative | Count the number of public hearings on | Outcome | Attendance register of the public hearing |

| Hierarchy | I D | КРІ | UOM | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculation type | Calculation method | Type of Indicator | POE |
|---|-----------------------|--|-----|--------------|------------------|--------|------------------|-------------------------|------------------|----------|---|--------------------|---------------------|--|----------------------|--|
| and Public Participation\ To promote democracy and sound governance\ MDM_MPAC | 6 7 | | | | raiget | rarget | raiget | Target | | | report and annual performance report | | | mid year and annual reports | | |
| Office of the Speaker \ Good Governance and Public Participation\ To promote democracy and sound governance\ MDM_MPAC | M - 2 6 8 | MPAC reports submitted to Council YTD | # | MDM_ DOEM | 1 | 2 | N/A | 4 | 4 | 4 | To present MPAC reports to Council | Quarterly | Cumulative | To count the number of MPAC reports submitted to Council | Output | Reports |
| Office of the Speaker \ Municipal Transformation and Organisational Development\ To inculcate entrepreneurial and intellectual capabilities\ MDM_MPAC | M -2 6 9 | Number of District wide session meeting held ytd | # | MDM_ DOEM | 1 | N/A | N/A | N/A | 1 | 1 | To measure if District MPAC Wide Session is held | Annually | Non- Cumulative | To count number of District Wide Session held | Output | Agenda, Attendance register and minutes |
| Office of the Speaker \ Good Governance and Public Participation\ To promote | M - 2 7 0 | MPAC strategic planning session held ytd | # | MDM_ DOEM | 1 | N/A | N/A | 1 | 1 | 1 | To measure if District MPAC Strategic Planning Session is held | Annually | Non- Cumulative | To count number of District MPAC Strategic Planning Session held | Outcome | Strategic Planning document, attendance register |

| Hierarchy | I D | КРІ | UOM | Owner | 17-Sep Target | 17-Dec | 18-Mar Target | 18-Jun Target | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculation type | Calculation method | Type of Indicator | POE |
|---|-----------------------|---|-----|--------------|------------------|--------|---------------|-------------------------|------------------|----------|---|--------------------------------|---------------------|--|-------------------|--|
| democracy and sound governance\ MDM_MPAC | | | | | | 9.0 | 3 | . . | | | | | | | | |
| Office of the Speaker \ Good Governance and Public Participation\ To promote democracy and sound governance\ MDM_MPAC | M - 2 7 1 | Number of projects visits conducted ytd | # | MDM_ DOEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure the extent in which projects are visited and monitored if District MPAC conduct projects site inspection | Quarterly | Cumulative | Count the number of projects visits conducted | Outcome | Inspection report |
| Office of the Speaker \ Good Governance and Public Participation\ To promote democracy and sound governance\ MDM_MPAC | M - 2 7 2 | Oversight report tabled to council ytd | # | MDM_ DOEM | N/A | 1 | N/A | N/A | 1 | 1 | To measure the level of compliance in terms of tabling the oversight report | Quarterly/O nce in March | Non- Cumulative | The oversight report tabled | Output | Oversight report and council resolution |
| Office of the Speaker \ Good Governance and Public Participation\ To promote democracy and sound governance\ MDM_MPAC | M -2 7 3 | Oversight Report publicised within seven days after adoption by Council ytd | # | MDM_ DOEM | N/A | N/A | 1 | N/A | 1 | 1 | To measure the level of compliance in terms of publicising the oversight report | Quarterly/O nce in March | Non- Cumulative | The oversight report that has been publicised after seven days after adoption by council | Output | Oversight report and publication |

| Hierarchy | I D | KPI | UOM | Owner | 17-Sep | 17-Dec | 18-Mar | 18-Jun | Annual Target | Baseline | Purpose of the indicator | Reporting cycle | Calculation type | Calculation method | Type of Indicator | POE |
|--|-----------------------|---|-----|-----------------------|--------|--------|--------|--------|------------------|----------|---|--------------------|---------------------|---|----------------------|---|
| Office of the | M | | | | Target | Target | Target | Target | | | | | | | | |
| Speaker \ Good Governance and Public Participation\ To promote democracy and sound governance\ MDM_MPAC | - 2 7 4 | Number of MPAC meetings held YTD | # | MDM_ DOEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure if MPAC meetings are held | Quarterly | Cumulative | To count number of MPAC meetings held | Output | Attendace register, Agenda and minutes |
| Office of the Speaker \ Good Governance and Public Participation\ To promote democracy and sound governance\ MDM_MPAC | M -2 7 5 | Number of MPAC District Forums meetings held YTD | # | MDM_ DOEM | 1 | 2 | 3 | 4 | 4 | 4 | To measure if MPAC District Forum meetings are held | Quarterly | Cumulative | To count number of MPAC District Forum meetings held | Output | Attendace register, Agenda and minutes |
| Corporate Services \ Good Governance and Public Participation\T o promote democracy and sound Government\A dministration | M - 2 7 6 | Percentage of management resolutions implementable by at the end of every quarter | % | MDM_ DCorp Serv | | 100 | 100 | 100 | 100 | 100 | To measure the level in which council resolutions are implemented | Quarterly | | Count the number of Managemen t resolutions implemented /Total number of resolutions *100 | | Resolution register with implemented resolutions |

9. DETAILED CAPITAL WORKS PLAN OVER THREE YEARS

A detailed three year capital works plan is required to ensure sufficient detail to measure and monitor delivery of infrastructure projects. The capital works plan over three years is indicated below:

| Municipal Vote/Capital project | Ref | | Drainat | IDP Goal | Individually Approved (Yes/No) | Asset Class | Asset Sub- Class | GPS co- ordinates | Total Project | | outcomes | | ledium Term F nditure Frame | | Project in | ıformation |
|--------------------------------------|--------------------|--|-------------------|-----------|--------------------------------|------------------------|---------------------|----------------------|---------------------------|-------------------------------|--|------------------------|--------------------------------|---------------------------|------------------|----------------|
| R thousand | 4 | Program/Project description | Project number | code 2 | 6 | 3 | 3 | 5 | Total Project Estimate | Audited Outcome 2015/16 | Current Year 2016/17 Full Year Forecast | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 | Ward location | New or renewal |
| Parent munic | cipality: | | | | | | | | | | | | | | | |
| List all capit | tal projects group | ped by Municipal Vote | | | | | | | | | | | | | | |
| Budget and Tre | easury | Furniture | | | Yes | Other Assets | rs - hardware/e | rs-Hardware/ E | _ | - | | 1 000.000 | - | - | MDM | New |
| Budget and Tre | easury | water vehicle | | | Yes | Transport Assets | Unspecified | water vehicles | | | | 4 040.000 | - | - | | |
| Budget and Tre | easury | Vehicles | | | Yes | Other Assets | General vehicles | rs-Hardware/ E | _ | 200 | | 5 040.000 | - | - | MDM | New |
| Fire | | Specialised Vehicles | | | Yes | Other Assets | alised vehicles | rs-Hardware/ E | - | 1 000 | | 11 010.000 | 16 000.000 | 8 000.000 | MDM | New |
| Fire | | Upgrading of fire stations | | | Yes | Other Assets | nd other office | General vehicle: | - | - | | 2 000.000 | 2 200.000 | 2 300.000 | MDM | Renewal |
| Fire | | Fire and rescue equipment | | | Yes | Other Assets | lant & equipme | Other | - | - | | 3 500.000 | 4 000.000 | 4 500.000 | MDM | New |
| Fire | | Upgrading of security systems | | | Yes | Other Assets | lant & equipme | ialisedvehicles | - | - | | 100.000 | - | - | MDM | Renewal |
| Fire | | Provision of containerized sleeping facilities | | | Yes | Other Assets | rs - hardware/e | rs-Hardware/ E | - | - | | 2 000.000 | 2 200.000 | - | MDM | New |
| It | | | | | Yes | Other Assets | safety & emerg | ant & Equipme | - | - | | 7 500.000 | 2 400.000 | 2 800.000 | MDM | New |
| Water Service | ces | Hoedspruit Bulk Water Supply | MDM /8/2/3/145 | | Yes | Infrastructure - Water | /ater purificatio | Vater purification | - | - | 3 000 | 32 959.550 | - | - | BPM | Renewal |
| Water Service: | S | Jopie Mawa -Ramotshinyandi | MDM /8/2/3/130 | | Yes | Infrastructure - Water | /ater purificatio | Vater purification | - | - | 36 740 | 25 269.533 | - | - | MLM | Renewal |

| Municipal Vote/Capital project | Ref | | Project | IDP Goal | Individually Approved (Yes/No) | Asset Class | Asset Sub- Class | GPS co- ordinates | . Total Project | Prior year | outcomes | | edium Term F nditure Frame | | Project ir | nformation |
|--------------------------------------|-------|--|--------------|-----------|--------------------------------------|-----------------------------|---------------------|----------------------|-----------------|-------------------------------|--|------------------------|-------------------------------|---------------------------|------------------|-------------------|
| R thousand | 4 | Program/Project description | number | code 2 | 6 | 3 | 3 | 5 | Estimate | Audited Outcome 2015/16 | Current Year 2016/17 Full Year Forecast | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 | Ward location | New or renewal |
| Water Service | S | Selwane Water | MDM 2013-028 | | Yes | Infrastructure - Water | Reticulation | /ater purificatio | - | - | | 50 216.724 | - | - | BPM | New |
| Water Service | S | Sefofotse to Ditshosine/Ramahlatshi | | | Yes | Infrastructure - Water | Vater purificatio | Vater purification | n | | 1 400 | 60 875.871 | 151 751.041 | - | GLM | New |
| Water Service | s Sei | fofotse to Ditshosine/Ramahlatshi Bulkline-Ramoroka villa | lage | | Yes | Infrastructure - Water | Vater purification | Vater purification | n | | 8 000 | 10 939.293 | | 12 000.000 | GTM | Renewal |
| Water Service | S | Thabina Water Reticulation | | | Yes | Infrastructure - Water | Vater purificatio | Vater purification | n | | 13 383 | 2 878.973 | | | GLM | Renewal |
| Water Service | S | erection of perimeter fencing -lenyenye | | | Yes | Infrastructure - Water | Vater purificatio | Vater purification | n | | | 1 700.000 | | | GTM | New |
| Water Service | s | selwane water phase 2 | | | Yes | Water Supply Infrastructure | Boreholes | Boreholes | | | 62 606 | 10 200.000 | | | MDM | Renewal |
| Water Service | S | lephephane water | | | Yes | | Reticulation | Reticulation | | | | 21 000.000 | | | GTM | New |
| Water Service | S | Kampersrus bulk Water Supply | | | Yes | | Reticulation | Reticulation | | | | 1 250.106 | | | MDM | new |
| Water Service | S | Kampersrus Sewage Plant | | | Yes | | Reticulation | Reticulation | | | 15 779 | 16 881.120 | - | - | MDM | New |
| Water Service | s col | nstruction of sewer emergency dam at tshelang gape sev | wer | | Yes | | Reticulation | Reticulation | | | | 2 700.000 | - | 5 600.000 | GLM | New |
| Water Service | S | Mopani Household Sanitation | | | Yes | | Reticulation | Reticulation | | | 8 700 | 8 700.000 | - | - | MDM | New |
| Water Service | S | constrruction of 381 vip toilets-maruleng | | | Yes | | Reticulation | Reticulation | | | | 4 000.000 | 4 500.000 | 5 000.000 | MLM | new |
| Water Service | s co | ontsruction of 381 vip toilets -selwane, priska and nondwe | eni | | Yes | | Reticulation | Reticulation | | | | 4 000.000 | 4 500.000 | 5 000.000 | BPM | new |
| Water Service | S | Upgrading of water Reticulation & extension - MLM | | | Yes | | Reticulation | Reticulation | | | 30 778 | 7 000.000 | 49 715.570 | - | MLM | Renew al |
| Water Service | S | joppie-mawa-ramotshiny adi | | | yes | | Reticulation | Reticulation | | | 17 629 | | | | GLM | New |

| Municipal Vote/Capital project | Ref | | Proiect | IDP Goal | Individually Approved (Yes/No) | Asset Class | Asset Sub- Class | GPS co- ordinates | · Total Project | Prior year | outcomes | | ledium Term R nditure Frame | | Project in | formation |
|--------------------------------------|-----|--|-------------------|-----------------|--------------------------------------|-------------|---------------------|----------------------|-----------------|-------------------------------|--|------------------------|--------------------------------|---------------------------|------------------|----------------|
| R thousand | 4 | Program/Project description | number | code 2 | 6 | 3 | 3 | 5 | Estimate | Audited Outcome 2015/16 | Current Year 2016/17 Full Year Forecast | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 | Ward location | New or renewal |
| Water Service | es | Upgrading of water Reticulation & extension - BPM | | | Yes | | Reticulation | Reticulation | | | 32 558 | 14 096.730 | | - | BPM | Renew al |
| Water Service | es | Tours Bulk Water Scheme(upgrading) | | | Yes | | Reticulation | Reticulation | | | 28 431 | 6 373.770 | | - | MLM | Renew al |
| Water Service | es | Tours Bulk Water Scheme(upgrading of Water treatment | w orks) | | Yes | | Reticulation | Reticulation | | | 8 599 | 31 957.221 | 49 748.504 | | MLM | Renew al |
| Water Service | es | installation and replacement of domestic metters | | | Yes | | Reticulation | Reticulation | | | | 5 000.000 | 25 000.000 | 20 000.000 | MDM | New |
| Water Service | es | refurbishment, rehab, and upgrading od internal water ret | iculation network | and boreholes | Yes | | Reticulation | Reticulation | | | | 2 891.600 | 3 000.000 | | GGM | Renewal |
| Water Service | es | refurbishment, rehab, and upgrading od internal water ret | iculation network | k and boreholes | Yes | | Reticulation | Reticulation | | | | 3 300.000 | 3 500.000 | | GGM | Renewal |
| Water Service | es | refurbishment, rehab, and upgrading od internal water ret | iculation network | k and boreholes | Yes | | Reticulation | Reticulation | | | | 6 699.400 | 3 200.000 | | GGM | Renewal |
| Water Service | es | upgrading of internal water reticulation network-dzingidzi | ngi | | Yes | | Reticulation | Reticulation | | | | 4 700.000 | | 6 700.000 | GGM | Renewal |
| Water Service | es | upgrading of internal water reticulation network-giyani bu | lk water schem | е | Yes | | Reticulation | Reticulation | | | | 2 300.000 | 2 736.000 | | GGM | Renew al |
| Water Service | es | upgrading of internal water reticulation network-dzumeri | | | Yes | | Reticulation | Reticulation | | | | 3 000.000 | 2 500.000 | | GGM | Renew al |
| Water Service | es | Replacement and resizing of bulkline-namakgale | | | Yes | | Reticulation | Reticulation | | | | 6 900.000 | 5 500.000 | | BPM | Renew al |
| Water Service | es | Replacement and resizing of bulkline-lulekani | | | Yes | | Reticulation | Reticulation | | | | 6 300.000 | 5 964.000 | | BPM | Renew al |
| Water Service | es | Replacement and resizing of water storage tank - makhi | ushane(mapikiri | reservior) | Yes | | Reticulation | Reticulation | | | | 8 500.000 | | | BPM | Renew al |
| Water Service | es | upgrading of internal water reticulation network-kuranta | | | Yes | | Reticulation | Reticulation | | | | 3 700.000 | | | GLM | Renew al |

| Municipal Vote/Capital | Ref | | | IDP Goal | Approved (Yes/No) | Asset Class | Class | ordinates | | Prior year | outcomes | | ledium Term R nditure Frame | | Project in | formation |
|------------------------|------------|--|-------------------|------------------|----------------------|-------------|----------------|----------------|---------------------------|-------------------------------|--|------------------------|--------------------------------|---------------------------|------------------|----------------|
| R thousand | 4 | Program/Project description | Project number | code 2 | 6 | 3 | 3 | 5 | Total Project Estimate | Audited Outcome 2015/16 | Current Year 2016/17 Full Year Forecast | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 | Ward location | New or renewal |
| Water Services | S | refurbishment, rehab, and upgrading od internal water retion | culation network | and boreholes | Yes | | Reticulation | Reticulation | | | | 3 600.000 | 2 600.000 | | GLM | Renewal |
| Water Services | 5 | refurbishment, rehab, and upgrading od internal water retion | culation network | and boreholes | Yes | | Reticulation | Reticulation | | | | 2 700.000 | 3 200.000 | | GLM | Renewal |
| Water Services | S | refurbishment, rehab, and upgrading od internal water retio | culation network | and boreholes | Yes | | Reticulation | Reticulation | | | | 3 200.000 | | | GLM | Renewal |
| Water Services | S | refurbishment, rehab, and upgrading od internal water retio | culation network | and boreholes | Yes | | Reticulation | Reticulation | | | | 3 200.000 | 3 500.000 | | GTM | Renewal |
| Water Services | S | refurbishment, rehab, and upgrading od internal water retio | culation network | and boreholes | Yes | | Reticulation | Reticulation | | | | 2 932.000 | | | GLM | Renewal |
| Water Services | S | refurbishment, rehab, and upgrading od internal water retio | culation network | and boreholes | Yes | | Reticulation | Reticulation | | | | 1 500.000 | 2 500.000 | | GLM | Renewal |
| Water Services | S | refurbishment of thapane water treatment plant | | | Yes | | Reticulation | Reticulation | | | | 4 700.000 | | 17 000.000 | GLM | Renewal |
| Water Services | 6 | rehabilitation and upgrading of emergency sewer storage | dam and boos | ter pump station | Yes | | Reticulation | Reticulation | | | | 1 700.000 | 2 000.000 | | MLM | Renewal |
| Water Services | S | Upgrading of Nkowankowa Sewage Plant | | | Yes | Waste | Water Treatmer | Vater Treatmer | nt Works | | | 9 092.164 | 11 050.000 | | GTM | Renewal |
| Water Services | 5 | Upgrading of Senwamokgobe Sewage | | | Yes | Waste | Water Treatmer | Vater Treatmer | nt Works | | | 3 491.778 | | | GLM | Renewal |
| Water Services | 5 | Upgrading of phalaborwa Sewage plant | | | Yes | Waste | Water Treatmer | Vater Treatmer | nt Works | | | 20 000.000 | | | BPM | Renewal |
| Parent Capita | 1 | | | | | | | | | | 288 907 | 640 834.648 | 667 217.800 | 194 600.000 | | |
| Total Capital e | xpenditure | | | | | | | | | 1 200 | 288 907 | 640 835 | 667 218 | 194 600 | | |

Supporting Table SA36 – Detail Capital Budget

ANNEXURE A –CAPITAL INFRUSTRUCTURE PROJECTS- MONTHLY EXPENDITUE PROJECTIONS The breakdown of the monthly projected expenditure for capital infrastructure projects per vote follows:

| Vote/Dr | Sub function Project Name | Municipal area | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | Мау | June | Capital Cost 2017- 2018 |
|------------------------|---|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------------------|
| Engineering Service | ces vote 050,064,065 | | | | | | | | | | | | | | |
| | Kampersus Sewage Plant | MLM | 1 406 760.00 | 1 406 760.00 | 1 406 760.00 | 1 406 760.00 | 1 406 760.00 | 1 406 760.00 | 1 406 760.00 | 1 406 760.00 | 1 406 760.00 | 1 406 760.00 | 1 406 760.00 | 1 406 760.00 | 16 881 120 |
| Upg | rading of Water Reticulation MLM | MLM | 104 961.50 | 104 961.50 | 104 961.50 | 104 961.50 | 104 961.50 | 104 961.50 | 104 961.50 | 104 961.50 | 104 961.50 | 104 961.50 | 104 961.50 | 104 961.50 | 6 259 538 |
| Hoedspruit Bulk Wat | ter Supply | MLM | 2 746 629.16 | 2 746 629.16 | 2 746 629.16 | 2 746 629.16 | 2 746 629.16 | 2 746 629.16 | 2 746 629.16 | 2 746 629.16 | 2 746 629.16 | 2 746 629.16 | 2 746 629.16 | 2 746 629.16 | 32 959 550 |
| Thapane Regional \ | Water Scheme (Upgrading of Water Reticulation and Extensions) | GTM | 250 000 | 250 000 | 250 000 | 250 000 | 250 000 | 250 000 | 250 000 | 250 000 | 250 000 | 250 000 | 250 000 | 250 000 | 3 000 000 |
| Thapane Regional Wa | ater Scheme: Upgrading and Extension | GTM | 4 000 000 | 4 000 000 | 4 000 000 | 4 000 000 | 4 000 000 | 4 000 000 | 4 000 000 | 4 000 000 | 4 000 000 | 4 000 000 | 4 000 000 | 4 000 000 | 48 000 000 |
| Sefofotse to Ditshosin | ne Bulk Water Supply (Ramoroka village) | GLM | 911 607.75 | 911 607.75 | 911 607.75 | 911 607.75 | 911 607.75 | 911 607.75 | 911 607.75 | 911 607.75 | 911 607.75 | 911 607.75 | 911 607.75 | 911 607.75 | 10 939 293 |
| Sefofotse to Ditshosir | ne bulk supply; Ramatlatsi Bulk and reticulation. | GLM | 3648634.41 | 3648634.41 | 3648634.41 | 3648634.41 | 3648634.41 | 3648634.41 | 3648634.41 | 3648634.41 | 3648634.41 | 3648634.41 | 3648634.41 | 3648634.41 | 43 783 613 |
| J | Jopie to Mawa Ramotshinyadi | GTM | 9 955 151.25 | 9 955 151.25 | 9 955 151.25 | 9 955 151.25 | 9 955 151.25 | 9 955 151.25 | 9 955 151.25 | 9 955 151.25 | 9 955 151.25 | 9 955 151.25 | 9 955 151.25 | 9 955 151.25 | 119 461 815 |
| Jopie Mawa Block 1 | 2- Ramotshinyadi Bulkline & reticulation | GTM | 2 105 794.41 | 2 105 794.41 | 2 105 794.41 | 2 105 794.41 | 2 105 794.41 | 2 105 794.41 | 2 105 794.41 | 2 105 794.41 | 2 105 794.41 | 2 105 794.41 | 2 105 794.41 | 2 105 794.41 | 25 269 533.00 |
| Tours Water Scheme | e: Bulk Lines Refurbishment and Reticulations | GTM | 3 214 721. 25 | 4 214 721. 25 | 5 214 721. 25 | 6 214 721. 25 | 7 214 721. 25 | 8 214 721. 25 | 9 214 721. 25 | 10 214 721. 25 | 11 214 721. 25 | 12 214 721. 25 | 13 214 721. 25 | 14 214 721. 25 | 38 576 655 |
| Tours Bulk Water sch | heme (Treatment plant | GTM | 531 147.50 | 531 147.50 | 531 147.50 | 531 147.50 | 531 147.50 | 531 147.50 | 531 147.50 | 531 147.50 | 531 147.50 | 531 147.50 | 531 147.50 | 531 147.50 | 6 373 770 |
| Mopani rural househo | old sanitation phase 5 | MDM | 725 000 | 725 000 | 725 000 | 725 000 | 725 000 | 725 000 | 725 000 | 725 000 | 725 000 | 725 000 | 725 000 | 725 000 | 8 700 000.00 |
| Ba-Phalaborwa upgr | rading of water reticulation & Extension | BPM | 1 174 727.50 | 1 174 727.50 | 1 174 727.50 | 1 174 727.50 | 1 174 727.50 | 1 174 727.50 | 1 174 727.50 | 1 174 727.50 | 1 174 727.50 | 1 174 727.50 | 1 174 727.50 | 1 174 727.50 | 14 096 730 |
| Lenyenye sewage w | vorks and outfall sewer | GTM | 884 561.83 | 884 561.83 | 884 561.83 | 884 561.83 | 884 561.83 | 884 561.83 | 884 561.83 | 884 561.83 | 884 561.83 | 884 561.83 | 884 561.83 | 884 561.83 | 10 614 742 |
| Selwane water phase | e 2 | GTM | 5 034 727 | 5 034 727 | 5 034 727 | 5 034 727 | 5 034 727 | 5 034 727 | 5 034 727 | 5 034 727 | 5 034 727 | 5 034 727 | 5 034 727 | 5 034 727 | 60 416 724 |
| Upgrading of Phalabo | orwa sewage plant (pump | ВРМ | 1 900 691.66 | 1 900 691.66 | 1 900 691.66 | 1 900 691.66 | 1 900 691.66 | 1 900 691.66 | 1 900 691.66 | 1 900 691.66 | 1 900 691.66 | 1 900 691.66 | 1 900 691.66 | 1 900 691.66 | 22 808 300 |
| Upgrading of Nkowa | inkowa sewage plant | GTM | 885 763.16 | 885 763.16 | 885 763.16 | 885 763.16 | 885 763.16 | 885 763.16 | 885 763.16 | 885 763.16 | 885 763.16 | 885 763.16 | 885 763.16 | 885 763.16 | 10 629 158 |
| Upgrading of Senwa | mokgope sewage plant | GTM | 290 981.50 | 290 981.50 | 290 981.50 | 290 981.50 | 290 981.50 | 290 981.50 | 290 981.50 | 290 981.50 | 290 981.50 | 290 981.50 | 290 981.50 | 290 981.50 | 3 491 778 |
| Lephephane Water S | iupply | GTM | 1 750 000 | 1 750 000 | 1 750 000 | 1 750 000 | 1 750 000 | 1 750 000 | 1 750 000 | 1 750 000 | 1 750 000 | 1 750 000 | 1 750 000 | 1 750 000 | 21 000 000 |
| Kampersrus bulk wa | ater supply | MLM | 104 175.50 | 104 175.50 | 104 175.50 | 104 175.50 | 104 175.50 | 104 175.50 | 104 175.50 | 104 175.50 | 104 175.50 | 104 175.50 | 104 175.50 | 104 175.50 | 1 250 106 |

| Vote/Dr+A1:R Sub function Project Name | Municipal area | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | Мау | June | Capital Cost 2017- 2018 |
|--|-------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|-------------------------------|
| Water Services vote 055 | | | | | | | | | | | | | | |
| Makhuv a Water Reticulation Network refurbishment and upgrade | GGM | 300 000.00 | 300 000.00 | 300 000.00 | 300 000.00 | 300 000.00 | 300 000.00 | 300 000.00 | 300 000.00 | 300 000.00 | 300 000.00 | 300 000.00 | 300 000.00 | 3 600 000 |
| Mbaula Water Reticulation Network refurbishment and upgrade | GGM | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 3 500 000 |
| Homu South Water Reticulation Network refurbishment and upgrade | GGM | 240 966.66 | 240 966.66 | 240 966.66 | 240 966.66 | 240 966.66 | 240 966.66 | 240 966.66 | 240 966.66 | 240 966.66 | 240 966.66 | 240 966.66 | 240 966.66 | 2 891 600 |
| Mbhenhle Water Reticulation Network refurbishment and upgrade | GGM | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 3 200 000 |
| Zava Package Plant Refurbishment and upgrading of the raw water Pipeline | GGM | 356416.66 | 356416.66 | 356416.66 | 356416.66 | 356416.66 | 356416.66 | 356416.66 | 356416.66 | 356416.66 | 356416.66 | 356416.66 | 356416.66 | 4 277 000 |
| Mapuve Water Treatment Works Perimeter Fencing and refurbishment of the Plant | GGM | 558283.33 | 558283.33 | 558283.33 | 558283.33 | 558283.33 | 558283.33 | 558283.33 | 558283.33 | 558283.33 | 558283.33 | 558283.33 | 558283.33 | 6 699 400 |
| Sekhunye Upgrading of internal Water Reticulation | GGM | 358333.33 | 358333.33 | 358333.33 | 358333.33 | 358333.33 | 358333.33 | 358333.33 | 358333.33 | 358333.33 | 358333.33 | 358333.33 | 358333.33 | 4 300 000 |
| Dzumeri Internal Water Reticulation upgrade | GGM | 25 000 | 25 000 | 25 000 | 25 000 | 25 000 | 25 000 | 25 000 | 25 000 | 25 000 | 25 000 | 25 000 | 25 000 | 3 000 000 |
| Mahlati Upgrading of Internal Water Reticulation network | GGM | 261 000 | 261 000 | 261 000 | 261 000 | 261 000 | 261 000 | 261 000 | 261 000 | 261 000 | 261 000 | 261 000 | 261 000 | 3 132 000 |
| Dzingidzingi Upgrade of Internal Water Reticulation network | GGM | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 4 700 000 |
| Mageva Upgrade of Internal Water Reticulation network | GGM | 275 000 | 275 000 | 275 000 | 275 000 | 275 000 | 275 000 | 275 000 | 275 000 | 275 000 | 275 000 | 275 000 | 275 000 | 3 300 000 |
| Giyani Regional Water Scheme Reservoirs Cleaning | GGM | 191 666.66 | 191 666.66 | 191 666.66 | 191 666.66 | 191 666.66 | 191 666.66 | 191 666.66 | 191 666.66 | 191 666.66 | 191 666.66 | 191 666.66 | 191 666.66 | 2 300 000 |
| Mapikiri Replacement of Water Storage Reservoir | GGM | 708 333.33 | 708 333.33 | 708 333.33 | 708 333.33 | 708 333.33 | 708 333.33 | 708 333.33 | 708 333.33 | 708 333.33 | 708 333.33 | 708 333.33 | 708 333.33 | 8 500 000 |
| Namakgale Replacement of Cement Asbestos Pipes | BPM | 6 750 000 | 6 750 000 | 6 750 000 | 6 750 000 | 6 750 000 | 6 750 000 | 6 750 000 | 6 750 000 | 6 750 000 | 6 750 000 | 6 750 000 | 6 750 000 | 81 000 000 |
| Phalaborwa Town Replacement of Cement Asbestos Pipes | BPM | 933 333.33 | 933 333.33 | 933 333.33 | 933 333.33 | 933 333.33 | 933 333.33 | 933 333.33 | 933 333.33 | 933 333.33 | 933 333.33 | 933 333.33 | 933 333.33 | 11 200 000 |
| Lulekani Replacement of Cement Asbestos Pipes | BPM | 525 000 | 525000 | 525000 | 525000 | 525000 | 525000 | 525000 | 525000 | 525000 | 525000 | 525000 | 525000 | 6 300 000 |
| Tshelang-Gape Construction of Sewer Emergency Storage Dam | BPM | 225 000 | 225 000 | 225 000 | 225 000 | 225 000 | 225 000 | 225 000 | 225 000 | 225 000 | 225 000 | 225 000 | 225 000 | 2 700 000 |

| Vote/Dr | Sub function | Project Name | Municipal area | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | Мау | June | Capital Cost 2017- 2018 |
|--------------------------|--------------------------------------|---------------------------------------|-------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|-------------------------------|
| Water Service | ces vote 055 | | | | | | | | | | | | | | | |
| | Rehabilitation and ster pump-station | upgrading of sewer emergency storage | MLM | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 1 700 000 |
| Iketleng Wate | er Reticulation Ref | urbishment and upgrade | GLM | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 | 3 600 000 |
| Medingen Wa | ater Reticulation N | etwork refurbishment and upgrade | GLM | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 3 200 000 |
| ıvroujauji Hea | aukraai vvaler keli | culation ivelwork relurbishment and | GLM | 241 666.66 | 241 666.66 | 241 666.66 | 241 666.66 | 241 666.66 | 241 666.66 | 241 666.66 | 241 666.66 | 241 666.66 | 241 666.66 | 241 666.66 | 241 666.66 | 2 900 000 |
| | ater Reticulation N | etwork refurbishment and upgrade | GLM | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 2 700 000 |
| Mokwasela \ | Water Reticulation | Network refurbishment and upgrade | GLM | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 225 000.00 | 2 700 000 |
| Kuranta Upgi | rading of Internal \ | Vater Reticulation network | GLM | 308 333.00 | 308 333.00 | 308 333.00 | 308 333.00 | 308 333.00 | 308 333.00 | 308 333.00 | 308 333.00 | 308 333.00 | 308 333.00 | 308 333.00 | 308 333.00 | 3 700 000 |
| Makgakgapa | tse Upgrading of I | nternal Water Reticulation network | GLM | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 5 000 000 |
| Mabjebilon W | ater Reticulation N | letwork refurbishment and upgrade | GLM | 333 333.33 | 333 333.33 | 333 333.33 | 333 333.33 | 333 333.33 | 333 333.33 | 333 333.33 | 333 333.33 | 333 333.33 | 333 333.33 | 333 333.33 | 333 333.33 | 4 000 000 |
| Mariveni Wa | ter Reticulation Ne | etwork refurbishment and upgrade | GLM | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 266 666.66 | 3 200 000 |
| Reticulation N | letwork refurbishr | nent and upgrade | GLM | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 4 700 000 |
| Makhudubun | g Water Reticulati | on Network refurbishment and upgrade | GLM | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 3 500 000 |
| Maselapata V | Water Reticulation | Network refurbishment and upgrade | GTM | 258 333.33 | 258 333.33 | 258 333.33 | 258 333.33 | 258 333.33 | 258 333.33 | 258 333.33 | 258 333.33 | 258 333.33 | 258 333.33 | 258 333.33 | 258 333.33 | 3 100 000 |
| Kubjana Wat | er Reticulation Ne | twork refurbishment and upgrade | GTM | 125 000 | 125 000 | 125 000 | 125 000 | 125 000 | 125 000 | 125 000 | 125 000 | 125 000 | 125 000 | 125 000 | 125 000 | 1 500 000 |
| Thaphane Wa | ater Treatment Ref | urbishment | GTM | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 391 666.66 | 4 700 000 |
| Nkowankow | a Waste Water Tr | eatment Plant Refurbishment | GTM | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 2 800 000 |
| Mokgoloboth | o Upgrading of Int | ernal Water Reticulation network | GTM | 175 000.00 | 175 000.00 | 175 000.00 | 175 000.00 | 175 000.00 | 175 000.00 | 175 000.00 | 175 000.00 | 175 000.00 | 175 000.00 | 175 000.00 | 175 000.00 | 2 100 000 |
| Lenyenye Wa | aste Water Treatm | ent Plant Perimeter Fencing | GTM | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 141 666.66 | 1 700 000 |
| H lohlokwe (1 upgrade | Tickyline) Water R | eticulation Network refurbishment and | GTM | 308 333.33 | 308 333.33 | 308 333.33 | 308 333.33 | 308 333.33 | 308 333.33 | 308 333.33 | 308 333.33 | 308 333.33 | 308 333.33 | 308 333.33 | 308 333.33 | 3 700 000 |
| Metz Water F | Reticulation Netwo | ork refurbishment and upgrade | MLM | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 233 333.33 | 2 800 000 |
| Emergency (| Ground Water Dev | / elopment | MDM | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 30 000 000 |

ANNEXURE B -CAPITAL ITEMS- MONTHLY EXPENDITUE PROJECTIONS

The breakdown of the monthly projected expenditure for capital infrastructure projects per vote follows:

| | the breakdown of the f | <u> </u> | ojecieu ex | penditure io | Lapitai iiiira | Istructure pro | Jecis per vote | TOHOWS. | | | | | | 0 11 10 1 |
|-------------------|----------------------------------|-------------------|--------------|--------------|----------------|----------------|----------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------------------|
| Vote/Dr | Sub functi Project Name | Municipal area | July | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June | Capital Cost 2017-2018 |
| Community | Services vote 060,070,075 | | | | | | | | | | | | | |
| Provision of | vehicles and replacement of | | 1 500 000.00 | 1 500 000.00 | 1 500 000.00 | 1 500 000.00 | 1 500 000.00 | 1 500 000.00 | 1 500 000.00 | 1 500 000.00 | 1 500 000.00 | 1 500 000.00 | 1 500 000.00 | 18 000 000.00 |
| Procurement | t of Furniture for satelite Fire | | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 2 000 000.00 |
| Upgrading o | of Modjadji and Giyani Fire | | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 2 000 000.00 |
| Provision of | contenerised sleeping facilities | | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 2 000 000.00 |
| Provision of | fire and rescue equipment | | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 291 666.66 | 3 500 000.00 |
| Refurbishme | nt of specialised vehicles | | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 5 000 000.00 |
| Provision of | furniture for satelites | | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 1 000 000.00 |
| Corporate S | Services 044, 090, 095,100.105 | | | | | | | | | | | | | |
| Procurement | t of council resolution tracking | | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 1 000 000.00 |
| Procurement | t of the Audio-Visual | | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 500 000.00 |
| Procurement | t of the Records Management | | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 500 000.00 |
| Procurement | t of VoIP Telephones | | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 166 666.66 | 2 000 000.00 |
| Upgrading of | FICT infrastructure | | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 416 666.66 | 5 000 000.00 |
| Procurement | t of Computers | | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 41 666.66 | 500 000.00 |
| Budget and | Treasury 044 | | | | | | | | | | | | | |
| Upgrading of | f the financial system | | 4 166.66 | 4 166.66 | 4 166.66 | 4 166.66 | 4 166.66 | 4 166.66 | 4 166.66 | 4 166.66 | 4 166.66 | 4 166.66 | 4 166.66 | 50 000.00 |
| Procurement | t of municipal furinture | - | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 1 000 000.00 |
| Procurement | t of a water drilling equipment | | 208 333.33 | 208 333.33 | 208 333.33 | 208 333.33 | 208 333.33 | 208 333.33 | 208 333.33 | 208 333.33 | 208 333.33 | 208 333.33 | 208 333.33 | 2 500 000.00 |
| Office of the | e Executive Mayor 010, 045, 11 | 12, 114 | | | | | | | | | | | | |
| Procurement | t of the Council vehicle | | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 83 333.33 | 1 000 000.00 |

ANNEXURE C – CAPITAL INFRASTRUCTURE PROJECTS – QUARTERLY PROJECTED IMPLEMENTATION The breakdown of quarterly projected implementation of capital and operational projects follows:

9.1 ENGINEERING SERVICES

| Hierarchy | I D | Project | Owner | Annual Target | Completio n Date | Instruction | 17-5 | Sep | 17- | Dec | 18-N | lar | 18- | Jun | Annual Budget | POE |
|---|-----------------------|---|--------------|------------------|---------------------|--|---|--------------------------------|---|--------------------------------|---|--------------------------------|---|---------------------------------|------------------|---|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P = 0 | Kampers us Sewage Plant | MDM_ Deng | 100% | May-18 | Report on the progress of Makhuva Water Reticulation Network refurbishme nt and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 16 881 120 | Design report and implemanta tion progress report. |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 0 2 | Upgradin g of Water Reticulati on MLM | MDM_ Deng | 100% | May-18 | Report on the progress of Mbaula Water Reticulation Network refurbishme nt and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 6 259 538 | Design report and implemanta tion progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completio n Date | Instruction | 17-5 | Sep | 17- | Dec | 18-N | 1ar | 18 | -Jun | Annual Budget | POE |
|---|-----------------------|---|--------------|------------------|---------------------|--|---|--------------------------------|--|--------------------------------|---|--------------------------------|---|---------------------------------|------------------|---|
| | | | | | | | Activity and Clearing) | Target | Activity Backfilling and Clearing) | Target | Activity | Target | Activity | Target | | |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 0 3 | Hoedspru it Bulk Water Supply | MDM_ Deng | 100% | May-18 | Report on the progress of Homu South Water Reticulation Network refurbishme nt and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 32 959 550 | Design report and implemanta tion progress report. |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ | I P - 0 4 | Thapane Regional Water Scheme (Upgradin g of Water Reticulati on and | MDM_ Deng | 100% | May-18 | Report on the progress of Mbhenhle Water Reticulation Network refurbishme nt and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 000 000 | Design report and implemanta tion progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completio n Date | Instruction | 17-5 | Sep | 17- | Dec | 18-N | l ar | 18- | Jun | Annual Budget | POE |
|---|-----------------------|---|--------------|------------------|---------------------|--|---|--------------------------------|---|--------------------------------|---|--------------------------------|---|---------------------------------|------------------|---|
| DWS_Proj ect | | Extension s) | | | | | Activity laying pipes, Blanketing, Backfilling and Clearing) | Target | Activity laying pipes, Blanketing, Backfilling and Clearing) | Target | Activity Blanketing, Backfilling and Clearing) | Target | Activity | Target | | |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 0 5 | Thapane Regional Water Scheme: Upgradin g and Extension | MDM_ Deng | 100% | May-18 | Report on the progress of Zava Package Plant Refurbishm ent and upgrading of the raw water Pipeline | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 48 000 000 | Design report and implemanta tion progress report. |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 0 6 | Sefofotse to Ditshosin e Bulk Water Supply (Ramorok a village) | MDM_ Deng | 100% | May-18 | Report on the progress of Mapuve Water Treatment Works Perimeter Fencing and refurbishme nt of the Plant | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 10 939 293 | Design report and implemanta tion progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completio n Date | Instruction | 17-5 | Sep | 17- | Dec | 18-N | 1ar | 18- | -Jun | Annual Budget | POE |
|---|-----------------------|--|--------------|------------------|---------------------|--|--|--------------------------------|---|--------------------------------|---|--------------------------------|---|---------------------------------|------------------|---|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| | | | | | | | | | and Clearing) | | | | | | | |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 0 7 | Sefofotse to Ditshosin e bulk supply; Ramatlat si Bulk and reticulatio n. | MDM_ Deng | 100% | May-18 | Report on the progress of Sekhunye Upgrading of internal Water Reticulation | 20%(Physical progress: Replace damaged or construct new pipelline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 43 783 613 | Design report and implemanta tion progress report. |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I | Jopie to Mawa Ramotshi nyadi | MDM_ Deng | 100% | May-18 | Report on the progress of Dzumeri Internal Water Reticulation upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 119 461 815 | Design report and implemanta tion progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completio n Date | Instruction | 17-S | Sep | 17- | Dec | 18-N | 1 ar | 18- | Jun | Annual Budget | POE |
|---|-----------|--|--------------|------------------|---------------------|---|--|--------------------------------|---|--------------------------------|---|--------------------------------|---|---------------------------------|------------------|---|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 0 9 | Jopie Mawa Block 12- Ramotshi nyadi Bulkline & reticulatio n | MDM_ Deng | 100% | May-18 | Report on the progress of Khakhala Upgrading of Internal Water Reticulation network | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 25 269 533.00 | Design report and implemanta tion progress report. |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I | Tours Water Scheme: Bulk Lines Refurbish ment and Reticulati ons | MDM_ Deng | 100% | May-18 | Report on the progress of Mahlati Upgrading of Internal Water Reticulation network | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 38 576 655 | Design report and implemanta tion progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completio n Date | Instruction | 17-5 | Sep | 17- | Dec | 18-N | lar | 18- | Jun | Annual Budget | POE |
|---|-----------------------|---|--------------|------------------|---------------------|--|---|--------------------------------|---|--------------------------------|---|--------------------------------|---|---------------------------------|------------------|---|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 1 1 | Tours Bulk Water scheme (Treatme nt plant | MDM_ Deng | 100% | May-18 | Report on the progress of Constructio n of VIP Toilets in Bapahalabo rwa | 92 units(Construction and Commissioni ng) | 20%(Financial Progress) | 182 units(Constructio n and Commissio ning) | 50%(Financial Progress) | 277 units(Construction and Commissioni ng) | 80%(Financial Progress) | 381 units(Construction and Commissioni ng) | 100%(Financial Progress) | 6 373 770 | Practical commisioni ng certificates and close- out reports. |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 1 2 | Mopani rural househol d sanitation phase 5 | MDM_ Deng | 100% | May-18 | Report on the progress of the Homu North Upgrading of Internal Water Reticulation network | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 8 700 000.00 | Design report and implemanta tion progress report. |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm | I P - 1 3 | Ba- Phalabor wa upgrading of water reticulatio n & Extension | MDM_ Deng | 100% | May-18 | Report on the progress of Mageva Upgrade of Internal Water Reticulation network | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 14 096 730 | Design report and implemanta tion progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completio n Date | Instruction | 17-5 | Sep | 17- | Dec | 18-Ւ | Mar | 18- | Jun | Annual Budget | POE |
|---|-----------------------|--|--------------|------------------|---------------------|---|--|--------------------------------|--|--------------------------------|---|--------------------------------|---|---------------------------------|------------------|---|
| ent\ DWS_Proj ect | | | | | | | Activity bedding, laying pipes, Blanketing, Backfilling | Target | Activity bedding, laying pipes, Blanketing, | Target | Activity laying pipes, Blanketing, Backfilling and Clearing) | Target | Activity | Target | | |
| | | | | | | | and Clearing) | | Backfilling and Clearing) 50%(| | and orearing, | | | | | |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | 1 P - 1 4 | Lenyenye sewage works and outfall sewer | MDM_ Deng | 100% | May-18 | Report on the Giyani Regional Water Scheme Reservoirs Cleaning | Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 10 614 742 | Design report and implemanta tion progress report. |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 1 5 | Selwane water phase 2 | MDM_ Deng | 100% | May-18 | Report on the progress of Mapikiri Replaceme nt of Water Storage Reservoir | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 60 416 724 | Design report and implemanta tion progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completio n Date | Instruction | 17-: | Sep | 17- | Dec | 18-N | Mar | 18 | -Jun | Annual Budget | POE |
|---|-----------------------|--|--------------|------------------|---------------------|--|---|--------------------------------|--|--------------------------------|---|--------------------------------|---|---------------------------------|------------------|---|
| | | | | | | | Activity and | Target | Activity and | Target | Activity | Target | Activity | Target | | |
| | | | | | | | Clearing) | | Clearing) | | | | | | | |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P -1 6 | Upgradin g of Phalabor wa sewage plant (pump | MDM_ Deng | 100% | May-18 | Report on the progress of Namakgale Replaceme nt of Cement Asbestos Pipes | 20%(Physical progress: Replace damaged or construct new pipelline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 22 808 300 | Design report and implemanta tion progress report. |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 1 7 | Upgradin g of Nkowank owa sewage plant | MDM_ Deng | 100% | May-18 | Report on the progress of Phalaborwa Town Replaceme nt of Cement Asbestos Pipes | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 10 629 158 | Design report and implemanta tion progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completio n Date | Instruction | 17-5 | Sep | 17- | Dec | 18-N | 1ar | 18- | Jun | Annual Budget | POE |
|---|-----------|---|--------------|------------------|---------------------|--|---|--------------------------------|---|--------------------------------|---|--------------------------------|---|---------------------------------|------------------|---|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 1 7 | Upgradin g of Senwamo kgope sewage plant | MDM_ Deng | 100% | May-18 | Report on the Lulekani Replaceme nt of Cement Asbestos Pipes | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 491 778 | Design report and implemanta tion progress report. |
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 1 8 | Lephepha ne Water Supply | MDM_ Deng | 100% | May-18 | Report on the progress of Tshelang- Gape Constructio n of Sewer Emergency Storage Dam | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 21 000 000 | Design report and implemanta tion progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completio n Date | Instruction | 17-5 | Se p Target | 17- | Dec Target | 18-N | lar Target | 18- | Jun Target | Annual Budget | POE |
|---|-----------------------|--|--------------|------------------|---------------------|---|--|--------------------------------|--|--------------------------------|---|--------------------------------|---|---------------------------------|------------------|---|
| Water Services \ Basic Service Delivery\ To have infrastruct ure Developm ent\ DWS_Proj ect | I P - 1 9 | Kampersr us bulk water supply | MDM_ Deng | 100% | May-18 | Report on the progress of Constructio n of VIP Toilets in Bapahalabo rwa | 92 units(Construction and Commissioni ng) | 20%(Financial Progress) | 182 units(Constructio n and Commissio ning) | 50%(Financial Progress) | 277 units(Construction and Commissioni ng) | 80%(Financial Progress) | 381 units(Construction and Commissioni ng) | 100%(Financial Progress) | 1 250 106 | Practical commisioni ng certificates and close-out reports. |

9.2. WATER SERVICES

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | p | 17-D | ec | 18-Ma | ır | 18-J | lun | Annual Budget | POE |
|---|-----------------------|---|-------|------------------|---------------------|--|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P - 2 0 | Makhuva Water Reticulation Network refurbishm ent and upgrade | DWS | 100% | May-18 | Report on the progress of Makhuva Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 600 000 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | p | 17-D |)ec | 18-Ma | ar | 18-J | un | Annual Budget | POE |
|--|-----------------------|---|-------|------------------|---------------------|--|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P - 2 1 | Mbaula Water Reticulation Network refurbishm ent and upgrade | DWS | 100% | May-18 | Report on the progress of Mbaula Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 500 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P - 2 2 | Homu South Water Reticulation Network refurbishm ent and upgrade | DWS | 100% | May-18 | Report on the progress of Homu South Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 2 891 600 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of | I P - 2 3 | Mbhenhle Water Reticulation Network refurbishm ent and upgrade | DWS | 100% | May-18 | Report on the progress of Mbhenhle Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 200 000 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | ep | 17-D | 0ec | 18-Ma | ar | 18 | Jun | Annual Budget | POE |
|---|-----------------------|--|-------|------------------|---------------------|--|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| development/D WS_Project | | | | | | | Backfilling and Clearing) | | Backfilling and Clearing) | | Backfilling and Clearing) | | | | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P - 2 4 | Zava Package Plant Refurbishm ent and upgrading of the raw water Pipeline | DWS | 100% | May-18 | Report on the progress of Zava Package Plant Refurbishm ent and upgrading of the raw water Pipeline | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 4 277 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P - 2 5 | Mapuve Water Treatment Works Perimeter Fencing and refurbishm ent of the Plant | DWS | 100% | May-18 | Report on the progress of Mapuve Water Treatment Works Perimeter Fencing and refurbishm ent of the Plant | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 6 699 400 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | p | 17-D | ec | 18-Ma | ır | 18-J | lun | Annual Budget | POE |
|---|-------------------|--|-------|------------------|---------------------|---|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -2 6 | Sekhunye Upgrading of internal Water Reticulation | DWS | 100% | May-18 | Report on the progress of Sekhunye Upgrading of internal Water Reticulation | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 4 300 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -2 7 | Dzumeri Internal Water Reticulation upgrade | DWS | 100% | May-18 | Report on the progress of Dzumeri Internal Water Reticulation upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 000 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of | I P -2 8 | Khakhala Upgrading of Internal Water Reticulation network | DWS | 100% | May-18 | Report on the progress of Khakhala Upgrading of Internal Water Reticulation network | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 0 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | ep | 17-D | ec | 18-Ma | ar | 18 | lun | Annual Budget | POE |
|---|-------------------|---|-------------|------------------|---------------------|--|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| development/D WS_Project | | | | | | | Backfilling and Clearing) | | Backfilling and Clearing) | | Backfilling and Clearing) | | | | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -2 9 | Mahlati Upgrading of Internal Water Reticulation network | DWS | 100% | May-18 | Report on the progress of Mahlati Upgrading of Internal Water Reticulation network | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 132 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -3 0 | Dzingidzing i Upgrade of Internal Water Reticulation network | MDM_ DWS | 100% | May-18 | Report on the progress of Dzingidzing i Upgrade of Internal Water Reticulation network | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 4 700 000 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | p | 17-D | ec | 18-Ma | ar | 18-J | un | Annual Budget | POE |
|--|-----------------------|---|-------------|------------------|---------------------|--|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -3 1 | Homu North Upgrading of Internal Water Reticulation network | MDM_ DWS | 100% | May-18 | Report on the progress of the Homu North Upgrading of Internal Water Reticulation network | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 0 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -3 2 | Mageva Upgrade of Internal Water Reticulation network | MDM_ DWS | 100% | May-18 | Report on the progress of Mageva Upgrade of Internal Water Reticulation network | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 300 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of | I P - 3 3 | Giyani Regional Water Scheme Reservoirs Cleaning | MDM_ DWS | 100% | May-18 | Report on the Giyani Regional Water Scheme Reservoirs Cleaning | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 2 300 000 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | ep | 17-D | ec . | 18-Ma | ır | 18-J | lun | Annual Budget | POE |
|--|-------------------|--|-------------|------------------|---------------------|---|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| development/D WS_Project | | | | | | | Backfilling and Clearing) | | Backfilling and Clearing) | | Backfilling and Clearing) | | | | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -3 4 | Mapikiri Replaceme nt of Water Storage Reservoir | MDM_ DWS | 100% | May-18 | Report on the progress of Mapikiri Replaceme nt of Water Storage Reservoir | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 8 500 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -35 | Namakgale Replaceme nt of Cement Asbestos Pipes | MDM_ DWS | 100% | May-18 | Report on the progress of Namakgale Replaceme nt of Cement Asbestos Pipes | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 81 000 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in | I P -3 6 | Phalaborw a Town Replaceme nt of Cement Asbestos Pipes | MDM_ DWS | 100% | May-18 | Report on the progress of Phalaborw a Town Replaceme nt of Cement | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 11 200 000 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | ep | 17-C | ec . | 18-Ma | ar | 18-J | lun | Annual Budget | POE |
|---|-------------------|---|-------------|------------------|---------------------|--|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| all sectors of development/D WS_Project | | | | | | Asbestos Pipes | laying pipes, Blanketing, Backfilling and Clearing) | | laying pipes, Blanketing, Backfilling and Clearing) | | laying pipes, Blanketing, Backfilling and Clearing) | | | | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -3 7 | Lulekani Replaceme nt of Cement Asbestos Pipes | MDM_ DWS | 100% | May-18 | Report on the Lulekani Replaceme nt of Cement Asbestos Pipes | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 6 300 000 | Design report and implema ntation progress report. |
| Water Services \ Basic Service Delivery\ To have infrastructure Development\ DWS_Project | I P - 3 8 | Tshelang- Gape Constructio n of Sewer Emergency Storage Dam | MDM_ DWS | 100% | May-18 | Report on the progress of Tshelang- Gape Constructio n of Sewer Emergency Storage Dam | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 2 700 000 | Design report and implema ntation progress report. |
| Water Services \ Basic Service Delivery\ To have infrastructure Development\ DWS_Project | I P -3 8 | Constructio n of VIP Toilets in Ba - pahalaborw a | MDM_ DWS | 100% | May-18 | Report on the progress of Constructio n of VIP Toilets in | 92 units(Construction and Commissioni ng) | 20%(Financial Progress) | 182 units(Construction and Commissioni ng) | 50%(Financial Progress) | 277 units(Construction and Commissioni ng) | 80%(Financial Progress) | 381 units(Construction and Commissioni ng) | 100%(Financial Progress) | 4 000 000 | Practical commisioning certificate s and close-out reports. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | р | 17-D | lec | 18-Ma | ar | 18-J | lun | Annual Budget | POE |
|--|-------------------|---|-------------|------------------|---------------------|--|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| | | | | | | Bapahalab orwa | | | | | | | | | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -3 9 | Hoedspruit Rehabilitati on and upgrading of sewer emergency storage dam and booster pump- station | MDM_ DWS | 100% | May-18 | Report on the progress of Hoedspruit Rehabilitati on and upgrading of sewer emergency storage dam and booster pump- station | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 1 700 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -3 9 | Iketleng Water Reticulation Refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Report on the progress of Iketleng Water Reticulation Refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 600 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and | I P -4 0 | Medingen Water Reticulation Network refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Report on the progress of Medingen Water Reticulation Network refurbishm | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 200 000 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | p | 17-C |)ec | 18-Ma | ar | 18-J | lun | Annual Budget | POE |
|---|-------------------|---|-------------|------------------|---------------------|--|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| maintenance in all sectors of development/D WS_Project | | | | | | ent and upgrade | bedding , laying pipes, Blanketing, Backfilling and Clearing) | | bedding, laying pipes, Blanketing, Backfilling and Clearing) | | bedding , laying pipes, Blanketing, Backfilling and Clearing) | | | | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -4 1 | Modjadji Headkraal Water Reticulation Network refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Report on the progress of Modjadji Headkraal Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 2 900 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -4 2 | Mponeng Water Reticulation Network refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Report on the progress of Mponeng Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 2 700 000 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | p | 17-D |)ec | 18-Ma | ır | 18-J | un | Annual Budget | POE |
|--|-----------------------|---|-------------|------------------|---------------------|--|---|------------------------------------|--|--------------------------------|---|------------------------------------|---|-----------------------------------|------------------|--|
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P - 4 3 | Mokwasela Water Reticulation Network refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Report on the progress of Mokwasela Water Reticulation Network refurbishm ent and upgrade | Activity 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | Z0%(Financial Progress) | Activity 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | Activity 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | Activity 100%(Physical Progress: Pressure testing and Commissioni ng) | Target 100%(Financial Progress) | 2 700 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -4 4 | Kuranta Upgrading of Internal Water Reticulation network | MDM_ DWS | 100% | May-18 | Report on the progress of Kuranta Upgrading of Internal Water Reticulation network | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 700 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of | I P -4 5 | Makgakgap atse Upgrading of Internal Water Reticulation network | MDM_ DWS | 100% | May-18 | Report on the progress of Makgakgap atse Upgrading of Internal Water Reticulation network | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 5 000 000 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | p | 17-D | ec | 18-Ma | ar | 18-J | lun | Annual Budget | POE |
|--|-----------------------|--|-------------|------------------|---------------------|---|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| development/D WS_Project | | | | | | | Backfilling and Clearing) | | Backfilling and Clearing) | | Backfilling and Clearing) | | | | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P - 4 6 | Mabjebilon Water Reticulation Network refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Report on the progress ofMabjebilo n Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 4 000 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -4 7 | Mariveni Water Reticulation Network refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Report on the progress of Mariveni Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 200 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in | I P -4 8 | Reticulation Network refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Burgersdor p Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 4 700 000 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | p | 17-D |)ec | 18-Ma | ar | 18 | Jun | Annual Budget | POE |
|--|-------------------|--|-------------|------------------|---------------------|---|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| all sectors of | | | | | | | Activity laying pipes, | Target | Activity laying pipes, | Target | Activity laying pipes, | Target | Activity | Target | | |
| development/D WS_Project | | | | | | | Blanketing, Backfilling and Clearing) | | Blanketing, Backfilling and Clearing) | | Blanketing, Backfilling and Clearing) | | | | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -4 9 | Makhudubu ng Water Reticulation Network refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Report on the progress of Makhudubu ng Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 500 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P | Maselapata Water Reticulation Network refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Report on the progress of Maselapata Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 100 000 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Sep | | 17-Dec | | 18-Mar | | 18-Jun | | Annual Budget | POE |
|--|-----------------------|---|-------------|------------------|---------------------|--|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P 5 1 | Kubjana Water Reticulation Network refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Report on the progress of Kubjana Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 1 500 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P - 5 2 | Thaphane Water Treatment Refurbishm ent | MDM_ DWS | 100% | May-18 | Report on the progress of Thaphane Water Treatment Refurbishm ent | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 4 700 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of | I P - 5 3 | Nkowanko wa Waste Water Treatment Plant Refurbishm ent | MDM_ DWS | 100% | May-18 | Report on the progress of Nkowanko wa Waste Water Treatment Plant Refurbishm ent | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding , laying pipes, Blanketing, | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 2 800 000 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | p | 17-D |)ec | 18-Ma | ır | 18-J | lun | Annual Budget | POE |
|---|-----------------------|--|-------------|------------------|---------------------|---|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| development/D | | | | | | | Activity Backfilling | Target | Activity Backfilling | Target | Activity Backfilling | Target | Activity | Target | | |
| WS_Project | | | | | | | and Clearing) | | and Clearing) | | and Clearing) | | | | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P - 5 4 | Mokgolobot ho Upgrading of Internal Water Reticulation network | MDM_ DWS | 100% | May-18 | Report on the progress of Mokgolobot ho Upgrading of Internal Water Reticulation network | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 2 100 000 | Design report and implema ntation progress report. |
| Water Services \ Basic Service Delivery\ To have infrastructure Development\ DWS_Project | I P = 5 | Lenyenye Waste Water Treatment Plant Perimeter Fencing | MDM_ DWS | 100% | May-18 | Report on the progress of Lenyenye Waste Water Treatment Plant Perimeter Fencing | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 1 700 000 | Design report and implema ntation progress report. |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in | I P - 5 6 | Hlohlokwe (Tickyline) Water Reticulation Network refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Report on the progress of Hlohlokwe (Tickyline) Water Reticulation Network refurbishm | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 3 700 000 | Design report and implema ntation progress report. |

| Hierarchy | I D | Project | Owner | Annual Target | Completi on Date | Instruction | 17-Se | p | 17-0 |)ec | 18-Ma | ar | 18-J | un | Annual Budget | POE |
|--|-----------------------|--|-------------|------------------|---------------------|--|---|------------------------------------|---|--------------------------------|---|------------------------------------|---|---------------------------------|------------------|--|
| | | | | | | | Activity | Target | Activity | Target | Activity | Target | Activity | Target | | |
| all sectors of development/D WS_Project | | | | | | ent and upgrade | laying pipes, Blanketing, Backfilling and Clearing) | | laying pipes, Blanketing, Backfilling and Clearing) | | laying pipes, Blanketing, Backfilling and Clearing) | | | | | |
| Water Services/Basic Service Delivery To accelerate sustainable infrastructure and maintenance in all sectors of development/D WS_Project | I P -5 7 | Metz Water Reticulation Network refurbishm ent and upgrade | MDM_ DWS | 100% | May-18 | Report on the progress of Metz Water Reticulation Network refurbishm ent and upgrade | 20%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 20%(Financial Progress) | 50%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 50%(Financial Progress) | 80%(Physical progress: Replace damaged or construct new pipeline: Excavation, bedding, laying pipes, Blanketing, Backfilling and Clearing) | 80%(Financial Progress) | 100%(Physical Progress: Pressure testing and Commissioni ng) | 100%(Financial Progress) | 2 800 000 | Design report and implema ntation progress report. |
| Water Services \ Basic Service Delivery\ To have infrastructure Development\ DWS_Project | I P - 5 7 | Emergency Ground Water Developme nt | MDM_ DWS | 100% | May-18 | Report on the progress of Emergency Ground Water Developme nt | 8(Borehole development and electrification) | 20%(Financial Progress) | 14(Borehole development and electrification) | 50%(Financial Progress) | 20(Borehole development and electrification) | 80%(Financial Progress) | 26(Borehole development and electrification) | 100%(Financial Progress) | 30 000 000 | Borehole commision ning certificate s. |

ANNEXURE D – CAPITAL ITEMS – QUARTERLY PROJECTED IMPLEMENTATION

The breakdown of quarterly projected implementation of capital and operational projects follows:

| | | | | | | Sep | o 16 | De | ec 16 | Ma | r 17 | | Jun 17 | | |
|---|-----------|---|---------------------|------------------|---------------------|--|---------------------------|---|---------------------------|---------------------------|---------------------------|--------------------------|---------------------------|------------------|--------------------------------------|
| Hierarchy | ID | Projects | Owner | Annual Target | Completio n Date | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Annual Budget | POE |
| Good Governance and Public Participation\ To promote democracy and sound governance\ Administration | C Item 01 | Council resolution Tracking system | MDM_ D CorpServe | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and moitong | 75 | Project complete d | 100 | 1 000 000.00 | Invoice and Expenditure report |
| Good Governance and Public Participation\ To promote democracy and sound governance\ Administration | C Item 02 | Audio-Visual Equipment | MDM_ D CorpServe | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and moitong | 75 | Project complete d | 100 | 500 000.00 | Invoice and Expenditure report |

| | | | | | | Sej | o 16 | De | ec 16 | Ma | ır 17 | | Jun 17 | | |
|---|-----------|---------------------------------|---------------------|------------------|---------------------|--|---------------------------|---|---------------------------|----------------------------------|---------------------------|--------------------------|---------------------------|------------------|--------------------------------------|
| Hierarchy | ID | Projects | Owner | Annual Target | Completio n Date | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Annual Budget | POE |
| Good Governance and Public Participation\ To promote democracy and sound governance\ Administration | C Item 03 | Records Management system | MDM_ D CorpServe | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and moitong | 75 | Project complete d | 100 | 500 000.00 | Invoice and Expenditure report |
| Good Governance and Public Participation\ To promote democracy and sound governance\ Administration | C Item 04 | Buildings | MDM_ D CorpServe | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 2 500 000.00 | Invoice and Expenditure report |

| | | | | | | Sej | p 16 | De | ec 16 | Ma | ır 17 | | Jun 17 | | |
|--|-----------|---------------------------------|---------------------|------------------|---------------------|--|---------------------------|---|---------------------------|----------------------------------|---------------------------|--------------------------|---------------------------|------------------|--------------------------------------|
| Hierarchy | ID | Projects | Owner | Annual Target | Completio n Date | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Annual Budget | POE |
| Good Governance and Public Participation\ To strengthen record keeping and knowledge management \ Information Management | C Item 05 | VoIP Telephones | MDM_ D CorpServe | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 2 000 000.00 | Invoice and Expenditure report |
| Good Governance and Public Participation\ To strengthen record keeping and knowledge management\ Information Management | C Item 06 | Upgrading of ICT infrastructure | MDM_ D CorpServe | | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 5 000 000.00 | Invoice and Expenditure report |
| Good Governance and Public Participation\ To strengthen record | C Item 07 | Procurement Computers | MDM_ D CorpServe | 100 | 18-May | Submissi on of specificat ions for | 25 | Appointi ng of services provider | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 500 000.00 | Invoice and Expenditure report |

| | | | | | | Se | p 16 | De | ec 16 | Ma | r 17 | | Jun 17 | | |
|---|-----------|--|--------------------|------------------|---------------------|--|---------------------------|---|---------------------------|----------------------------------|---------------------------|--------------------------|---------------------------|-------------------|--------------------------------------|
| Hierarchy | ID | Projects | Owner | Annual Target | Completio n Date | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Annual Budget | POE |
| keeping and knowledge management\ Information Management | | | | | | Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | V | and Procure ment | V | | V. | | V. | | |
| Service Delivery\To Improve Community safety , health and social well-being\ Fire Services | C Item 08 | Provide and replacement of vehicles | MDM_ D ComServe | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 18 000 000 .00 | Invoice and Expenditure report |
| Service Delivery\ To Improve Community safety , health and social well-being\ Fire Services | C Item 09 | Furniture for satelite Fire stations | MDM_ D ComServe | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 2 000 000.00 | Invoice and Expenditure report |

| | | | | | | Se | p 16 | De | ec 16 | Ma | ır 17 | | Jun 17 | | |
|---|-----------|--|--------------------|------------------|---------------------|--|---------------------------|---|---------------------------|----------------------------------|---------------------------|--------------------------|--|------------------|--------------------------------------|
| Hierarchy | ID | Projects | Owner | Annual Target | Completio n Date | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Annual Budget | POE |
| | | | | | | n and Bid adjudicati on processe s conducte d and warding of tender | V | | , | | | | , and the second | | |
| Service Delivery\ To Improve Community safety , health and social well-being\ Fire Services | C Item 10 | Upgrading of Modjadji and Giyani Fire stations. | MDM_ D ComServe | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 2 000 000.00 | Invoice and Expediture report |
| Service Delivery\To Improve Community safety , health and social well-being\ Fire Services | C Item 11 | Provision of containerised sleeping facilities for Giyani ,Maruleng and Ba-Phalaborwa Fire station | MDM_ D ComServe | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 2 000 000.00 | Invoice and Expenditure report |

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| Hierarchy | ID | Projects | Owner | Annual Target | Completio n Date | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Annual Budget | POE |
| | | | | | | s conducte d and warding of tender | • | | - | | - | | - | | |
| Service Delivery\ To Improve Community safety , health and social well-being\ Fire Services | C Item 12 | Provision of fire and rescue equipment by end of (June/ quarterly | MDM_ D ComServe | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 3 500 000.00 | Invoice and Expenditure report |
| Service Delivery\ To Improve Community safety , health and social well-being\ Fire Services | C Item 13 | Refurbishmen t of Specialised Fire Vehicles | MDM_ D ComServe | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 5 000 000.00 | Invoice and Expenditure report |

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| Hierarchy | ID | Projects | Owner | Annual Target | Completio n Date | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Annual Budget | POE |
| | | | | | | warding of tender | | | | | | | | | |
| Service Delivery\ To Improve Community safety , health and social well-being\ Fire Services | C Item 14 | Provision of furniture for satelites | MDM_ D ComServe | 100 | 18-May | Submissi on of specificat ions for Bid Specifica tion, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 1 000 000.00 | Invoice and Expenditure report |
| Service Delivery\ To Improve Community safety , health and social well-being\ Fire Services | C Item 15 | Building of satelites Fire Station | MDM_DCorp serv | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 10 000 000 .00 | Invoice and Expenditure report |

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|---|-----------|---|---------------------|------------------|---------------------|--|---------------------------|---|---------------------------|----------------------------------|---------------------------|--------------------------|---------------------------|------------------|--------------------------------------|
| Hierarchy | ID | Projects | Owner | Annual Target | Completio n Date | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Annual Budget | POE |
| Good Governance and Public Participation\ To promote democracy and sound governance\ Administration | C Item 16 | Bursaries | MDM_ D CorpServe | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 2 700 000.00 | Invoice and Expenditure report |
| Financial viability\To increase revenue generation and implement financial control systems\Expenditur e Management | C Item 17 | Upgrading of the financial system | MDM_CFO | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 50 000.00 | Invoice and Expenditure report |
| Financial viability\To increase revenue generation and implement financial | C Item 18 | Furniture | MDM_CFO | 100 | 18-May | Submissi on of specificat ions for | 25 | Appointi ng of services provider | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 1 000 000.00 | Invoice and Expenditure report |

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| Hierarchy | ID | Projects | Owner | Annual Target | Completio n Date | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Annual Budget | POE |
| control systems\Expenditur e Management | | | | | | Bid Specicati on, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | , and the second | and Procure ment | v | | | | ŭ. | | |
| Financial viability\To increase revenue generation and implement financial controls \Expenditure Management | C Item 19 | Drilling Equipment | MDM_CFO | 100 | 18-May | Submissi on of specificat ions for Bid Specifica tion, Bid Evaluatio n and Bid adjudicati on processe s conducte d and warding of tender | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 3 500 000.00 | Invoice and Expenditure report |
| Good Governance and Public Participation\ To promote democracy and sound governance\ Administration | C Item 20 | Speakers vehicle | MDM_ DOEM | 100 | 18-May | Submissi on of specificat ions for Bid Specicati on, Bid Evaluatio | 25 | Appointi ng of services provider and Procure ment | 50 | Testing and monitori ng | 75 | Project complete d | 100 | 1 000 000.00 | Invoice and Expenditure report |

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| Hierarchy | ID | Projects | Owner | Annual Target | Completio n Date | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Activity | % Targeted Progress | Annual Budget | POE |
| | | | | | | n and Bid adjudicati on processe s conducte d and warding of tender | | | | | | | | | |